





## OVERSEAS NEWS

## Davy McKee shares South Korean steel plant orders

By Maggie Ford in Seoul

A GROUP of European companies including Davy McKee of the UK have won contracts worth \$150m (\$94m) to build a stainless steel processing plant in South Korea.

Letters of intent have also been sent to three Japanese companies and Celsim of France for a \$350m cold rolled steel mill, marking an important expansion of the country's steel industry.

The other European companies involved in the project are Krupp of West Germany and Voest Alpine of Austria. Davy McKee's part of the contract for an annealing and pickling line, is worth \$48m.

The stainless steel plant is to be built at the state-owned Pohang Iron and Steel Company's site on South Korea's east coast, while the cold rolled mill will form part of the company's new complex at Kwangyang Bay in the south.

Davy McKee has already won contracts to build two blast furnaces worth \$78m each at the Kwangyang Bay complex, and two more are planned. The first blast furnace is expected to be opened next month following its completion six months early.

## Alfonso chooses union leader

By Tim Cooney in Buenos Aires

A union leader, Mr Carlos Alderete, is to become Argentina's new Labour Minister as part of a government strategy to forge a "social contract" between the government, trade unions and industrial leaders.

Mr Alderete, leader of the white-collar Power Workers' Union, was nominated by President Alfonsín at the weekend.

The move is widely expected to reduce labour conflicts in an important electoral year for the Government by undermining a more militant and confrontationalist sector of the General Confederation of Workers (CGT) led by Mr Saul Ubaldini, who has organised eight general strikes against President Alfonsín's economic policies.

## Reagan resists the big stick in punishing Japanese

BY LOUISE KEOH IN SAN FRANCISCO

## SEMICONDUCTOR PACT SURVIVES DESPITE US SANCTIONS

BY OUR SAN FRANCISCO CORRESPONDENT

THE US trade sanctions against Japanese electronics goods came after seven months of disputes and negotiations over implementation of a bilateral semiconductor trade agreement reached last July and signed in September.

Retaliating for apparent violations of the trade pact, the president used his powers under section 301 to impose, unilaterally, import tariffs on Japanese goods. This action does not void the trade agree-

ment, according to the US administration. Indeed, US officials see the action as a means of forcing Japanese compliance with the pact.

The tariffs are designed to compensate the US for business lost through Japanese violations. US trade officials said. The Administration calculates these losses at \$300m although industry estimates run as high as \$1bn.

The trade sanctions will be lifted if and when Japan opens its semiconductor mar-

ket and stops dumping in third-country markets, President Reagan said.

Under the terms of the agreement Japan agreed to open its market to foreign semiconductor producers and prevent dumping of Japanese memory chips not only in the US, but in worldwide markets.

In return, the US suspended three major trade suits—two that charged Japanese groups with dumping memory chips, and a broader trade complaint

charging the Japanese with unfair trade practices.

Over the past six months, US dumping of Japanese chips has been eliminated by US Commerce Department regulation of prices. Outside the US and Japan, particularly in Asian markets such as Hong Kong, Korea and Taiwan, dumping of Japanese memory chips has continued, according to Commerce Department studies and data provided by the US semiconductor industry.

full compliance with the agreement," said the Semiconductor Industry Association.

Privately, US semiconductor executives are growing increasingly concerned that it may not be possible for the Japanese Government to force full compliance with the agreement. Despite several strong warnings by the Japanese Ministry of International Trade and Industry, US price monitoring has detected widespread continuing dumping of Japanese memory chips in Hong Kong and Taiwan.

If the US tariffs prove enough of a threat to Japanese electronics companies to persuade them to adhere to the trade pact, however, a worldwide increase in chip prices will follow, analysts predict. Until now the full impact of the trade pact has been diminished by the availability of low-cost chips in Asia and the diversion of chips bound for the US through Canada, Mexico and other American countries to avoid US government scrutiny.

There is some speculation in the US that the President's announcement of tariffs is really only another "warning shot" designed to gain Japanese attention and that the Japanese might win an eleventh hour reprieve. Although US trade officials said on Friday that they expect Japan to be able to take any action that could avert tariffs, Mr Yentzer indicated at the White House announcement that a decision was still to be reached on \$163m worth of tariffs which represent compensation to the US for lack of promised access to the Japanese market.

## S African minister found shot dead

By Jim Jones in Johannesburg

MR JOHN WILEY, South Africa's Environment Minister, was found shot dead in the bedroom of his home at Noordhoek near Cape Town yesterday morning. Police said foul play was not suspected.

Apart from his ministerial responsibilities, Mr Wiley has for several years been personally involved in property development projects in the peninsula. Over the last two years the Cape property market has been quite depressed.

Cape conservationists and environmental groups have been critical of his use of ministerial powers to authorise property development projects in areas of outstanding natural beauty and environmentally fragile areas.

Nomination day for the May 6 white election is on Tuesday March 31 and the ruling National Party is faced with finding an alternative candidate to contest the Simonstown seat held by Mr Wiley. Cape political analysts believe that Mr Wiley, who was one of two white ministers in the Cabinet, faced a strong challenge from Mr John Scott, the moderate Progressive Federal Party's candidate for the seat.

## Shamir re-elected

Mr Yitzhak Shamir, the Israeli Prime Minister, was, as expected, yesterday unanimously re-elected as chairman of the Herut Party, the main component of the right-wing Likud bloc. Mr Shamir, who was elected at the Tel Aviv exhibition grounds, Herut Party delegates were clearly trying hard to be in their best behaviour, mindful of the universal prohibition they earned last year when fighting broke out repeatedly on both the platform and the convention floor.

## Israelis in gun battle

Five Israeli soldiers were wounded and three unknown gunmen died during a sharp firefight in southern Lebanon on Saturday evening, Israeli military reports. The engagement reportedly happened during a search operation by helicopter-borne Israeli troops just outside Israel's self-proclaimed "security zone" in Lebanon. An army spokesman in Jerusalem said the group, which killed when Israeli troops clashed with a terrorist squad five miles north of the border.

## TV preachers' lavish lives laid bare as 'Satan has a field day'

BY LIONEL BARBER AND NANCY DUNNE IN WASHINGTON

"SATAN HAS had a field day," declared the Rev Jerry Falwell, preacher, politician, and putative saviour of PTL, the sprawling Pentecostal ministry in Fort Mill, South Carolina.

The sex and blackmail scandal which has propelled Rev Falwell to the leadership of PTL—the acronym for People That Love or Praise The Lord—is as lurid as any cheap paperback script.

But beyond the arresting detail, the scandal has given the American public a rare insight into the fund-raising tactics and lavish life-styles of preachers who each week beam messages of salvation to an

estimated 5m followers—the so-called television evangelists.

It has touched a raw nerve among the nation's conservatives. Are the TV evangelists practising what they preach and what of the Presidential aspirations of Rev Marion Pat Robertson, the standard-bearer of the religious right who can count on at least 6-8 per cent of votes in the Republican Party, making him a potential power-broker at the 1988 convention?

On the surface, the feud between the fundamentalists began when Rev James Bakker, the baby-faced founder of PTL, resigned, having confessed to adultery seven years ago and

paying \$115,000 to cover up his sins.

He handed over his job as chairman of the board to Rev Falwell, and promptly accused a rival minister from Baton Rouge, Louisiana, Rev Jimmy Swaggart, of leaking the story and attempting a hostile takeover of PTL.

The corporate language is entirely appropriate because the subsequent mud-slinging comes down less to theology than to the root of all evil: money.

In the US, religion often comes close to being bought and sold like any other super-market commodity. PTL—with its religious amusement park,

500-room hotel, convention centre and TV studio, is no exception. But as with any business, it has to operate in a market.

While the number of TV evangelists is still rising, the total market is close to saturation. A recent survey found among the 40-60m adults who watch TV evangelists has been matched by increasingly high overheads, notably the costs of regular TV time.

As Rev Falwell conceded: "There are a finite number of persons who can underwrite these ministries."

Yet, some ministers—like some figures on Wall Street—thought they had never had it

so good. Rev Oral Roberts of Tulsa, Oklahoma, having started work on a 60-story City of Faith Hospital—recently threatened to die if he failed to raise \$8m by April 1. He had to be bailed out by a dog-track owner.

Rev Swaggart—who gathered an audience of 13,000 in Los Angeles sports stadium on Friday—immediately attacked Rev Roberts on the grounds that God is not a "hit man."

In retrospect, this can be seen as the start of his clean-up campaign, with PTL next on the list.

All this is very worrying to Rev Pat Robertson, who has already begun campaigning in

New Hampshire, one of the key primary races in next year's Presidential race.

Though he has still to declare his candidacy, Rev Robertson's followers have already hurried into two state caucuses, picking up 40 per cent of pledges among Republican voters in South Carolina and 50 per cent in Michigan.

Rev Falwell—who looked at times more like a corporate troubleshooter than a fundamentalist preacher last week—is meanwhile concentrating on tightening up his ministry/business. A \$50m loan—from an unknown donor—may be on the way.

## CAN YOU BELIEVE A COMPANY OUR SIZE WAS BORN IN 1984?

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## Poland and US near agreement on joint venture

By PETER MONTAGNON, WORLD TRADE EDITOR, IN LONDON

POLAND is in an advanced state of negotiation with Dresser Industries of the US for a joint venture to produce bulldozers and earth-moving equipment, Mr Andrzej Wojcik, Foreign Trade Minister, said.

The joint venture would be the largest to be signed up since new legislation permitting such operations was passed in the middle of last year. It could generate sales as much as \$200m, he said in an interview during a visit to London.

Final agreement on the deal would mark a breakthrough for the joint venture scheme which is regarded as an important plank in Poland's efforts to boost sales of manufactured products as its traditional exports, notably coal, decline.

So far only couple of Western companies have signed up for joint ventures amid concern over the conditions attached to them. These include a stipulation that the Polish partner must have a majority stake.

However, Mr Wojcik said, Poland itself was also adopting a cautious approach.

In a separate effort to boost its trade the Polish Government is now discussing with its banks a new system of foreign currency accounts in which individual exporters may hold part of the proceeds of their hard currency foreign sales.

The idea was to allow them to use the money to buy equipment and material from abroad rather than go through the difficult bureaucratic process of obtaining the necessary foreign currency from the central Government, he said.

This would help to increase the efficiency and flexibility of the exporting industry and reduce bottlenecks in the economy, he said. The new scheme would not burden the economy with additional imports as most of the goods would be bought anyway.

Commenting on the rival bids by Fiat of Italy and Japan's Daihatsu for a \$700m contract to revitalise Poland's motor car industry, the minister said the time was coming when a decision will have to be taken.

## Ferranti makes rival fighter radar offer

By DAVID BUCHAN IN LONDON

FERRANTI of the UK is offering a derivative of its Blue Vixen radar as a cheaper alternative to development of the VCR-90 which the group is offering, in an all-European consortium, for the European Fighter Aircraft (Efa).

Ferranti admitted on Friday that the Blue Vixen derivative currently being tested for Royal Navy Sea Harrier aircraft, was "not compliant with the full specifications" for the new Efa radar demanded by the Munich-based Eurofighter organisation. This is a consortium formed by

the four countries building the Efa—Britain, West Germany, Italy and Spain.

Ferranti has submitted the Blue Vixen bid for consideration, should the countries in the Efa programme opt for a less capable but cheaper and more immediately available radar.

However, Ferranti stressed that the Blue Vixen alternative had been proposed with the full knowledge of its parent—AEG of Italy, AEG of West Germany and Inisel of Spain—in the VCR-90 consortium bid.

## France plans attack on electronic sex industry

By GEORGE GRAHAM IN PARIS

AFTER A first abortive assault on pornography magazines, France's right-wing Government is mounting an attack on the country's expanding electronic sex industry.

Mr Gerard Longuet, the Minister for Posts and Telecommunications, has announced measures aimed at cutting back the erotic message services which have colonised France's Minitel videotext network and account for a growing proportion of Minitel use.

Mr Longuet plans to remodel the charges for Minitel pages in order to reduce the activity of the erotic message services, known as "pink Minitel". The minister said that the excessive profits of these services were revealed by their excessive advertising.

His colleague, Mr Charles Pasqua, Minister of the Interior, last week tried to clamp down on a number of gay and pornographic magazines. He had to retreat following a storm of protest against his attempt at censorship.

The Minitel system began as an electronic telephone book, and directory enquiries still account for more than half the calls. France's telecommunications company will provide a free terminal—a little brown box with a screen and a keyboard—to any telephone subscriber, which has helped to spread the network into more than 2m homes.

Three additional networks have been added to the basic telephone directory. Teletel 1 is mainly for professional use, while Teletel 2 provides subscription services—usage is free apart from the basic telephone cost—used especially for electronic home banking.

Teletel 3 costs the user nearly FF1 (16 US cents) a minute, of which the telephone company keeps \$15 per cent and the rest is passed on to the service supplier. This network, which includes news services, computer games as well as the erotic messages, has rocketed since its creation in September 1985 and now counts over 1,000 services.

## European Court rules on Dutch VAT case

By LAURA RAUN IN AMSTERDAM

THE EUROPEAN Court has ruled that the Netherlands must collect Value-Added Tax (VAT) on the services of notaries public and sheriff's officers in a decision which has not gone down well in The Hague.

The Dutch argued that notaries public, officers who certify documents, and sheriff's officers, who serve warrants and government agents and therefore exempt from value-added taxes. But the European Commission contended in a suit lodged in 1985 that they are private professionals who perform commercial services and are thus subject to taxation.

The court case is based on the EEC's 6th VAT directive of 1977 which sought to harmonise the products and services on which taxes are levied and exempted. The European Commission has brought a similar suit against Britain over its zero-tax rating of the construction industry and the European

Court is to deliver that decision in September.

The Netherlands has never required notaries public and sheriff's officers to charge VAT on their services and is in no hurry to do so even though it has no legal recourse to the Luxembourg court's decision.

Joint discussions between the Finance Ministry, Justice Ministry and Royal Notaries Bond will be held "in coming months" to consider a new interpretation of Dutch law to conform with the court ruling, a Finance Ministry spokesman said.

The Dutch VAT rate is a relatively steep 20 per cent and taxes on the services of notaries public and sheriff's officers apparently will amount to "several tens of millions of guilders," the ministry spokesman said. What is almost certain is that the VAT will be passed directly along to the already beleaguered recipients of arrest warrants and notaries fees.

## Fame thrust on Italian woman communist

By John Wyles in Rome

A CHAFFY initiative by Italian President Francesco Cossiga has transformed Miss Nilda Iotti over the weekend from a distant, but respected political figure into a symbol of feminist hopes and Communist Party aspirations.

The 67-year-old president of the Council—the lower house of the Italian parliament—is expected to report back to the President by mid-week on whether any government can command a majority in the present legislature. If, as expected, she cannot identify a majority, then the President would feel free to dissolve parliament and bring forward elections due in June 1988.

Miss Iotti is not being asked to form a government herself but, as an institutional figure "above party," to consult party leaders on whether an alternative exists to the five-party coalition led by Mr Bettino Craxi, the outgoing socialist Prime Minister. Last week's failure by Mr Cossiga to form a government, the Christian Democrat leader, to confer agreement on a new government appears to have spelled the end of the five-party coalition which has governed Italy since 1981.

In the meantime, the shrewdness of the President's appointment of this elegant, grey-haired woman as a

graveyard is being steadily appreciated. Women are highly under represented in Italian politics and associating one in the attempt to resolve one of the country's most difficult political crises has been widely acclaimed by feminist leaders.

But Miss Iotti symbolises more than one cause because she is also part of the Communist Party's (PCI) leadership.

Her brief new role is allowing the PCI to stress that it can again play an influential part in leading Italy out of a political impasse. Mr Alessandro Natta, the party's leader, will be trying hard to convince Miss Iotti that there is a parliamentary majority among these parties in the centre and on the left which want to avoid early elections and thus guarantee the holding of referendums on June 14 on nuclear energy and judicial reform. Elections and referendums cannot take place in the same year.

## Polish prices raised

The Polish Government yesterday raised food and energy prices and said price charges, fares and the price of meat would rise. The Agriculture report. A communique said pressure from official trades unions had limited food price rises to 9.3 per cent against the 13 per cent planned. Charges for petrol, gas and electricity will increase by 25 per cent and for coal by 50 per cent.

## Ariane suffers further setback during testing

By Our Paris Staff

ARIANE, the European satellite launching rocket, has suffered another setback which may delay yet again its next launch, which had been planned for June.

An accident during testing of the rocket's third stage motor has forced the Ariane group to start again with tests on a new motor. The next launch is still officially scheduled for June, but observers believe the three weeks of tests, transport to the launch site in French Guiana and erection of the rocket will be impossible to achieve in that time.

The Ariane rocket has been grounded since a third stage motor failed to ignite at its last launch in May last year. A wave of incidents has affected all the competing satellite launching programmes, and raised the potential prize money for the first to return to a normal rhythm of successful launches.

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## OVERSEAS NEWS

Greece and Turkey are bedevilled by an age-old hostility, Robert Mauthner writes

## Fresh sparks in the Aegean powder keg

THE CLASH between Greece and Turkey over oil-drilling rights in the Aegean, which led the two countries to the brink of military conflict over the weekend, is only the latest of a series of long-standing territorial disagreements which have their roots in the breakup of the Ottoman Empire.

A tense political climate, fuelled by the Turkish invasion of Cyprus in 1974, the unilateral declaration of the self-styled Turkish Republic of Northern Cyprus in 1983 and Greece's firm opposition to Turkey's declared intention to become a member of the European Community, has undermined any attempts to find agreed solutions.

The legal and technical arguments deployed by both sides have merely become pretexts for fostering a permanent atmosphere of hostility which can be transformed into a conflagration by the merest spark.

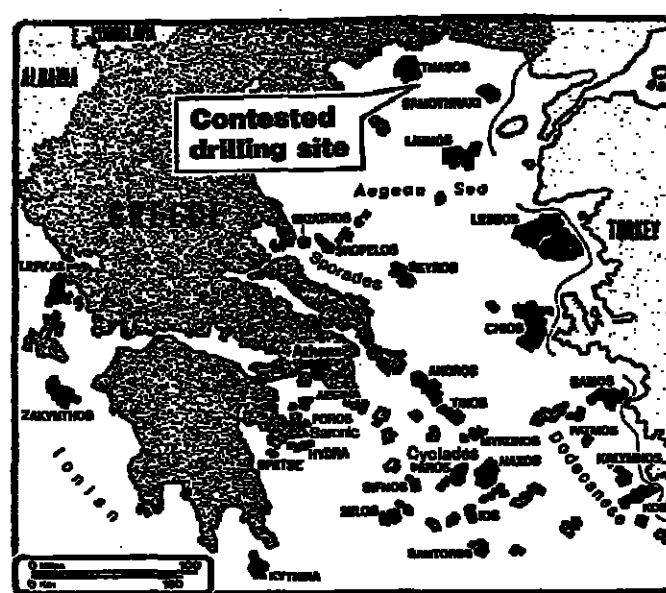
Quite apart from the arguments about the continental shelf and territorial waters, Ankara and Athens are locked into constant disputes over air space and the militarisation of Greek islands in the Aegean.

When one quarrel is temporarily defused, it is transferred to another issue, making it clear that only a fundamental solution of the major bilateral political problems such as Cyprus can hope to bring any permanent improvement in the atmosphere.

The discovery of oil in the Aegean since the 1970s has added yet another dimension to the problem.

The immediate cause of the latest flare-up is a difference over the validity of the Berne Agreement of 1976, which was concluded by the two countries as a way of putting an end to a previous conflict over oil exploration activities.

The Berne Agreement clearly states that "Athens and Ankara undertake to abstain from any



initiative or act relating to the continental shelf of the Aegean Sea which might prejudice negotiations."

Such discussions on the delimitation of the continental shelf did start but were broken off in 1981—by the Turks, according to Athens, by Mr Andreas Papandreu, the Greek Prime Minister, after the election of his Socialist government in the same year, according to Ankara. As a result, say the Greeks, the Berne Agreement is no longer operative.

This interpretation has been used by the Greeks as a justification for their resumption of oil-drilling and exploration in the North Aegean in what they consider to be their own territorial waters and on their own continental shelf.

The North Aegean Petroleum Company (NAPC), a Canadian-led international consortium has been producing about

27,000 barrels a day, most of it sold to the Greek state, from the Prinos oilfield, west of Thassos, off the northern Greek coast.

Its plans to prospect east of the same island, nearer the Turkish coast, set off a series of events which, typically, were interpreted completely differently by Athens and Ankara.

The Greek Government, claiming it was concerned about the company's activities in such a sensitive region for Greek-Turkish relations, over which it wanted to have a veto, tabled a bill which would give it a majority stake in NAPC.

The Turks, on the other hand, saw the move as an escalation of the dispute over drilling rights because nationalisation would give the company the official backing of the Greek Government for its activities.

Not unnaturally, the company

Turkey will formally apply for membership of the European Community in the next few weeks, in spite of widespread diplomatic pressure to delay the move, writes Quentin Peel from Brussels.

Confirmation that Turkey would press ahead with its application was given on Saturday by Professor Ali Baser, the Turkish Minister of State for EEC Affairs, to Mr Claude Chaysson, the European Commissioner responsible.

Today the Turkish minister is to meet Mr Leo Tindemans, the Belgian Foreign Minister, currently president of the EEC Council of Ministers, at the start of a tour of Community capitals to deliver his message.

However, a plan to include Athens in the trip has been cancelled after the invitation

was recently withdrawn. Prof Baser said.

Turkey's formal letter has to be submitted to the current president of the EEC Council of Ministers, a position held by Belgium until June. After the application has been acknowledged by the member states, it is passed on to the European Commission for its opinion, a process likely to take 18 months or more.

If relations between the two countries do not improve, Turkey's application seems doomed to founder on a Greek veto, whatever the attitude of other member states.

A negative opinion from the European Commission is unlikely to be the last word. The Commission also gave a negative opinion on Greek membership, but was overruled by member states.

The Greeks also claim that they are entitled by international law to extend their territorial limits from 6 to 12 miles, but have not, so far, attempted to apply this rule.

Ankara refuses to accept that the islands near its coast have their own continental shelf and have not signed the international conventions which Athens has invoked in support of its claims.

Recourse to the International Court in The Hague, as the Greeks have proposed, has been rejected by Ankara because of disagreement over the legal basis on which the submission should be made.

It seems highly unlikely, in any case, that a purely legal judgment could satisfactorily solve what is essentially a highly complicated political problem between two countries which have never been able to overcome their age-old hostility.

## At the End of the Day, Why Do Business Executives Turn to The Journal?

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*Fat Cats of Venice Find the Good Life In Sleep and Soup*

*Mice Are No Longer a Thrill For City's 300,000 Felines Too Lazy to Chase Them*

By LAURA COLBY

Staff Reporter of THE WALL STREET JOURNAL  
VENICE—They are everywhere in Venice.

They gather in gangs in the alleys behind the Piazza San Marco and rummage through the garbage of the city's best restaurants. They snuggle together in the folds of Vittorio Emanuele II's bronze statue on the Riva degli Schiavoni. They scale the walls of patrician palazzi, padding deftly around the shards of glass embedded on top to keep them away.

And they sprawl in the winter sunlight on the Strada Nuova, within a paw's reach of Roberto Guadagnin's fish stand.

"Cats!" Mr. Guadagnin cries, his weather-scarred face turning an even brighter shade of red as he waves his hand toward the contented-looking bunch. "Nowadays, they wouldn't even bat an eye at a mouse. Their bellies are too full."

He shakes his head in mock disgust. "Do you know that I have customers who buy fish and take it home and cook it," he says,

After a morning session, many readers choose to peruse it later at leisure.

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## OVERSEAS NEWS

## Taiwan to lift currency controls

By Robert King in Taipei

TAIWAN'S Cabinet has decided to remove strict foreign exchange controls in a further stage of a reform package, but it will be some time before the scope of the measure is evident.

Mr Yu Kuo-hua, the Prime Minister, on Saturday broke what many observers saw as a deadlock between the central bank, which some weeks ago proposed radical revisions of foreign exchange laws, and conservatives within the Cabinet who fear a massive outflow of capital.

Mr Yu, while not setting a timetable for the reform, said that the Government should "suspend the controls at a time when the trade surplus is too high," while retaining the legal basis for the controls only for "use in an emergency."

The Prime Minister authorised the move in an attempt to reduce the country's huge foreign exchange reserves, now at a record \$53bn (\$83.1bn) and ease pressure on the local money supply which grew by 50 per cent last month.

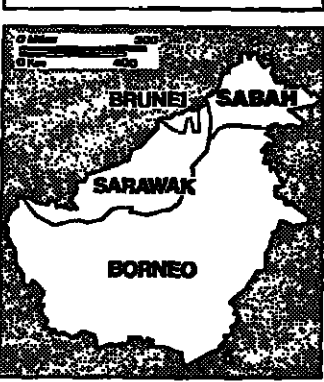
The move would also slow the rise of the new Taiwan dollar, which, at Saturday's close, stood at \$4.23 to one US dollar, almost 15 per cent higher than a year ago. Some observers consider that the currency could go as high as 23 to the US dollar but traders and manufacturers fear their export-oriented business would be hit badly by even 32 to one.

Conservatives within the Government have argued that reserves would be needed for defence in the event of an attack by China—apparently the "emergency" Mr Yu referred to—although most observers agree the chance of such an attack in the near future is remote.

Critics of the Government's authority point out that a thriving black market, to which the Government has turned a blind eye for years, can move vast amounts of foreign exchange abroad with just a phone call.

Mr Yu predicted that the reforms would not reduce the foreign exchange reserves in the short term, but would aid long-term liberalisation. Finance Ministry and central bank will have to produce regulations before the reforms can be enacted.

## Leading Malaysian party hesitates over expansion into Sabah



THE Supreme Council of the United Malay National Organisation (UMNO), the dominant party of Malaysia's ruling coalition, on Saturday postponed a decision on whether to expand its organisation to Sabah, the oil- and timber-rich state on the northern tip of Borneo.

The council was preoccupied with the April 24 UMNO elections, which will determine whether Dr Mahathir Mohamad can defeat a strong challenge within the party and continue as Malaysia's prime minister. Dr Mahathir does not need yet another political tangle just now.

When the scrap over the UMNO leadership is finished, however, UMNO leaders will have to come to grips with growing restiveness in Sabah over the state's relationship with the Federal Government of Malaysia, an issue that has raised questions about the integration of east and west Malaysia.

Sabahans are unhappy about what they see as progressive

Steven Butler, recently in Kota Kinabalu, reports on restiveness about federal-state relations

reduction of the state's autonomy, and perceived unequal treatment. The gripes are not yet the tip of a seismist movement, but political analysts say this could develop if the complaints are not taken seriously in Kuala Lumpur.

The complaints range over sensitive issues such as language, immigration control, and religion, with many unhappy that Islam has become the official religion of the state. Some do not like the fact that federal departments in Sabah are headed by peninsular Malaysians who come with sub-

stantial cost-of-living subsidies, like old-style colonial administrator.

Others would like to raise the 5 per cent royalty that the state government receives from local oil extractions.

These complaints are symptomatic of a lack of trust and stem from a root problem, which is that the political and social formulas designed to accommodate a very different racial and cultural mix on peninsular Malaysia do not work the same way in Sabah.

Sabah's largest ethnic group is of indigenous Kadazans, not Malays. Many of the Kadazans are Christians, although there are a fair number of Muslims as well. Far more than in peninsular Malaysia, English has been the language of public life—not Malay—first under the rule of North Borneo Company and later as an English crown colony.

These differences were taken into account in a 20-point agreement made when Sabah joined Malaysia in 1963.

Yet earlier this year, Dr Jeffrey Kitingan, chairman of the Institute of Development Studies (IDS) in Sabah, sent a letter to the Federal Government that questioned whether the 20 points had been observed and then examined other aspects of the federal-state relationship, including federal interference in state political affairs.

Dr Kitingan sent the letter as a private citizen, but in addition to his professional position he is brother to Datuk Joseph Pairin Kitingan, the Sabah Chief Minister, and the letter is unlikely to be ignored. The Chief Minister has since commissioned the IDS to conduct a systematic study of federal-state relations.

The tension between the state and federal government grew in the combative atmosphere following Datuk Pairin's rise to power. Datuk Pairin is a Christian Kadazan and his political party, the Parti Bersatu Sabah, (PBS) is sometimes per-

ceived as catering principally to Christian Kadazan interests, even though many Kadazan Muslims also voted for the PBS. Perhaps most important is the perception that Sabah's indigenous people triumphed politically over external forces although this is grossly oversimplified.

These feelings were intensified by the violence that followed the first PBS electoral victory in 1985, and which lasted until new elections were called in 1986, when the PBS won a 2/3 majority control in the state assembly and put an end to doubts about its mandate.

The UMNO advance into Sabah was to be on the back of the United Sabah National Party (USNP), a party seen to represent Muslim interests and which was routed by the PBS in the polls. UMNO was to help revitalise UMNO by taking it over.

The UMNO entry however was stalled by the possibility that if UMNO merged into UMNO by-elections might be triggered

in all eight constituencies where UMNO had seats. Besides other technical problems, there remains confusion over UMNO's identity, since UMNO has defined itself as a Malay party, while many UMNO supporters are non-Malay Muslims.

The result is that a thickening of thorns might greet UMNO as it expands to Sabah, accompanied by an embarrassing political failure that could further poison federal-state relations. UMNO, however, must also be mindful of the consequences of success, since a strong UMNO presence in Sabah could further fuel suspicions that Sabah has become nothing but a colony of peninsular Malaysia.

The political violence in Sabah just one year ago has made an unsettling precedent. Dr Richard Gunting, Executive Director of the IDS, says that the questions about federal-state relations have been raised in a positive spirit. It remains to be seen whether they will be received that way.

## Zambia reintroduces auctions of foreign exchange

By Victor Mallet in Lusaka

ZAMBIA, hit by a wave of pay strikes from teachers, doctors and nurses, resumes its foreign exchange auctioning this week-end after a two-month break which has seen renewed protests against economic austerity, left businesses starved of vital imports and placed further strains on the country's relations with the International Monetary Fund (IMF).

The reintroduction of the weekly auction, an important part of the stalled IMF recovery programme for Zambia, is being welcomed by Western donor countries. They see it as a defeat for anti-IMF govern-

ment officials who prompted the suspension of the auction system eight weeks ago, and they regard the modifications to the foreign exchange regime—including a new favourable rate for government external debt servicing and procurement of medical and educational supplies—largely as a face-saving device.

But the auction of \$8m on Saturday by no means marks the end of Zambia's dispute with the IMF, and an overall agreement still seems a long way off. The IMF is owed more than \$150m by Zambia in arrears,

and although Zambia says it can clear these with commercial bank bridging loans secured on the basis of an IMF pact, the arrears are rapidly approaching the level at which they will exceed available new IMF money, and therefore scupper the bridging loans.

Zambia is also being sharply criticised by the IMF for its unwillingness to reduce its yawning budget deficit or place stricter controls on its money supply, while individual Western donor countries are exasperated by Zambia's inability to pay even nominal

sums to reduce arrears on soft loans.

Some diplomats speculate that Zambia's foreign exchange shortage might have been worsened by its recent decision to divert copper exports away from South African ports and so increase use of inefficient ports in Tanzania and Mozambique.

One way of reducing the budget deficit, favoured by the IMF, would be to cut food subsidies which were hurriedly reintroduced by president Kenneth Kaunda last year to defuse widespread anti-

government rioting, but Dr Kaunda is in no mood to antagonise his long-suffering citizens any further.

Striking teachers and medical staff are demanding more pay to cope with the soaring cost of living, and nurses have called for danger money when they deal with the many Zambians who suffer from AIDS. The political temperature has been further raised by an incident in which a group of youths, thought to be militants of the ruling party, assaulted nurses in Lusaka in a revenge attack for the strikes.

## Cocoa delegates hammer out rules on buffer stock

By David Blackwell

THE International Cocoa Organisation (ICCO) has agreed on the rules to govern its buffer stock after two weeks of negotiations in search of a compromise acceptable to consumers and producers.

Delegates to the conference in London decided on Friday that the rules they had so patiently hammered out should take effect immediately. Cocoa prices are hovering around the

lower interventions, or "must-buy" price of 1,600 SDRs. Below that figure the buffer stock manager must defend the price.

It will be two to three weeks before he can start buying—the time needed to assess the market and organise a communications system.

The International Cocoa Agreement was negotiated last July, and came into effect at the end of January. But the buffer stock, which is used to keep cocoa off the market and stabilise prices, could not operate because of disagreement over the rules.

The disagreement covered three main points: ● Should the buffer stock manager pay different prices for different qualities of cocoa? ● Should he buy both on the

spot market and for forward delivery?

● Should he buy only from members of ICCO, or also from non-members?

The rules provide a fixed set of differential prices for cocoa from different origins; allow for purchases on the spot and forward markets and permit the purchase of up to 15 per cent of the total stock from

non-members. Buying will be by means of an offer system, as against a posted price system.

The buffer stock manager's "can-buy" zone ranges from 1,600 to 1,655 SDRs. He has inherited a stock of 100,000 tonnes from the previous agreement, and has a limit for the stock of 250,000 tonnes. Above this level producer countries start to store cocoa rather than release it onto the market.

## SHIPPING REPORT

## Dry cargo rates increase

By Kevin Brown, Transport Correspondent

DEMAND on the dry cargo market continued to strengthen last week, largely as a result of continued Soviet and Chinese grain purchases.

Denholm Coates, the London shipbrokers, said the grain rate from the US Gulf to Japan had climbed to around \$18.50 per tonne, while the US Gulf/Continent rate was around \$8.75. The rate from the US north Pacific to Japan was said to be around \$10.75.

Brokers said timecharter rates for Panamax vessels—the largest able to transit the Panama Canal—were between \$7,000 and \$7,700 for Atlantic round voyages, with as much as \$7,000 being paid for an Australian round voyage.

The market was said to be very active on the Great Lakes, with several charterers fixing vessels for Lakes round voyages at between \$4,000 and \$4,500.

In the tanker market, brokers said rates had moved ahead a few points as a result of increased demand from charterers. E. A. Gibson, the London broker, said, however, that returns to owners were hardly improved because of increasing fuel costs and the fragile US dollar.

Brokers said there was demand for vessels of most sizes in the Middle East, and a number of the very large crude carrier (VLCCs) awaiting cargoes were said to have been fired.

## World Economic Indicators

## FOREIGN EXCHANGE RESERVES

	Jan. 87	Dec. 86	Nov. 86	Jan. 86
US	17,562	17,328	16,785	13,510
UK	46,693	45,872	45,719	22,769
W. Germany	15,211	15,044	14,972	39,453
UK	15,241	14,885	14,897	9,204
Italy	19,426	18,116	18,106	12,284
Belgium	4,557	4,430	4,539	3,437
Netherlands	10,179	9,552	10,224	10,247
France	28,428	29,222	29,560	24,379

Source: IMF

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FT/2

## Financial Times Conferences

## International Collaboration in Aerospace

Paris, June 9 &amp; 10 1987

The 1987 Financial Times aerospace conference will be arranged in association with Air & Cosmos immediately preceding the International Air Show in Paris. As the cost and complexity of modern military and civil aerospace ventures rise, international collaboration in the aerospace industry has been expanding rapidly. This conference will examine the difficulties involved in establishing major collaborative ventures and the benefits that such ventures can bring to their participants. The opening address will be given by Mr Jacques Benichou, President of CIPAS. Other speakers include Mr Jean Pierson of Airbus Industrie, Mr James Johnson of Boeing Commercial Airplane Company, Mr Ozires Silva of EMBRAER, Mr Frans Swartouw of Fokker, Mr John Wragg of Rolls-Royce plc and Mr Jean Sollier of SNECMA.

## World Gold

Venice, June 22 &amp; 23 1987

Dr Lamberto Dini, Dr Chris Stals and Lord Chalfont are three of the speakers featured at World Gold, one of the most important annual FT events. Mr Robert Guy and Mr Dennis Suckling are to chair and Mr Tom Maitland, Mr Urs Wili and Mr Robert Calman are among the other contributors on a platform of great authority.

## European Banking Conference

Milan, May 18 &amp; 19 1987

This 1987 Milan conference follows on from a previous and highly successful forum in that city in 1984. Professor Mario Monti and Mr Jack Hennessy chair a platform of great distinction which includes On Bettino Craxi, On Giovanni Coria, Dr Raul Gardini, The Rt Hon Denis Healey and Mr Win Bischoff. Among the speakers on the Italian financial scene are Dr Guido Vitale and Dr Nerio Nesi. Mr John Goodwin, Mr Richard Loryens and Mr Richard Lehmann are to cover the international markets and Mr David Suragar and Mr Armen Kouyoumdjian will speak on the debt question. Dr Massimo Russo and Professor Alfred Steinhilber are to give papers on the EMS and ERM. Mr Stephen Danzansky of the White House is to examine American European relations and Mr Winfried Specht, Mr Tetsuyoshi Yasutaka, Arv Maria d'Uva, Professor Gianni Zandano and Dr Luigi Arcuto are also on this year's platform.

All enquiries should be addressed to:

The Financial Times Conference Organisation  
Minster House, Arthur Street  
London EC4R 9AX

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## Issues of Government Stock

The Bank of England announces that Her Majesty's Treasury has created on 27th March 1987, and has issued to the Bank, additional amounts as indicated of each of the Stocks listed below:

£150 million 2½ per cent INDEX-LINKED TREASURY STOCK, 2011  
£100 million 2½ per cent INDEX-LINKED TREASURY STOCK, 2024

The price paid by the Bank on issue was in each case the middle market price of the relevant Stock at 3.30 p.m. on 27th March 1987 as certified by the Government Stock Exchange.

In each case, the amount issued on 27th March 1987 represents a further tranche of the relevant Stock, ranking in all respects pari passu with that Stock and subject to the terms and conditions applicable to that Stock, and subject also to the provision contained in the final paragraph of this notice; the current provisions for Capital Gains Tax are described below. Copies of the prospectuses for the Stocks listed above, dated 22nd January 1987 (as amended by the supplement to the prospectus dated 8th March 1987) and 19th December 1986 respectively, may be obtained at the Bank of England, New Issues, Watling Street, London, EC4M 9AA.

Application has been made to the Council of The Stock Exchange for each further tranche of stock to be admitted to the Official List. The Stocks are repayable, and interest is payable half-yearly, on the dates shown below (provision is made in the prospectuses for stockholders to be offered the right of early redemption under certain circumstances):

Stock	Redemption date	Interest payment dates
2½ per cent Index-Linked Treasury Stock, 2011	23rd August 2011	23rd February
2½ per cent Index-Linked Treasury Stock, 2024	17th July 2024	23rd August
		17th January

Both the principal of and the interest on the Stocks are indexed to the General Index of Retail Prices. The index figure relevant to any month is that published seven months previously and relating to the month before the month of publication. The index figure relevant to the month of issue of the 2½ per cent Index-Linked Treasury Stock, 2011 is that relating to May 1981 (284.1); the equivalent index figure for 2½ per cent Index-Linked Treasury Stock, 2024 is that relating to April 1986 (285.3). These index figures will be used for the purposes of calculating payments of principal and interest in respect of the relevant further tranches of stock as provided for in the prospectuses for the two Stocks, the calculations will take account of the revision of the index to a new base of January 1987=100 (on the old base the index for January 1987 was 384.5).

The relevant index figures for the half-yearly interest payments on the Stocks are as follows:

Interest payable	Published in	Relevant index figure	Relating to
February	July of the previous year	January of the previous year	December
August	January of the previous year	July of the previous year	May
January	June of the previous year	December of the previous year	November

The further tranche of 2½ per cent Index-Linked Treasury Stock, 2011 will rank for a full six months' interest due on 23rd August 1987. The further tranche of 2½ per cent Index-Linked Treasury Stock, 2024 will rank for the interest payment of £1.1808 per cent to be made on 17th July 1987.

2½ per cent Index-Linked Treasury Stock, 2011 is specified, and 2½ per cent Index-Linked Treasury Stock, 2024 will be specified, under paragraph 1 of Schedule 2 to the Capital Gains Tax Act 1979 as a gilt-edged security (under current legislation exempt from tax on capital gains, irrespective of the period for which the Stock is held).

Government statement  
Attention is drawn to the statement issued by Her Majesty's Treasury on 28th May 1985 which explained that, in the interest of the orderly conduct of fiscal policy, neither Her Majesty's Government nor the Bank of England or their respective servants or agents undertake to disclose tax charges decided on but not yet announced, even where they may specifically affect the terms on which, or the conditions under which, these further tranches of stock are issued or sold by or on behalf of the Government or the Bank; that no responsibility can therefore be accepted for any omission to make such disclosures; and that such omission shall neither render any transaction liable to be set aside nor give rise to any claim for compensation.

BANK OF ENGLAND  
LONDON  
27th March 1987

مكتبة الأصيل



## Michael Cassell assesses Labour's defence mission to the Oval Office

**BY ARTHUR SMITH, MIDLANDS CORRESPONDENT**

**BY CHARLES LEADBEATER, LABOUR STAFF**

The CBI's employment affairs bulletin says that while the tax re-

**BY PHILIP BASSETT, LABOUR EDITOR**

Leaders of the TGWU transport workers want to set up a computer database of local labour market information, and the GMSU general union is asking all its members to conduct a 'workplace audit' to increase information about the union's strength. Both moves are attempts to try to stem the drop in membership.



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the 1990s, the number of people in the world who are under 15 years of age is expected to increase from 1.1 billion to 1.5 billion. The number of people aged 65 and over is expected to increase from 250 million to 450 million. The number of people aged 15 and over is expected to increase from 3.5 billion to 4.5 billion. The number of people aged 15 and over is expected to increase from 3.5 billion to 4.5 billion. The number of people aged 15 and over is expected to increase from 3.5 billion to 4.5 billion.

His initial reaction on the steps of Capitol Hill was one of genuine surprise, and while he was clearly under an obligation to put the best gloss on his session with the President, he appeared taken aback by the interpretive gap dividing reports of the Oval Office meeting.

### Mr Neil Kinnock: 'divergence of views'

The controversy has already extended to accusations that Downing



**As a counterbalance, his most recent statements suggesting a softening of the deadlines for the removal of Cruise missiles from Britain,**

No end of speculation about who said what in the Oval Office will alter the perception of that divide. The visit will only have served to forcefully underline it.

**Fight for lost support, Page 6**

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## UK NEWS

# Labour fights to recover lost support

BY JOHN HUNT

THE LABOUR Party today begins a campaign to build up its support and improve its position in the opinion polls after last week's Gallup poll which put it third behind the Alliance.

The campaign will concentrate on attacking the Government rather than the Social Democratic Party (SDP) and the Liberals in the run-up to a general election (this year or next) and local elections on May 7.

Today a Labour Party Trade Union Congress (TUC) statement will be launched outlining a joint strategy. It will highlight the Government's record on unemployment and the need for co-operation between a Labour Government, trade unions and employers to stimulate growth and create jobs.

Taking part in the joint press conference will be Mr Neil Kinnock, Labour leader, Mr Norman Willis, general secretary of the TUC and Mr Roy Hattersley, Labour's deputy leader.

The London Labour Party is also taking action to counter the extremist image which the Tories have pinned on it. A press conference

will be held today launching a campaign to bring back a London-wide authority, and to emphasise what it sees as the achievements of the Labour-controlled London boroughs.

A private poll has warned Labour that it is running behind the Conservatives in London. Next month Labour starts a big poster campaign, largely concentrated on marginal seats, attacking the Government and stating its alternative policies.

Over the weekend Labour shadow ministers made a concerted attack on the Government over a whole range of issues.

Mr Bryan Gould, the party's campaign co-ordinator, said that Mrs Thatcher's aim of eliminating socialism heralded a further attempt to suppress any dissent from her views. Her real intention was to undermine publicly funded education and the proper provision of pensions.

He predicted that she would make a "frontal assault" on the values of millions of voters who did not think of themselves as socialists.

# Dockyard unions take minister to court

By Charles Leadbeater

TRADE UNIONS, worried over the effect on members of privatisation of the Royal Naval Dockyards at Devonport and Rosyth will seek a High Court declaration today that the Secretary of State for Defence has illegally failed to consult them about plans.

The unions will be supported by Dr David Owen, leader of the Social Democratic Party, and MP for Plymouth, Devonport.

Dr Owen's involvement follows a stream of complaints from constituents over the Government's handling of privatisation. He believes many details of a plan to bring in a private managing agency have not been adequately finalised, leaving dockyard workers unsure of their eligibility for civil service redundancy and pensions payments.

Dr Owen says the Ministry of Defence's failure to answer many of the detailed queries raised by dockyard workers is inexcusable.

He plans to support the union's case for delaying the transfer of dockyards management to allow greater consultation with the six unions involved.

# Deficit on motor industry trade grows by over £1bn in year

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

BRITAIN'S adverse balance of trade in motor industry products worsened last year by more than £1bn or 41 per cent compared with 1985 to a record £3.9bn.

Trade in parts and accessories dived into the red for the first time. There was a negative balance of £346.6m last year compared with a positive one of £4.1m in 1985.

The fast-growing imbalance in Britain's car business with the rest of the world caused an overall motor industry trade deficit for the first time in 1979. The commercial vehicle account followed into the red in 1984.

Now it is only in trade in "other motor products" - agricultural tractors, dumpers and dump trucks, trailers, semi-trailers and caravans, industrial works trucks and tractors and their parts and freight containers - that remain in the black.

The Society of Motor Manufacturers and Traders (SMMT) which compiled the figures from Customs and Excise data, points out there will be a considerable time lag before last year's improvement in UK competitiveness will be reflected in improved trade figures.

It gives a warning that export volumes are not likely to increase substantially in the short term "because of price rigidity, the need to re-establish dealer networks and as manufacturers take advantage of

the improved competitive position to increase margins".

On the other hand, importers will not, in the short term, give up market share and may reduce margins of profit rather than increase prices.

There will also be a substantial delay before UK component producers can reap the benefits of the devalued pound. Meanwhile, component imports must be expected to grow because many UK-built vehicles incorporate foreign parts.

In addition, the number of imported vehicles in use in the UK - now half of all those on the road - is increasing and boosting the demand from the after-market foreign parts and accessories.

Car imports did not grow in volume terms last year (they remained at 1.07m) as the major importers, Ford and General Motors, the Vauxhall group, cut the number they brought in from their continental factories.

But car imports increased in value by 15 per cent compared with 1985. This suggests importing companies have been absorbing some of the increased cost resulting from sterling's depreciation because the pound fell last year by about 20 per cent compared with EMS currencies and the yen.

## UK Trade in Motor Industry Products

	1986	1985
Exports (£m)	1,274.3	1,312
Imports (£m)	1,670.9	1,435.3
Trade balance (£m)	-396.6	-123.3
Car exports (£m)	361.4	288.3
Car imports (£m)	2,307.5	2,147.0
Other products (£m)	764.5	859.9
Car exports (£m)	4,133.8	4,791.7
Car imports (£m)	238.7	255.5
Other products (£m)	492.7	522.5
Parts and accessories (£m)	2,573.7	2,408.7
Other products (£m)	401.5	388.2
Trade balance (£m)	-2,079	-1,079
Car exports (£m)	-191.7	-222.5
Car imports (£m)	-144.3	-152.3
Other products (£m)	84.1	-94.6
Other products (£m)	348.1	454.7
Total (£m)	-2,785.3	-1,897.4

Source: SMMT from Customs and Excise data.

Car exports fell in volume, from 240,247 in 1985 to 201,411, but increased in value by 3 per cent reflecting the fact that the UK is exporting more high-priced Jaguars, but fewer car kits from Peugeot-Talbot to Iran.

DAVID WATT

# Outstanding British political journalist

DAVID WATT, who died on Saturday at the age of 53, was one of the outstanding political journalists of his generation. As Washington correspondent and later an assistant editor of the Financial Times, he made an invaluable contribution to this newspaper's coverage of domestic and international politics.

The paper's reputation in these fields owes a great deal to Watt's writings in the 1960s and 1970s.

He caught polio when he was young at a time when the disease had been almost eliminated and, although he recovered, sometimes he still suffered from the pain. He died when he picked up a live power cable blown down by the wind at his Oxfordshire home.

He became a journalist in the great days of the Spectator when a talented graduate could be picked up from the University and become theatre critic or Common Market correspondent (and quite possibly both) overnight. He used sometimes to regret that in his articles he never put in enough jokes, although he could be sharply witty in private.

No-one who knew him then or later could doubt the intense seriousness with which he rightly took his work. He would have looked to have been an editor - of the Economist or the Observer - but somehow that never happened and a side of him that may have been brilliant was never allowed to flourish.

Among the politicians he wrote about, however critically, he always had an enormous respect. When later in life he moved to the Royal Institute of International Affairs (Chatham House) and had to relearn foreign policy all over again, he achieved a similar respect in the international community. Recently he was writing a regular Friday co-

lumn in The Times which was required reading for students of politics.

David Watt came to the attention of the then editor of the FT, Gordon Newson, as a result of his work for the Daily Herald in Brussels. As the FT's Washington Correspondent from 1964-67 he gave a new political thrust to the FT's American coverage. This had previously been centred on New York.

When he returned from Washington, Watt was the natural choice to succeed Ronald Butt as chief political commentator. Butt had started the Friday "Politics Today" column and this became Watt's main outlet for the next 10 years - although he also wrote some excellent leaders and features on political themes.

Although most of his time at the FT was spent in writing about politics, his contribution to the paper went much further than that. As an Assistant Editor, he played a full role in helping to manage the paper. In particular, he had a special responsibility for the survey programme and he played an important part both in widening the range of FT surveys and improving their quality and comprehensiveness.

Above all, Watt's temperament, interests and experience made him almost ideally suited for his part in the evolution of the Financial Times during the 1960s and 1970s. During this time the paper was broadening out from economics, finance and business to play a stronger political role; it was also increasingly seeing itself as an internationalist rather than a purely domestic newspaper. Watt's internationalist instincts, coupled with his rational, moderate and non-ideological approach to politics, embodied much of what the FT was trying to achieve.

RAY MAUGHAN

# Respected City writer

RAY MAUGHAN, who died last Friday evening at the age of 38 after a long battle against cancer, will be sadly missed by his many friends and contacts both in journalism and in the City of London.

He was recently assistant city editor of the Sunday Telegraph, but previously he spent six years on the Financial Times, where he was mainly engaged in his favourite activity as a reporter of City affairs, especially takeovers, an area in which his knowledge was second to none.

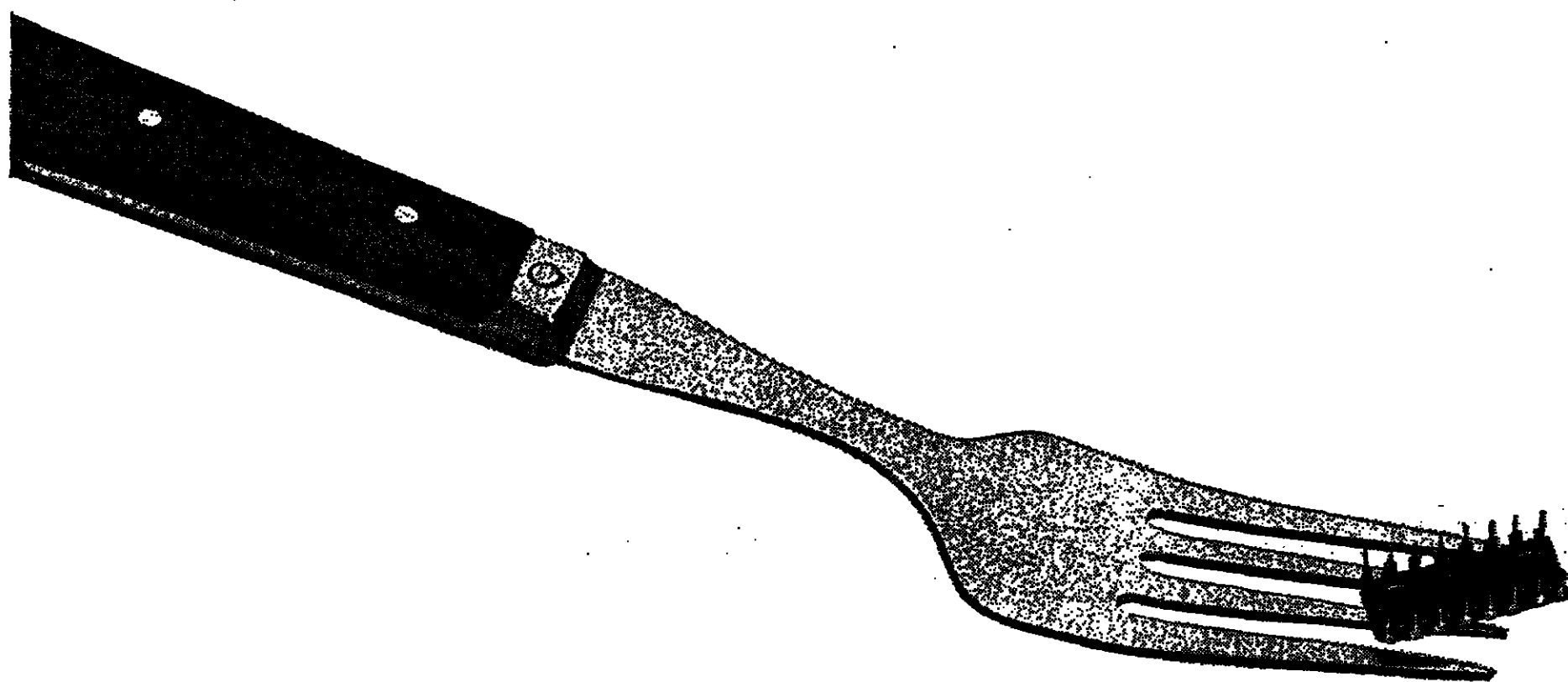
Maughan's characteristic friendliness and good humour were astonishingly undimmed by the tragic impact of disease during the past two years. He endured stomach surgery in the summer of 1985 with

seemingly unaffected optimism and cheerfulness.

He reported most of the major industrial takeover stories of the early 1980s, and moved sure-footedly in an area of journalism which requires a great deal of discretion in the handling of confidential information.

Despite a nose for news, he never allowed the pressure to break a story first to tempt him to betray a contact. This meant that he was very highly respected by, for example, the corporate finance executives of merchant banks.

He leaves a wife, Gay and three small children, Lewis, Natalie and Edmund, the youngest being a baby of only seven months.



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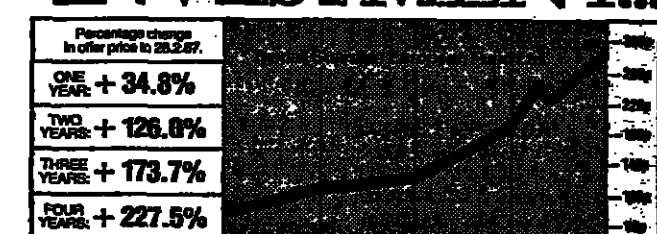
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## UK NEWS

## Short nears deal with de Havilland of Canada

BY MICHAEL DUNNE, AEROSPACE CORRESPONDENT

SHORT BROTHERS, the Belfast-based aerospace manufacturer, is close to launching a joint programme with the Boeing-owned de Havilland Aircraft Company of Canada (DHC) for a new short-range commuter and regional airliner.

The aircraft would be designed to enter airline service in 1991, initially complementing, but eventually replacing, the existing aircraft built by the two companies, such as the DHC Dash 8 and Short 360 36-seater turbo-propeller aircraft.

The two companies signed an agreement to collaborate at the Farnborough air show last September, because of the increasing competition in an increasingly crowded market for low-cost, short-

range, 36-plus seater commuter, regional and local-service airliners.

Since then, they have been working to determine the potential market for a new airliner, and what kind of aircraft it ought to be.

A joint statement by DHC and Short Brothers says that they are "now in agreement on basic parameters for the new aircraft."

They are aiming at the "low end" of the passenger range for the aircraft, while combining a wide-bodied cross-section for optimum passenger comfort.

"At the same time Short Brothers and de Havilland are dedicated to ensuring the lowest possible direct operating costs to provide an economic, cost-effective product for airline and utility applications."

A joint project team from the two companies has begun testing market responses for a new aircraft "and will now accelerate interviews with key operators around the world for the next few months to fine-tune the market assessment."

Provided the responses are satisfactory "a decision to launch a joint programme will be taken later this year," with a view to entry into airline service by 1991.

Short Brothers had originally signed a collaborative agreement on new regional and commuter airliners with Embraer of Brazil, also a major manufacturer of such aircraft, but that agreement effectively lapsed because of Embraer's desire to draw closer to other South American aircraft builders.

## Clothing imports rise 19% in year

By Christopher Parkes, Consumer Industries Editor

THE RISE of sterling against Far Eastern currencies helped boost imports of clothing into the UK last year by 19 per cent, according to a report from the British Textile Confederation.

Balancing this against export successes in the European Community, where the relative weakness of sterling came into play, the textile and clothing industries performed well in a difficult year. Mr Harry Leach, confederation president, said in a commentary on the report.

Volume exports rose 4 per cent for finished clothing and 1 per cent for textiles, in spite of reduced sales in the US and Middle East.

Calling for more rigorous monitoring of the Multi Fibre Arrangement (MFA), an international pact governing trade in textiles, Mr Leach said volume imports from MFA participants had grown by 21 per cent last year.

The confederation called for urgent action to cope with recent rapid growth in imports of clothes made with ramie - a fibre extracted from a nettle-like plant grown in the Far East.

Mixed in certain proportions with other fibres, these products are exempt from MFA quotas. There was a surge in imports during the final three months of last year, the report says.

Suppliers in Hong Kong, South Korea and Macao stepped up shipments to such an extent that Britain imported almost 315,000 sweaters containing ramie in 1986 compared with 56,000 in 1985. Woven products containing ramie were starting to flow in.

The best markets for clothing exports last year included West Germany, which bought 31 per cent more than in 1985, spending a total of £143.4m.

However, sales to the US, the UK industry's second-best market after Ireland - up 9 per cent at £206.2m - dropped 11 per cent to £143.7m.

Strong increases were also recorded in France, Belgium, the Netherlands and Norway.

Trends in textile and clothing trade in 1986, £25, from British Textile Confederation, 24 Buckingham Gate, London SW1E 6LB.

## Managers' basic pay up 6.3%

BY MICHAEL SKAPINKER

UK MANAGERS' basic pay rose by an average of 6.3 per cent in the year to February 1987, according to a report published today by Reward Regional Surveys.

The increase meant that the average basic managerial salary broke the £12,000 level for the first time. The calculations exclude salaries paid to directors of companies.

The survey found that companies expect a 5.5 per cent increase in managerial salaries over the next 12 months. The average management basic salary of £12,000 concealed marked regional variations.

The median managerial salary in

London was £14,171, followed by Scotland at £12,611 and the south east of England (excluding London) at £12,480. The lowest median managerial pay was in the West Midlands at £11,977.

Although managers in London and the south-east of England were paid above the national average, the survey found that they were generally under-compensated for the higher cost of living in those areas.

Salary levels in London were 17.1 per cent above the national average while the cost of living in the capital was found to be 33.2 per cent above

the national average. Salary levels in Scotland, on the other hand, were 4.2 per cent above the national average in an area with living costs 1.3 per cent less than the national average.

The highest-paid senior managers in the UK were general managers on a median £24,285, followed by advertising/public relations managers on £23,803. The lowest-paid senior managers were found to be chief surveyors, with a median salary of £18,231.

Reward: Salary and Living Cost Report, publishing by Reward Regional Surveys, Reward House, 1 Mill Street, Stone, Staffs ST15 8BA, 290.

## Job mobility aid urged

EMPLOYERS are pressing the Government to tackle the problem of high property prices which are preventing some people moving to find jobs.

Mr Derek Palmer, policy adviser on re-location to the Confederation of British Industry (CBI) said: "The problem of spiralling house prices is the biggest single factor in preventing labour mobility and there is no sign of the current surge abating."

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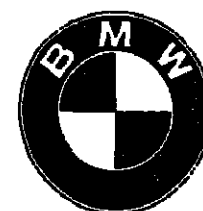
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## UK NEWS

### CURRENCY CHANGES FAIL TO HELP BRITISH PRODUCERS

## Machine tool imports jump to £381m

BY NICK GARNETT

IMPORTED MACHINE tools appear to have taken a larger share of the UK market last year, against the trend of the previous three years, and despite currency changes which should have helped British producers.

According to provisional estimates from the Machine Tool Trades Association, the total consumption of machine tools in the UK rose to almost £750m last year, against £640m in 1985.

Imports jumped from £304m to £381m, indicating that machine tools manufactured outside the UK took more than 50 per cent of the domestic market for the first time since 1982.

Exports of UK-produced machine tools, including re-exports, re-

mained almost static last year at £286m, only £2m higher than in 1985.

However, total output of the British machine tool industry during the first nine months of 1986 - the latest period for which statistics have been collected - rose to £414m from the £418m in the first three quarters of the previous year.

A great deal of caution has to be exercised with these figures which refer only to metal-cutting machine tools.

In rise in the value of the yen and D-Mark might have had some disturbing effects, for example, by boosting the sales figures for imports.

West Germany retained its position as the leading exporter of ma-

chine tools to the UK, measured in terms of sterling sales. It was followed by Japan, the US and Switzerland.

Apart from that, the fourth quarter UK production figure is also an estimate. This will affect the overall UK consumption figure which is based on British production, less exports, plus imports.

Nevertheless, the figures seem to show that British producers have failed so far to take advantage of the beneficial currency changes.

The one positive area of growth for UK producers in Britain itself are computer numerically controlled (CNC) machining centres, which are made by a number of expanding UK-based producers, has

been rising but imports by unit volume appear to have fallen last year by more than 20 per cent.

This could indicate that British producers have been losing out mainly in conventional non-CNC machines.

Customs and Excise, which provides the figures used by the machine-tool makers, also produces statistics on unit imports and exports, but these are notoriously unreliable because of the counting system employed.

These figures include the statistic that the number of machine tools imported from Japan rose by a third to more than 4,000 units, although the total value was only 10 per cent higher in sterling terms.

## CU sets up Eurofunding facility

BY STEPHEN FIDLER

COMMERCIAL UNION, one of the top five composite insurance companies in the UK, has launched an expanded note financing in the international markets enabling it to issue short-term commercial paper and medium-term notes to a total value of £500m (£850m) in a variety of currencies.

The move illustrates the way British financial institutions are moving away from bank loans and into more creative and flexible financing.

The increased reliance of British financial institutions on international financial markets was underscored only the day before when

two building societies, Abbey National and the Bristol and West, announced plans to raise up to \$1.25bn in the foreign currency certificates of deposit.

Commercial Union said the financing "forms part of our European financial services strategy enabling us to take advantage of the competitive rates available."

The programme allows the company to issue commercial paper, short-term tradable IOUs, in the domestic sterling market, as well as in dollars and in the domestic Dutch market through its Delta Lloyd subsidiary.

It will be able to issue medium-term notes, which will be listed in the London stock exchange, into both the Eurodollar and domestic sterling markets.

Mr Tony Wyand, Commercial Union's Director and General Manager, said: "These funding facilities will provide a platform for the company's continued development in the financial services sector in Europe."

It appointed five dealers for the programme: Barclays de Zoete Wedd, Credit Suisse First Boston, Goldman Sachs International, Swiss Bank Corporation International and S. G. Warburg.

## APPOINTMENTS Changes at Whitbread

Mr Richard Stanger has been appointed finance director of the retail division of Whitbread & Co from May 1. He succeeds Mr Norman Spence who has moved to Whitbread headquarters as special director, corporate development.

Mr Stanger was finance and property director of Whitbread Inns, the company's managed houses division since its formation in 1984.

\*\*\*

Kingsfield Associates has appointed Mr Christopher White managing director and Mr Ian Wright, Mr Anthony Burns and Mr David Hawkins as directors.

\*\*\*

Deloitte Haskins and Sells has made a number of admissions in partnership from May 1. In the London office, Mr Francis Booth, Mr Lynne Doherty and Mr George Eccles all become partners. Mr Hugh Jagger is admitted to partnership in the management consultancy division's business communications group. Mr Jim McMahon and Mr Rick Halsey both of whom joined Deloitte from the Inland Revenue are admitted to partnership. Mr Denise O'Connell becomes a partner in the tax department in Deloitte's Cambridge office.

## Row over mobile telephone channels

BY TERRY DODSWORTH, INDUSTRIAL EDITOR

OFTEL, the regulatory agency for the UK telecommunications industry, has been called in to adjudicate on a row between BT Mobile Communications and Racal Vodafone, the two UK cellular mobile telephone groups, over an appeal for the release of new transmission channels.

Vodafone has asked for access to the channels, which had been reserved for the proposed new pan-

European digital mobile service, to tide it over a temporary capacity shortage in its London transmission area.

BTMC, however, has objected vigorously to the request, arguing that Vodafone is trying to gain an unfair advantage by avoiding further investment to raise capacity in its current network. It also claims that the release of the channels,

even on a temporary basis, could prejudice the delicate final stages of negotiations over the establishment of the European mobile radio system.

Behind the battle is an arrangement established at the launch of the UK cellular system under which 400 of the available transmission channels were reserved for the pan-European service.



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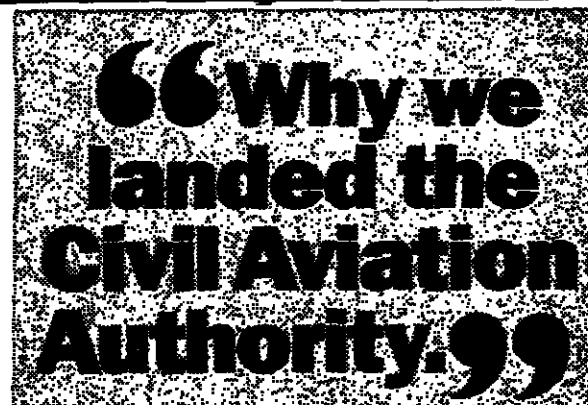
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## EXTRACTS FROM AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 1986

CONSOLIDATED BALANCE SHEET AS AT 31 DECEMBER 1986 (Expressed in thousands of US dollars)			CONSOLIDATED STATEMENT OF INCOME AND RETAINED EARNINGS FOR THE YEAR ENDED 31 DECEMBER 1986 (Expressed in thousands of US dollars)		
	1986	1985		1986	1985
<b>Assets</b>			<b>Interest income</b>	35,954	37,164
Cash and due from banks	1,587	931	<b>Interest expense</b>	(24,187)	(24,955)
Deposits at interest with banks	86,968	169,790	<b>Net interest income</b>	11,767	12,209
Trading investments	83,784	2,207	<b>Other income</b>	7,931	3,192
Long term investments	63,328	34,725	<b>Total net income</b>	19,698	15,401
Investments in and amounts due from associated companies	32,453	1,520	<b>General expenses</b>	(8,459)	(7,076)
Loans and advances	214,267	327,261	<b>Net operating income before provisions</b>	11,239	(8,325)
Fixed assets	15,134	15,644	<b>Loan loss provision</b>	(7,200)	(8,900)
Other assets	6,272	5,929	<b>Provision for diminution in value of investment in associated company</b>	(1,500)	—
<b>TOTAL ASSETS</b>	<b>503,793</b>	<b>558,007</b>	<b>Share of profit/(loss) of associated companies</b>	2,539	325
<b>Liabilities</b>				<b>70</b>	<b>(67)</b>
Bank deposits	254,067	328,921	<b>Net income before appropriations</b>	2,609	258
Customer deposits	83,134	66,016	<b>Transfer to Legal reserve</b>	(355)	(30)
Other liabilities	5,584	5,514	<b>Transfer to General reserve</b>	(342)	(30)
<b>TOTAL LIABILITIES</b>	<b>342,785</b>	<b>400,451</b>	<b>Net income after appropriations</b>	1,912	198
<b>Shareholders' equity:</b>			<b>Exchange revaluation of investment in associated company</b>	843	—
Share capital	139,944	139,944	<b>Retained earnings brought forward</b>	13,406	13,208
Legal reserve	2,860	2,505	<b>Retained earnings carried forward</b>	<b>16,161</b>	<b>13,406</b>
General reserve	2,043	1,701			
Retained earnings	16,161	13,406			
<b>TOTAL SHAREHOLDERS' EQUITY</b>	<b>161,008</b>	<b>157,556</b>			
<b>TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY</b>	<b>503,793</b>	<b>558,007</b>			

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## THE THATCHER YEARS

Michael Prowse on manufacturing

## A decline which may have gone too far

A SA manufacturing nation, observed the Midland Bank last year, Britain is on a par with Brazil, having been overtaken by Italy in the late 1970s. The remark, buried in a thoughtful analysis of the industrial outlook, neatly encapsulates two anxieties about Britain's manufacturing base: that it is too small and that it is too low-tech for what used to be one of the world's leading industrial powers.

Such anxieties are unlikely to be assuaged by ministerial hype in the run up to the general election. Fuller order books, higher productivity and better export prospects are not things to be dismissed lightly. But they do not yet amount to a revival on the scale demanded by the Government's critics who wonder what kind of economic renaissance Thatcherism can have wrought when manufacturing output is still lower than the level inherited from the Labour Party in 1979.

The UK contraction contrasts unfavourably with expansion overseas. During the Thatcher years, Japanese, US and West German manufacturing production has risen by 31 per cent, 17 per cent and 11 per cent. World trading conditions have been difficult for all countries for much of the period, but the figures show that industrialists overseas have on the whole coped better than their British counterparts.

Why, when the British economy is entering its seventh year of steady growth, has manufacturing output taken so long to get within shouting distance of its former peak? The short answer is that the sector experienced a recession in 1980/81 that has few precedents in modern times. Output fell by more than 15 per cent in two years and nearly 14m jobs were shed.

At the time, the contraction of manufacturing was seen in

part as being a natural concomitant of the huge increase in the volume and value of North Sea oil production. The rather crude idea was that space somehow had to be created in the balance of payments for this sudden new source of revenue, and that the obvious mechanism was a rise in the exchange rate which would retard the production of non-oil tradable goods and make the service sector of the economy relatively more profitable.

The argument was always wrong—the Governor of the Bank of England pointed out as early as 1980. In principle, there was no reason why oil production should not have been a net addition to GNP. It did not need to crowd out any other economic activity. Other countries which have experienced proportionately more disruption from rapidly rising energy output—Norway and the Netherlands for example—have managed to avoid a large absolute contraction of manufacturing output.

Manufacturers' peculiar misfortune was that oil prices and North Sea production soared precisely when a newly-elected Conservative Administration was determined to gain control of rapidly rising inflation. Because of high inflation, the Government was reluctant to loosen monetary policy and lower interest rates or do anything much to protect manufacturing industry from the devastating effects of a grossly over-valued exchange rate.

The extent of the over-valuation is easily forgotten. It bears comparison with the over-valuation of the US dollar between 1983 and 1985. The scale of the contraction of manufacturing output in 1980-81 is perhaps not so surprising given that the pound peaked at more than DM 5.00 and averaged DM 4.40 over the two years. Today the pound is worth only DM 2.90.

The erosion of Britain's manufacturing base in the early

Thatcher years was thus at least in part the consequence of excessive reliance on exchange rate appreciation as a means of combatting inflation. But it also has to be seen in a longer historical context.

Mrs Thatcher, after all, inherited a lower level of manufacturing output in 1979 than Mr Harold Wilson had inherited from Mr Edward Heath in 1974. Import penetration had been rising for decades: between 1965 and 1979, the volume of imports roughly tripled relative to domestic production of manufactured goods. Britain had also seen a progressive collapse of its share of world trade in manufactures.

The severity of the manufacturing downturn in 1980/81 reflected an accumulation of problems over many years. It is widely accepted that over-managing was rife and that the quality of management was poor. The sector was in no position to weather either a world recession or an overvalued exchange rate. The interesting question is whether the sector's performance has since improved significantly.

The Thatcher regime's claim that it has rests mainly on improved profitability and productivity figures. The output recovery from the 1981 nadir, after all, was not startling by

international standards. However, the productivity turnaround is more impressive. Output per head in British manufacturing grew at an average annual rate of 3.5 per cent between 1979 and 1986—a huge improvement on the trend increase of 0.8 per cent a year between 1973 and 1979. Plant closures, less obstructive unions and better management have thus almost restored the productivity growth enjoyed in the "Golden Age" before the first Opec oil shock: output per head in manufacturing rose at an annual rate of 3.8 per cent between 1964 and 1973.

Sceptics attributed much of the rise in output per head in the early recession years to the so-called "betting average" effect. The bankruptcy of the least efficient parts of industry raised the overall productivity figure, just as the dropping of the scores of a cricket team's tail-end batsmen raises its overall batting average.

The force of this criticism has recently been substantially reduced. Higher productivity growth has survived manufacturing industry's transition from contraction to expansion and thus must reflect improvements in management and working practices. And while it is true that most industrial countries have enjoyed a rise in productivity growth in the 1980s, the improvement relative to the 1970s has been especially marked in the UK.

Higher productivity has translated into substantially higher profits. The Bank of England calculates that pre-tax real rates of return in British industry (excluding the North Sea) have risen from a trough of 8 per cent in 1981 to about 9 per cent. Profitability in much of manufacturing is thus close to the levels enjoyed in the late 1960s.

Two caveats, however, are necessary. First, some of the improvement is no reflection of manufacturers' own efforts. Companies have enjoyed big

windfall gains in the 1980s as a result of extraordinarily depressed commodity prices which have greatly reduced the cost of raw materials.

Second, comparative figures compiled by the Organisation for Economic Co-operation and Development suggest that real rates of return in British manufacturing are still low by international standards. Returns of under 10 per cent in the UK compare with figures of 20 per cent in Japan and the US, around 15 per cent in West Germany and about 13 per cent in France.

Those still bearish about Britain's industrial future worry particularly about the composition of the manufacturing base. The Midland Bank study suggests that the higher the "research intensity" required in a sector, the faster British companies are losing ground.

In the so-called high research intensity sector (which includes data processing, electronics and instrument engineering), the ratio of imports to home demand rose from 29 per cent in 1975 to 54 per cent in 1985. In medium research intensity industries (such as rubber products and mechanical engineering) import penetration rose from 19 per cent to 28 per cent. Finally, in low research intensity sectors (such as food and textiles) import penetration rose from 21 per cent to 26 per cent over the period.

The tendency for the technological content of manufactured imports to rise relative to that of exports has led to jibes about Britain's "no-tech" future. Earlier in this decade it also led the National Economic Development Office to speculate

in internal papers as to whether the UK might be heading for an industrial status mid-way between that of developed and developing economies.

Since high technology products also tend to be high value-added products, the shifting technological content of imports and exports may have accelerated the long run deterioration of Britain's balance of trade in manufactures.

The deterioration has been rapid during the Thatcher years: a surplus of £3.6bn in 1980 turned into a deficit of £5.5bn by 1985 and a shortfall of £8.5bn last year.

The emergence of a sizeable deficit on manufacturing trade in the country which led the Industrial Revolution has sparked a public controversy about "de-industrialisation" and its effects on the balance of payments.

The argument is that given import and export trends in manufacturing, the British economy will not be able to grow at its current rate unless it is required to stabilise unemployment without running into serious balance of payments difficulties. Estimates of the likely manufacturing trade deficit by the mid-1990s vary considerably: economists at Cambridge University last year suggested it might be as much as £23bn in 1985 prices. Whatever the figure, the worry is that the hole will be large to be plugged by income from overseas assets and invisible earnings.

One way to maintain growth and keep the current account in check might be to accept a permanent devaluation of the exchange rate. But this would eventually put the Government's anti-inflation strategy

under intolerable strain. The recent revival of confidence in manufacturing—as reported in surveys by the Confederation of British Industry—is only slightly modified by a rather gloomy outlook. There is some evidence that British companies are beginning to raise their share of world export markets from the trough reached in 1981 (this, at least, is what the volume as opposed to value figures suggest). On the other hand, there is no sign of a slowdown in the penetration of imports.

If Britain is to maintain both a reasonably firm exchange rate and a manageable current account deficit in the medium term, it may have to settle for slower growth than that enjoyed in most competitor countries. This conclusion is not vitiated by the UK's recent spurt of growth which has been achieved on the back of two unsustainable trends—the large devaluation of the pound and a sizeable deterioration of the current account.

Does the shift in the structure of output from manufacturing to services matter in some broader sense? The Government's critics are certainly wrong to argue that the production of tangible objects is somehow superior to the provision of services. Indeed, since objects are desired because of the services they can provide, it is arguable that the primary purpose of economic activity is to supply services of various kinds.

That said, there are some pragmatic reasons for wondering whether the relative decline of manufacturing has gone too far in the UK. As industrialists have pointed out, the

demand for many business and financial services is closely linked to the health of the goods-producing sector. And, as discussed above, the compositional change is likely to put strain on the balance of payments if only because a much smaller proportion of services than manufactured goods is tradable.

In the US, the debate about living standards and "competitiveness" has also prompted economists to examine value-added and wages in different sectors. It seems that in different historical periods, manufacturing sectors have consistently been able to remunerate workers of a similar quality better than service industries.

The moral seems to be that if the US wants to raise living standards and to provide more better paid jobs, it will have to revive its manufacturing industry. Services provide a lot of jobs but often not particularly attractive ones. Britain may have to learn the same lesson.

Certainly, the notion that a shift towards services is a sign of a particularly advanced "post-industrial" economy has gone out of fashion. The share of manufacturing in GNP may have fallen to around 20 per cent in the US and UK. But in two of the world's most successful economies—Japan and West Germany—it is still around 30 per cent: the sort of ratio the Anglo-Saxon economies enjoyed in 1950. The relative failure of manufacturing in the Thatcher years may yet have bleak implications for future living standards.

Tomorrow: Joe Rogaly on divided Britain.

Christopher Dunkley says the nation cannot live by economic self-improvement alone

## Come back Mary Wilson, all is forgiven

THOSE WHO keep a close eye on the leader column will already know that, according to the Financial Times's own reckoning, Mrs Thatcher's Britain turned the corner some time ago: unemployment figures are falling, there has been upward pressure on the pound, interest rates are down, the inflation rate has remained low, state industries no longer need bailing out, industrial disputes are few, there is confidence in

sterling and in the equities market. It seems that Thatcherism is, at last, beginning to work.

Yet it is, perhaps, some indication of the change that has been wrought by "The Thatcher Years" that the economic indicators have come to be seen as the be-all and end-all

of our national life. What shall it profit a nation if it gains every economic indicator but loses its soul? It would surely be desirable to put the economy and industry to rights, we lost sight of the fact that industries and economics are not ends in themselves but means to an end.

That end is the provision of a civilised life for as many citizens as possible, and some would argue that, measured in these terms, the Thatcher years have resulted not in advance but in retreat.

The evidence is there, from the puddles on the undrained concrete "walkways" of our

filthy city centres (has the art of pavement drainage actually been lost, as the art of harp-making was nearly lost a few years ago for lack of practice?) to the disappearance of university chairs and entire university departments because of budget cuts and, so far as one can tell, sheer lack of Government interest.

It would seem unfair to blame the British people as a whole for this slide towards the philistine; it looks more like a fault of central government than a national malaise. The Britain of Harold Wilson and Edward Heath may not have been a cultural paradise, but through those years—in fact through our living memory—British government has given a higher priority to the arts and humanities and, more surprisingly, to science than they have received during the Thatcher years.

Edward Heath may have been ridiculed by some for his ambitions as a conductor and there were those who considered Mary Wilson's poetry a joke, but at least in those days 10 Downing Street had aspirations, however slight, towards artistic activities.

There was a time even within the Thatcher era when those attending book launches, theatre first nights, gallery openings and the like, could expect to see the Government represented. You would often bump into Norman St John-Stevas or Lord Gower, or even both. Indeed you still do today, but the telling point is that they are no longer in the Cabinet. You rarely if ever see current Cabinet Ministers at such affairs now. At a technology bash, yes; when I attended the launch of Superchannel at Limehouse Studios in the London Docks not so long ago I found myself chatting with the Prime Minister herself. She and her husband did of course make one march reported visit to Coventry to see Mr Domingo, but you could attend a whole year's supply of arts parties of the same size as the Superchannel affair without ever seeing Mrs Thatcher, Mr Thatcher, or a single current Cabinet Minister present.

Does it matter? Very much, surely. Even measured by the Government's own commercial criterion, the arts represent one of those rare areas in which Britain can boast an extraordinary success story.

In the fine arts the world's top auction houses are British. In theatre there is not another centre in the world to compare to London, not only in terms of variety and success on the home front, but in export terms. How many French musicals on Broadway can you name to compare with Evita, Cats, and Starlight Express? Even the one with a French title and a French author—Les Misérables—is solidly British.

Book publishing, whether of fiction or text books, is another success story with an impressive record. British books are admired and envied around the world, and British session musicians—orchestral and pop—are internationally regarded as the best; talk to American record producers and they will say with a tautological awe: "These British musicians, they can all sight read first time!"

Foreign companies come to Britain to use British musicians, just as foreign film makers flock to our facility houses to utilise the talents of our fine technicians. Europeans come here for post-production work on commercials, Americans come for special effects (in which Britain leads the world) whether for Superman or the latest deep-space saga.

The highest name in film animation may be Walt Disney and the pioneers may have been mostly central European, but if you talk to those in the international animation community today you discover that Britain is now considered the place to be, whether because of major undertakings such as When the Wind Blows or because the cutting edge in new style and technique is now in London's Soho, tucked away in nooks and crannies among a burgeoning anti-heaven of young independents.

Even in television programmes, a business where we tend to be too conscious of imports, the British export record is pretty impressive. Though the sheer number of programmes going abroad may not be as high as the number coming in (from the US, almost entirely), the annual value of exports has frequently exceeded that of imports.

So even if you look at the arts world solely in Thatcherite terms of market economics, you find it compares outstandingly well with virtually any other major British enterprise. Indeed, while Britain's international influence in military and industrial terms has declined rapidly since the Second World War, her stock in the arts has risen and risen.

Mrs Thatcher and her colleagues can, in fact, claim credit for this, arguing that far from being a bad thing, their decision to stay away from the arts world is a shining example of their general policy of reducing interference from the state and leaving the enterprising to prosper. Certainly it has frequently been said that the freelance film technician or the programme producer who gets out of the BBC to go into independent production is the very model of a modern Thatcherite politician. But a hands-off policy from the Government in economic terms is one thing; a failure to appreciate and support the



When the wind of change blows

arts for their own sake is another. Most members of the Royal family seem more interested in horses and guns than in ballet or painting, yet the arts receive immeasurably more moral support from the Royal family than from the Government.

Though Princess Diana's personal preference may be for Duran Duran, she is quite capable of looking genuinely interested throughout an entire performance of Carmen. Could you say as much for Edward and Mrs Thatcher?

The royals frequently attend orchestral concerts, film previews, ballet and choral performances. The same cannot be said for members of the Cabinet.

It is significant to discover that the great majority of Cabinet members including Norman Fowler, Geoffrey Howe, Nigel Lawson, Norman

Tebbit and even former Arts Minister Paul Channon leave the "Recreations" space on their "Who's Who" forms blank. Kenneth Baker emerges as a rare intellectual heavyweight with his recreation of "collecting books." The Prime Minister lists her recreations as music and reading, both, presumably, in a domestic context. Not a single member of the Cabinet that I have managed to track down mentions theatre, ballet, jazz, cinema, opera, poetry, sculpture, modern dance or any other arts subject as a recreation.

The value of funds going from the public purse into the arts and sciences may have remained pretty much the same during the Thatcher years. But the ethos within which these vital parts of our public life exist has changed beyond recognition.

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30th March, 1987

مكتبة الأصيل





JOHN PLENDER

ANY recent visitor to Washington will not have been surprised at the Reagan Administration's decision to impose punitive sanctions against the Japanese for allegedly unfair

# Time to put a stop to displacement activity

trading practices. The writing has been on the wall for some time. The worrying feature is that we are witnessing just one more example of misdirected policy. Indeed, the psychologists have a rather nice phrase for it. They call it displacement activity: doing something else when you cannot face the real problem.

The US budget deficit is as much a case in point as the trade gap. Any attempt to tackle the American trade deficit must be accompanied by an attack of comparable vigour on the budget deficit, because it has been substantially financed by private foreign capital—most notably from the much maligned Japanese. The foreigners cannot go on financing the deficit unless the US runs a trade deficit to provide them with the requisite dollars.

Since James Baker took over as Treasury Secretary

the Administration has pursued the sensible, if painless, policies of talking down the dollar and asking other developed countries to expand their economies. But they alone will not suffice: in fact there is a palpable risk that if the twin deficits are not brought down in tandem, foreign capital inflows will dry up, US interest rates will soar and private investment will be crowded out. Instead of supply-side economics, which seems to mean that foreigners supply most of the goods and all the money until the trade barriers come down, we would have orthodox finance, which unquestionably means less goods for the natives and horribly dear money.

Yet President Reagan resolutely opposes any increase in taxes to address the budget deficit, while politicians

on Capitol Hill are reluctant to contemplate the necessary spending cuts. Instead of a policy we have the arbitrary spending cuts put forward by the Gramm-Rudman-Hollings amendment. There is no hope that these will be met this year. As Fred Bergsten of Washington's Institute for International Economics neatly puts it, Gramm-Rudman embodies "process as a substitute for action," which is another way of saying displacement activity.

Then there are the successive currency agreements forged by Mr Baker. The Plaza accord of September 1985 undoubtedly made sense: everyone, including the markets, agreed that dollar devaluation was essential. Unfortunately nobody was agreed on how much. Mr Baker kept on talking the dollar down while the

Japanese and German central banks tried to prop it up.

In the absence of wider agreement on underlying economic policies, a currency agreement has only a poor life expectancy. Last year's Baker-Miyazawa accord foundered shortly after birth. And now the markets are busily testing the latest attempt engineered by the Group of Six in Paris. They automatically assume that if he expresses concern about protection, he wants the dollar to fall against the yen even if he says nothing of the kind in public.

So what hope is there of some wider agreement on fundamentals, to ensure that national economic decisions are internationally compatible in an increasingly interdependent world? In the run up to the Venice summit we will be hearing more about

so-called objective indicators, whereby the summit countries are supposed to produce forecasts for the main economic variables which the International Monetary Fund is then meant to check for international compatibility and, subsequently, implementation.

This threatens to become the biggest displacement activity of all, because the production of no less than 10 indicators per country ensures that there will always be one indicator or another to provide an excuse for inertia.

Finally, we have the Baker plan to encourage increased private bank lending to Latin American debtors. At \$30bn the target for private flows always looked small in relation to potential needs; and any solution that simultaneously increased the burden of debt, while re-

quiring the banks to advance loans that would immediately be quoted at a huge discount in the secondary market, inevitably had a glimmer of hope about it. The shortcomings of this make-do-and-mend approach have now come home to roost as Brazil opts for a unilateral moratorium. And Washington is full of gossip about growing animosity between Mr Baker and Citicorp chairman John Reed.

Mr Baker told me last week that his plan is really more of a concept, and that it is wide enough to embrace a host of variations, including such fashionable things as debt-equity swaps. These would link the bankers' returns more directly to the debtors' economies, while taking the debtors off the interest rate hook. Unfortunately the bankers are not over the moon about them: they have accepted only to a limited

extent the recent swap proposal from the Philippines. Let this sound vaguely negative, let me add that I am a pronounced Baker fan. Unlike his predecessor, the unlamented Donald Regan, he quickly identified the need to address the trade consequences of an overvalued dollar, and to maintain economic growth through co-operation while the United States and Latin America tried to cope with their respective debt burdens. His problem has been that the solutions lie so much in other people's hands. So what we have had from the US Treasury over the past two years is, in plain English, improvisation; and it is beginning to wear a little thin. Let us hope that the dollar devaluation works fast enough to pre-empt still more pressure for protection from Congress later this year.

## INTERVIEW

# The 24-carat democrat

Bettino Craxi tells John Wyles that he is neither an extremist nor a moderate

IT IS AN awkward question to put to a Prime Minister, even one who has resigned his office and is keeping things on a care and maintenance basis until a new government is formed. But the Italian view of Bettino Craxi is one of respect, among his Socialist Party supporters even of admiration, tinged with a suspicion that the man is a little too fond of power and possibly a little careless about how he attains it.

Is he offended, then, by the cartoonists' fondness for dressing him in boots and a black shirt and presenting him in altogether Mussolini-esque poses? "No, I am not offended. I am used to it. There is no resemblance between me and the late dictator and this must be understood. I don't say this to disparage him, he was an extremist, he was not a democrat. I am not an extremist, nor am I a moderate. I am a democrat, a 24-carat democrat."

As time is limited for his first unscheduled interview with a foreign newspaper since becoming Prime Minister 34 years ago, there is no opportunity to probe his reluctance to disparage the late dictator.

It may well be the result of a more detailed knowledge of history than is commonly attributed to this complicated and uncommonly closed man. Although he is Italy's first Socialist Prime Minister and has led the longest-serving post-war government, his countrymen seem to have only the vaguest impression of his personality or, indeed, of the experiences which formed him.

It is, of course, difficult to be Italian and not have a sense of history, particularly if you work out of the Palazzo Chigi, a 16th century baroque building, once the family home of a Pope, which has housed government offices since the First World War.

The corridors looking on to the central courtyard are lined with giant tapestries and oil paintings and in the long elegant room used for meetings of the Italian Cabinet there sits the Prime Minister in front of an exceedingly romantic painting of Italy's most romantic warrior-politician, Giuseppe Garibaldi.

Mr Craxi has never been able to employ the elaborate circumlocutions favoured by many Italian politicians. On the morning after Christian Democrat Mr Giulio Andreotti has resigned his commission to form a government, the prime minister is at his most blunt. "You must understand," he says,

"That I cannot say anything about the political crisis before I speak to my party's congress." With the rules thus established, he reveals his frustration and disenchantment with the system within which he condemned to operate. While proud of his record for prime ministerial longevity, he laments that the system is "predisposed" to encourage political instability.

He wants to make a start on resolving this by introducing a directly-elected head of state, who might in time come to resemble a French president. "But it is a difficult task and I cannot make any forecast, given that it has not so far been possible to remove some of the most glaring deformities. In particular, the secret vote."

This allows a mischievous anonymity to disgruntled and dissenting parliamentarians who vote against governments they are nominally supporting. Warning to his theme and

Having won the leadership of a deeply dispirited party in 1976 at the politically tender age of 42, Craxi then battled for seven years to exploit his pivotal power to block the formation of any non-Communist majority. Once in the Palazzo Chigi, however, Craxi made no secret in 1983 of his initial disenchantment with the constraints on Prime Ministerial power.

Evidently not wishing to dwell longer on the subject of personal power, he seems reluctant to say whether more mature experience has changed his view.

There are few power buttons to push, he observes, unconsciously pressing one to order a glass of water, and the institutionally inhibiting factor is the total dependence on a Parliament whose procedures are responsible for the tardiness of everything the government does.

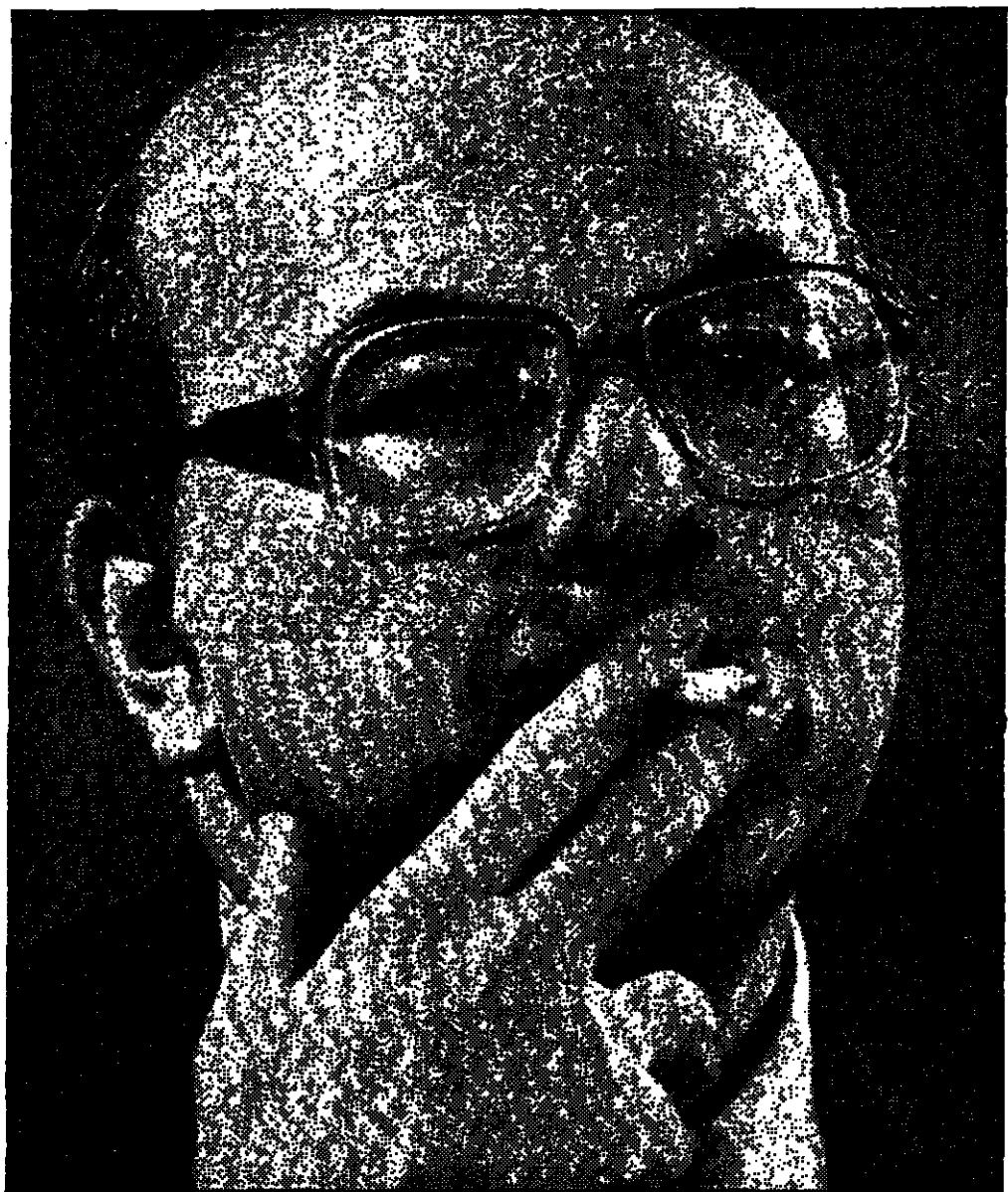
The essential question, of course, is what is power for? For the Socialist Party which he joined as a 14-year-old in 1948, it was for the creation of a Marxist state which was barely distinguishable from the Communist blueprint.

His choice of party was almost an automatic consequence of family background. His father had long been a clandestine member of the Socialist Party and played a leading role in the liberation of Milan from the Fascists. Recalling the chaotic period of anti-Fascist struggle in Milan reveals an unexpectedly sentimental Craxi.

The eyes water behind those large, owl-like spectacles as he remembers the despatch of the first car from his father's offices, bearing the red flag as a signal to the citizens of Milan to rise up against the Fascists. "Boyhood memories are much sharper than those of recent events," he says, a trifle huskily.

The young Marxist devoured the first Italian edition of Lenin's works freshly delivered from the Moscow publisher. But dampening disillusion arrived in his early twenties with a trip to Prague in August-September 1966. "With horrified and astonished eyes, I saw the reality of a police state and then, a few weeks afterwards, came the Polish uprising and Hungary."

Thereafter, his intellectual energies and political savvy were devoted to encouraging the Socialist Party to distance itself from the Communists. His election 20 years after Hungary, set the seal on the process.



Having shed a lot of its old dogma, "the Italian Socialist Party is the party which has struggled hardest to understand the relationship between the Socialist movement and post-industrial society."

It is a party which remains, nonetheless, dwarfed by the Communists who, in the judgment of many, have abandoned Marxist principles in favour of many of the approaches that Mr Craxi favours. Why does he not collaborate with them to create a genuine left-wing alternative to governments dominated by Christian Democrats?

Clearly the idea fascinates intellectuals and journalists more than him. The Communist Party needs to change itself, he says, curdy.

After establishing himself as the dominant figure in Italian politics, Mr Craxi has not been and is not inhibited by his party's modest share of the vote. "History is often made

by minorities," he says, with an echo of his triumphant observation that "you can do a lot with 10 per cent," made when he captured the Socialist leadership as head of a faction with just that support in the party.

He brought the same reserve of self-confidence to the premiership, despite having no previous experience of government. He thinks other countries are abandoning their stereotypical views of Italy as all sun and spaghetti. "We now export less spaghetti and more robotics," he says, with evident pride.

What has his personal contribution been? The nautical metaphor comes to hand of Italy as a large ship and himself as the admiral, "but certainly if I had not had good officers and seamen, I would not have got anywhere."

The most difficult moment, he says, was the confrontation with the Communist Party and its trade union supporters over his

determination to cut the Scala Mobile system of wage indexation.

The subsequent referendum, in which Italians voted for the Craxi position by rejecting what would have been modest pay rises, was a delicious moment of triumph.

"I didn't know how things would go. I had no doubt about what would happen if we lost. I said just before the vote that one minute after a negative result, I would resign. There were those who said the referendum would change nothing—this is not so, it changed the face of Italian politics."

And for the future? "I can't read a crystal ball. We have to close this Parliament and see what the country thinks." Unconscious, quite probably, but a hint that Craxi does not want a Christian Democratic government to emerge from this crisis, but rather a chance to test his record and authority in early general elections.

## Recognising a basic right



JUSTINIAN

TO LISTEN to some of the public pronouncements (even from other sensible people) on the case of the 17-year-old severely mentally handicapped girl, for whom sterilisation has been prescribed by a local authority on expert medical advice and sanctioned by the Court of Appeal, is to be regaled by something out of Samuel Butler's "Erewhon."

There is a real danger that the rhetoric, emotive language could obscure the socio-legal problems. If only for that reason, the grant of leave to the Official Solicitor to appeal to the House of Lords is welcome. The hearing takes place on Thursday and a prompt judgment is expected.

The Court of Appeal has concluded that since the evidence has demonstrated unanimously that all forms of contraception would be either unsuitable or inappropriate, dangerous or not completely effective, sterilisation was the only answer in the best interests of the girl. Without constitutionally guaranteed civil rights, English judges are free to arrive at solutions for highly sensitive social situations without invoking high-sounding principles. But this is a case for the court's acknowledging the presence of a basic human right.

Procreation is a civil right fundamental to the existence and survival of the human race. The power to sterilise generally in the hands of evil or even misguided people, can cause racial groups, which are inimical to the dominant group in society to wither and disappear. We need to look no further than the doctors at Auschwitz who eradicated the ovaries of Greek Jewesses and then performed ovariectomy as part of the experiment to achieve the Final Solution. But here the concern is solely with a particular individual with no other purpose in mind than her immediate and future welfare.

The individual who is sterilised against his will or in the absence of informed consent is nevertheless similarly deprived of a basic liberty. Such a position demands the strictest scrutiny of any law which would permit the infringement of the civil right. But the right is not absolute. In 1927 the United States Supreme Court sustained a law permitting sterilisation of an imbecile, a person with definite and observable characteristics which had persisted through three generations and afforded grounds for the belief that it was transmissible and would continue to manifest itself in generations to come. That decision confirmed the power to sterilise for biological reasons.

Mr Justice Helburn, in a 1976 judgment referred to the right of every woman to reproduce. But the reproductive right is not to be casually assumed as a right for its own sake. Parenthood carries with it great responsibilities. Procreation is one thing; motherhood another. Some mentally handicapped people may, under the most

favourable extended family circumstances, care for themselves. To care also for a child through babyhood, infancy and childhood, however, will almost always prove an overwhelming burden. Where then do the best interests of a severely mentally handicapped girl lie? The decision points inexorably to authorising an admittedly extreme act but one which will have the beneficial effect of permitting her to live in the community.

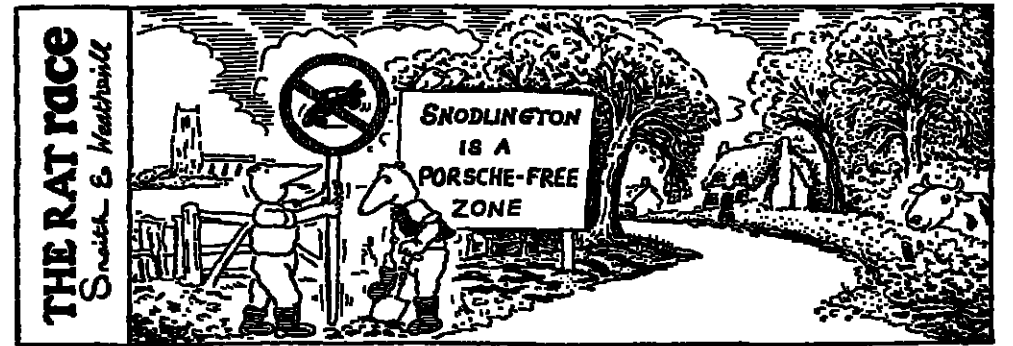
But this case incidentally throws up a disturbing inadequacy in the law. The speed with which the case has been rushed through the courts has been to provide the legal stamp of approval before the girl's 18th birthday in May. After she attains her majority, sterilisation would not be possible without her consent. And it is difficult to envisage that her physical submission to the operation could ever be regarded as consensual.

The Mental Health Act 1983, like its predecessor the 1959 Act (which ushered in the modern approach to mental disorders) authorises treatment only for a mental condition of the patient. It is unconcerned with physical health. The Court of Protection, moreover, deals solely with affairs of property. There is no provision in the law for guardianship of mentally handicapped adults. Wardship stops at 18. Thus if a patient is unable to give an effective consent, there is in truth nobody who could give it on the patient's behalf.

In practice if the treatment is straightforward—for example the removal of a person's tonsils or appendix—and the close relative caring for the mentally handicapped person consents, medical treatment will be given. Where the treatment is not therapeutic as with sterilisation, the operation will ordinarily be withheld. There are other difficulties unconnected with medical treatment. A mentally handicapped adult may need to be directed where he or she is to live, with whom and how not to be exploited socially. Divorced or separated parents of a mentally handicapped adult may continue their personal quarrel through their offspring.

The case before the House of Lords therefore provides a unique opportunity for some positive judicial promptings for Governmental and Parliamentary action to protect mentally handicapped adults.

\* Buck v Bell 274 US 200 (1927)



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## Tokyo Trust S.A.

## NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the Eighteenth Annual Meeting of the Company will be held at 15, rue Petitot, Geneva, Switzerland on 13th April, 1987 at 12.00 noon for the following purposes:-

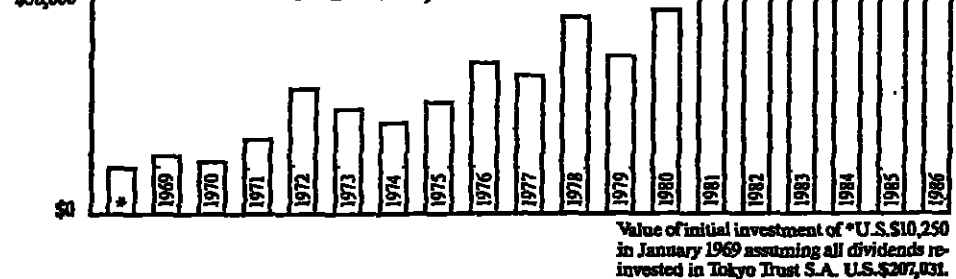
1. To receive the report of the Directors and the Audited Accounts for the year ended 31st December, 1986, and to declare a dividend.
2. To confirm the appointment of Mr John Reay, Mr Hubert Grosperin, Mr Lucien Fischer, Mr Jacques Seydoux and Mr Michael Chariton as Directors of the Company, and fix their remuneration.
3. To authorise the Directors to fix the remuneration of the auditors.
4. To transact any other ordinary business of the Company.

By order of the Board,  
Mrs Romane Walker  
Secretary

## Notes:-

1. A member entitled to attend and vote at the meeting is entitled to appoint one or more proxies to attend and vote instead of him. A proxy need not also be a member.
2. The quorum for the meeting is two shareholders present in person or by proxy.
3. Each of the resolutions set out above may be passed by a simple majority of the votes cast thereon at the meeting.

Copies of the 1986 Report and Accounts are available from:  
19 Avenue d'Ostende,  
Monte-Carlo, Monaco.



Value of initial investment of \*U.S.\$10,250 in January 1969 assuming all dividends reinvested in Tokyo Trust S.A. U.S.\$207,031.

THE IMAGE persists that Ferrari, the most charismatic of all Italian "superstar" makers, is still run by a proud and autocratic "superman"—the 88-year-old Enzo Ferrari. However, that image is becoming out of date.

Mr Ferrari's chairmanship has become strictly honorary, although he is still a *Comendatore* of racing. And Ferrari is no longer competing commercially in the conventional sense of living off its financial performance, sales and, indirectly, race successes.

"We're all an investment for Fiat now," observes Mr Giovanni Razzelli, a former Fiat Auto executive who has been general manager of Ferrari since December 1986. "We're not an accounting business; we're strategic."

Last year all the net profit of L14m (\$11m) was reinvested—as it was the previous year, and as it will be for the foreseeable future.

There is a commitment to reinvest at least 15 per cent of turnover—which stood at L320m (\$250m) last year—until 1990 at least, and probably well beyond. Although Ferrari has been consistently in the black, shareholders have seen no dividends recently nor do they expect them now.

For Ferrari is 50 per cent owned by Fiat, Italy's largest private sector industrial group, and 50 per cent by Mr Ferrari. Just over two years ago, when Mr Ferrari relinquished the chairmanship to Mr Vittorio Ghidella, it became policy to reinvest all Ferrari's earnings.

Mr Ghidella's appointment at Ferrari is on top of his posts as managing director of Fiat Auto and chairman of Alfa Romeo, the joint company set up on January 1, which includes Autobianchi.

There remains a deference to Mr Ferrari which goes beyond courtesy. Says Mr Razzelli: "If you want to do something, I will talk with Mr



Giovanni Razzelli: presiding over a mixture of hi-tech and handcrafted production

Ghidella and if we agree on a course of action, we will discuss it with Mr Ferrari as well. If all agree, we go ahead.

"Ferrari does not actually need money from Fiat. But from a psychological point of view, Fiat is, if you like, our insurance. Certainly, without Fiat behind us, it would be impossible to risk our own capital like this every year."

However, Fiat is a prop in another way. It is Europe's largest vehicles group and has the complex infrastructure needed to negotiate the legislative maze which has grown up around the motor industry—in exhaust emissions and other areas.

Mr Razzelli admits that without Ferrari's ability to tap into these resources the company, with an output less than one-tenth of Porsche's, would be in difficulties.

Enzo Ferrari was first persuaded by proliferating legislation in the 1960s that the company he founded in 1947 would not be able to stand alone.

Ferrari made an initial approach to Ford in a court-



ship which was similar to that of Alfa Romeo last year. Mr Ferrari was willing to sell 90 per cent but he wanted to keep control of racing, which was unacceptable to Ford.

Subsequent marriage with Fiat gave each side beneficial "spheres of influence." The advantage for Fiat, says Mr Razzelli, is mainly Ferrari's "halo" effect on image, and technology.

Ferrari's role is more important than Fiat's own huge R & D resources might suggest, as it explores, for example, new materials such as plastic composites.

"There are lots of problems in arriving at low costs of production for such materials. But we can run prototypes as test beds for them, and not only body parts, but exhausts and mechanical components," says Mr Razzelli.

"We can spend L1m or L2m on an engine of our own to test something; it's nothing, no problem—but it's very dangerous to do these things in high volume immediately."

Ferrari is selective about innovation, and electronics in particular. "We are testing devices useful for the real performance of the car—we have no interest in Japanese-type gimmicks."

Computer-controlled "active" suspension and steering systems are being explored, although Mr Razzelli suggests that they would offer few handling or ride benefits to Ferrari's 180-hp Formula 1 cars.

Despite having some freedom it is clear that ultimately Fiat holds the reins at Ferrari from the terms under which the latter has set up its own engineering consultancy. It moved into purpose-built facilities in

January, and so far employs 25 engineers compared with about 400 at Lotus, and several hundred more at Porsche's Weissach research centre.

Like Lotus—owned by General Motors—Ferrari is seeking nearly half its turnover from consultancy work. Unlike Lotus and Porsche, Ferrari Engineering may not work for other motor companies. To do so, says Mr Razzelli, "would be to make Fiat unhappy."

Car production last year was a record 3,840 cars, from the Maranello factory, 100 miles from Milan. They were snapped up, with an asking price of more than \$100,000 for the Testarossa, and \$58,900 for the 328CXB Quattroruote, the "cheapest" eight-cylinder model.

Testarossas found 819 buyers last year, 49 per cent up on 1985 and with current delivery time of 12 months. The 328 models form the backbone of sales, which stand at 2,024. The "tamer" models, the two-plus-two Mondial and four-seater 412 saloon, accounted jointly for just over 800. Thirty per cent of sales were to the US, 20 per cent to Italy, 12 per cent to West Germany, 7 per cent each to the UK, France and Switzerland, with 14 per cent spread around the rest of the world. Japan took 196.

Ferrari already vies with Lamborghini to produce the world's fastest roadgoing cars. The Testarossa is capable of 170 mph-plus, and Mr Razzelli says Ferrari is working on new models with "much higher" performance. As for that performance already being legally unusable, he declares that "we want something that's different, not necessarily because it's

fastest."

In the UK the Ferrari Owners' Club regularly rents racing circuits for speed-hungry owners to let off steam. Ferrari dominates the small town of Maranello in the Po basin. It provides work for 1,700 employees of all ages and skills and has a technical school founded by Enzo Ferrari in memory of his son Dino, killed in a car crash. The school supplies 10 to 20 recruits each year.

"We have no problem finding talent," says Mr Razzelli. "In Italy, they want to be engineers—not, I think, like it is in the UK..."

Computer-controlled hi-tech rubs shoulders with the handcrafted work. Ferrari makes 75 per cent of its components in-house, and stands the concept of economy of scale on its head. It has its own foundry for cast-aluminium sculptures of engine blocks, hand-poured twice daily and hand-labelled. If a problem subsequently emerges, it is known precisely how many, and which, engines are involved.

Some human operatives remain on the engine block machining line, but they will be replaced within a year by CMT machines. The irony is palpable as craftsmen still devotedly hand-machine crankshafts. Yet they accept that five yards away, the same items are automatically produced, with greater speed and accuracy. All machining will soon be automated, including robotic checking of body dimensions leaving only engine and final assembly to be done by hand.

An indefinite annual production ceiling of 4,000 cars has been set and last year's output was close to capacity. As long as Fiat maintains its own financial health Ferrari will stay aloof from the mass numbers game.

## City of Turin

US\$10,000,000 9 per cent. Bonds 1991

S.G. Warburg & Co. Ltd. announce that Bonds for the nominal amount of US\$500,000 have been drawn for the redemption instalment due 1st May, 1987.

The distinctive numbers of the Bonds drawn in the presence of a Notary Public, are as follows:-

1	11	35	74	92	106	126	140	152	181
196	210	222	295	339	352	384	410	475	499
543	564	595	622	644	662	672	683	695	709
736	755	772	787	805	843	855	871	881	891
920	970	1006	1035	1076	1125	1145	1160	1213	1265
1274	1289	1310	1351	1385	1405	1439	1451	1479	1496
1509	1532	1627	1641	1653	1693	1720	1745	1770	1781
1791	1803	1871	1885	1906	1919	1936	1984	2052	2104
2144	2153	2251	2266	2284	2312	2339	2367	2446	2479
2494	2529	2550	2579	2614	2661	2670	2699	2710	2729
2742	2752	2774	2787	2802	2821	2883	2895	2909	2932
2970	3052	3106	3123	3134	3166	3227	3250	3262	3280
3325	3361	3389	3399	3410	3424	3473	3484	3499	3529
3644	3674	3686	3723	3759	3810	3824	3840	3856	3866
3887	3902	3910	3922	3934	3945	3956	3970	3980	3993
4003	4014	4027	4074	4085	4199	4227	4254	4295	4340
4350	4363	4375	4386	4396	4410	4421	4431	4445	4455
4476	4510	4555	4562	4564	4565	4567	4568	4569	4570
4571	4572	4573	4574	4575	4576	4577	4578	4579	4580
4581	4582	4583	4584	4585	4586	4587	4588	4589	4590
4591	4592	4593	4594	4595	4596	4597	4598	4599	4600
4601	4602	4603	4604	4605	4606	4607	4608	4609	4610
4611	4612	4613	4614	4615	4616	4617	4618	4619	4620
4621	4622	4623	4624	4625	4626	4627	4628	4629	4630
4631	4632	4633	4634	4635	4636	4637	4638	4639	4640
4641	4642	4643	4644	4645	4646	4647	4648	4649	4650
4651	4652	4653	4654	4655	4656	4657	4658	4659	4660
4661	4662	4663	4664	4665	4666	4667	4668	4669	4670
4671	4672	4673	4674	4675	4676	4677	4678	4679	4680
4681	4682	4683	4684	4685	4686	4687	4688	4689	4690
4691	4692	4693	4694	4695	4696	4697	4698	4699	4700
4701	4702	4703	4704	4705	4706	4707	4708	4709	4710
4711	4712	4713	4714	4715	4716	4717	4718	4719	4720
4721	4722	4723	4724	4725	4726	4727	4728	4729	4730
4731	4732	4733	4734	4735	4736	4737	4738	4739	4740
4741	4742	4743	4744	4745	4746	4747	4748	4749	4750
4751	4752	4753	4754	4755	4756	4757	4758	4759	4760
4761	4762	4763	4764	4765	4766	4767	4768	4769	4770
4771	4772	4773	4774	4775	4776	4777	4778	4779	4780
4781	4782	4783	4784	4785	4786	4787	4788	4789	4790
4791	4792	4793	4794	4795	4796	4797	4798	4799	4800
4801	4802	4803	4804	4805	4806	4807	4808	4809	4810
4811	4812	4813	4814	4815	4816	4817	4818	4819	4820
4821	4822	4823	4824	4825	4826	4827	4828	4829	4830
4831	4832	4833	4834	4835	4836	4837	4838	4839	4840
4841	4842	4843	4844	4845	4846	4847	4848	4849	4850
4851	4852	4853	4854	4855	4856	4857	4858	4859	4860
4861	4862	4863	4864	4865	4866	4867	4868	4869	4870
4871	4872	4873	4874	4875	4876	4877	4878	4879	4880
4881	4882	4883	4884	4885	4886	4887	4888	4889	4890
4891	4892	4893	4894	4895	4896	4897	4898	4899	4900
4901	4902	4903	4904	4905	4906	4907	4908	4909	4910
4911	4912	4913	4914	4915	4916	4917	4918	4919	4920
4921	4922	4923	4924	4925	4926	4927	4928	4929	4930
4931	4932	4933	4934	4935	4936	4937	4938	4939	4940
4941	4942	4943	4944	4945	4946	4947	4948	4949	4950
4951	4952	4953	4954	4955	4956	4957	4958	4959	4960
4961	4962	4963	4964	4965	4966	4967	4968	4969	4970
4971	4972	4973	4974	4975	4976	4977	4978	4979	4980
4981	4982	4983	4984	4985	4986	4987	4988	4989	4990
4991	4992	4993	4994	4995	4996	4997	4998	4999	5000

On 1st May, 1987 there will become due and payable upon each Bond drawn for redemption, the principal amount thereof, together with accrued interest to said date at the office of:-

S.G. Warburg & Co. Ltd.  
Paying Agency, 6th Floor,  
1 Finsbury Avenue, London EC2M 2PA

or one of the other paying agents named on the Bonds.

Interest will cease to accrue on the Bonds called for redemption on and after 1st May, 1987 and Bonds so presented for payment must have attached all Coupons maturing after that date.

US\$2,000,000 nominal amount of Bonds will remain outstanding after 1st May, 1987.

The following Bonds drawn for redemption on the dates stated below have not yet been presented for payment:-

1st May, 1986
353 570 2662 2730 2766 2805 4790 7975 7986
1st May, 1985
2805
1st May, 1983
2744

N.B. The Bond No. 2780 has become prescribed.  
No further payment will be made on this Bond or Coupons therefrom.

30th March, 1987

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Economy: Companies in West Berlin; Profile: Dr Guenter Spur, high priest of technology; Venture Capital	2
Mood of Berlin	2
Conventions and Fairs	2
Culture	3
Profiles: Mayor of West Berlin, Mr Eberhard Diepgen	3
Herbert von Karajan	3
Goetz Friedrich	3
East Berlin	3

# FINANCIAL TIMES SURVEY



Berliners are hopeful that warmer relations between East and West Germany will lead to the first official contacts

between East and West Berlin since 1948. West Berlin's leadership would like to speed up détente which began with the four power agreement on Berlin in 1971. **Leslie Collett**, Berlin Correspondent, reports

## Political smog begins to lift

REUNIFICATION MAY or may not lie at the end of the long dark tunnel, but on the surface the ice between the two Germanys is heaving and cracking. Scarcely a week goes by without that there is a periodical one. It is largely the product of the note, of Moscow's technique of alternately scolding and wooing West Germany. This time, however, there is a new element. For a change Berlin is the focal point of the political thaw.

Berliners on both sides of the wall welcomed a recent invitation to the East German leader, President Erich Honecker, to attend West Berlin's celebration next month of the 750th anniversary of Berlin. No East German leader had ever visited West Berlin and the mere thought of his coming through the wall caught their imagination.

Earlier, the Christian Democrat (CDU) governing mayor of West Berlin, Mr Eberhard Diepgen, was asked to take part in East Germany's official anniversary ceremony. The invitation pointedly noted it was in (East) Berlin, capital of the German Democratic Republic.

When the governing mayor was first invited late last year, the self-assured Mr Diepgen quickly spread word that he would accept—after, of course, consulting the three Western allies responsible for West Berlin and the Bonn Government. To the allies however this was putting the cart before the horse.

Senior American, British and French diplomats in West Berlin claimed the agile Mr Diepgen was about to step into a "clever trap" to undermine the Western position that Berlin is still one city. They argued that they could not accept East Berlin as the East German capital without eroding their own position in Berlin.

Mayor Diepgen's response that only the allies could change the legal status of Berlin failed to satisfy them. Significantly, in his bid to see whether long-severed contacts could be re-established between West and East Berlin, the governing mayor had the full support of West Germany's CDU Chancellor, Mr Helmut Kohl. Mr Diepgen's vision of a new Ostpolitik launched from Berlin which would relegate the once-mighty Social Democrats (SPD)

in West Berlin to political oblivion appealed to the Chancellor. The stalemate was broken by a West German proposal reluctantly accepted by the Western allies. Mr Diepgen would invite Mr Honecker to West Berlin's own 750th ceremony on April 30. He would make his acceptance of the East Berlin invitation dependent on Mr Honecker's coming to West Berlin.

An invitation to the East German leader was extended early this month. Negotiators from East Germany and West Berlin began to work out the fiendishly intricate details which were all important ones for Mr Diepgen. The governing mayor, for example, had to make sure he



# West Berlin

The old and the new by night at Breitscheidplatz

would not be seated among foreign heads of state in East Berlin. This would underscore East Germany's position that West Berlin is a "separate political unit." But if Mr Honecker came to West Berlin he would attend a ceremony at which Chancellor Kohl and the West German President, Mr Richard von Weizsäcker would speak.

It would be seen as a vivid demonstration of West Berlin's links to Bonn despite the prohibition on West Germany exercising authority in the three-power city. In a bid to rebalance the equation, Mr Honecker noted the Lord Mayor of (East) Berlin, the less-known Mr Erhard

Krack, had not received his invitation to the West Berlin ceremony. The oversight was intentional, however, as the West insists there is only one legally elected Berlin Government, that of West Berlin. This was also the reason Mr Diepgen did not reply to an invitation from Mr Krack to attend a meeting of mayors in East Berlin in June although several West German mayors had accepted.

This was but one of many possible factors which could prevent the exchange of high level visits from taking place. Another, Mr Diepgen warned, would be an incident at the wall in which East German border guards would shoot at an escapee trying to reach West

Berlin. Only ten days ago a man was shot at trying to reach West Berlin, evoking protests from the Allies and the Bonn Government.

If the visits took place against all such odds, Mr Diepgen hoped they would lead to improvements for the "people in the divided city" and, perhaps, the first contacts between the boroughs of East and West Berlin since the division in 1948.

Before the decision to invite Mr Honecker, the visits to West Berlin by the leaders of its "protective powers" were seen as the highpoints of the anniversary year. The US President, Mr Ronald Reagan, is to spend four hours

in the city on June 12 which, however, is unlikely to be a test of his popularity. He will be kept far from ordinary Berliners for security reasons. President Francois Mitterrand will arrive on May 11 and Queen Elizabeth II is to visit West Berlin on May 28 and 29.

By the end of the year, most of the Royal Family will have paid its respects as the Queen Mother will come in July and the Prince and Princess of Wales in November during the appearance of the Royal Ballet.

Such visits, flattering as they are to most West Berliners, cannot mask the significant change which has taken place in the relationship between West Berliners and their allied occupier-protectors. Younger West Berliners in particular find it difficult to accept that the Allies, and not the elected city government of West Berlin, exercise sovereignty in the city.

The four power Berlin agreement of 1971 and the resulting absence of East-West crises over Berlin meant a generation grew up without experiencing an outside threat to West Berlin's security. Little wonder that West Berliners increasingly complain about when their sleep is interrupted by night-time Allied military exercises or by gunshots from British and US army firing ranges.

Only last month, an SPD member of the House of Deputies complained that on the very day that cars were banned from the streets because of a smog alert, the US army allowed its tanks to "unnecessarily" idle their engines.

It is no longer only the West Berlin Greens who ask whether the three Western commandants, in full uniform, must occupy the front row at official functions and be addressed first in the mayor's speeches.

The Allies say they sympathise with the desire for change but caution that giving up original allied rights in Berlin would erode their presence in the city and ultimately the security of West Berliners. The other vital pillar for West Berlin, without which it could not survive, is the economic and political support it gets from West Germany.

Some 52 per cent of West Berlin's budget this year of DM 2300 is financed by the Bonn Government, in addition to DM 800 in subsidies as well as payment of allied non-military

expenses in Berlin. West Germany also provides some DM 2bn annually in West Berlin-related payments to East Germany.

A broad consensus still exists in West Germany that West Berlin must be helped because of Berlin's role as a clasp between the two Germanys. Nevertheless, many West Germans suspiciously regard West Berlin as a bottomless pit for aid and subsidies.

West Berlin may also find it more difficult in the future to gain a sympathetic hearing from West Germany industry. The generation of senior West German executives who knew Berlin as a capital and who worked (and fought) in the city as young men is retiring. Their successors will not necessarily respond to special appeals for help from West Berlin.

A notable exception is Mr Edzard Reuter, son of the famed SPD Mayor of West Berlin during the Soviet blockade, who is to become a co-chairman of the board of Daimler-Benz. Chancellor Kohl, although hailing from Rhineland-Palatinate, has a Berlin-born wife and is another promoter of Berlin who speaks emotionally of its "historic national task."

This anniversary year will see a record number of West Germans visiting West and East Berlin.

Most visitors will drive to West Berlin across one of the four autobahn routes through East Germany. Two are in excellent condition—one is new—thanks to West German payments to East Germany to improve access to West Berlin.

West Berlin is also anxious to get a high speed rail line between the city and Hannover in order to link up with the West European intercity network.

Bonn once again will have to finance the lion's share of this project, leading the German Institute of Economic Research (DIW) in West Berlin to make a novel suggestion: the payments Bonn makes to East Germany for the planned rail line should be used to buy anti-pollution equipment from West Germany for the lignite-fuelled East German power stations which heavily pollute Berlin's air. The proposal was welcomed by West and East Berliners who breathe the same air—although West Berlin has smog alarms and East Berlin does not.

## Berlin — Trade Fair and Convention City

### The year's leading events

**International Audio and Video Fair Berlin, Aug 28–Sept 6, 1987**  
The largest exhibition in the world for the international consumer electronics sector, and a leading venue for developing contacts and sounding out the market. It paves the way for new media and supplies information about the work of the broadcasting authorities and the post office.

**Overseas Import Fair, Sept 30–Oct 4, 1987**  
"Partners for Progress"  
International specialised trade fair for products from overseas. Main product lines: textiles, garments, leather goods, basketware, wooden products, gift items, carpets, technical goods. Leading event since 25 years.

**International Green Week, Jan 29–Feb 7, 1988**  
A major international exhibition dealing with agriculture and forestry, as well as horticulture and the foodstuffs industry. One of the world's leading exhibitions, displaying food products, along with items from agriculture and horticulture from a total of 50 countries.

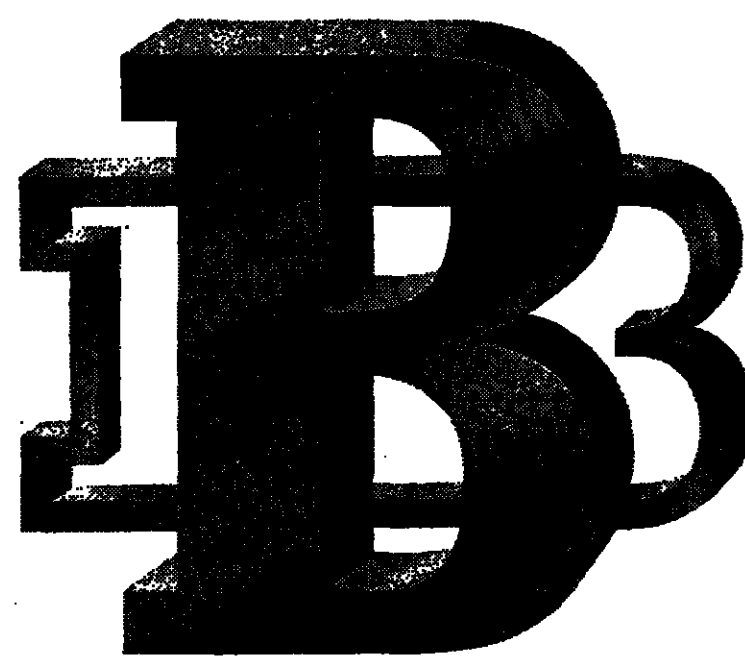
**International Tourism Exchange ITB Berlin, Mar 5–Mar 10, 1988**  
The world's largest travel trade fair, with exhibitors and trade visitors representing every sector of the tourism industry. The objective is to promote tourism on an international scale, to intensify consumer information and to facilitate the exchange of information between travel trade professionals and to conclude business contracts.

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## WEST BERLIN 2

Subsidies and investment incentives bolster the island economy

## The high cost of success

REMARKABLY, West Berlin's "island" economy—unlike that of surrounding East Germany—has had no energy problems or shortages in the succession of bitterly cold winters which laid low Eastern Europe.

On an area of only 490 square kilometres, 1.9 million West Berliners turn out a gross domestic product which is almost half that of Denmark. Road, rail and barge transport across East Germany flows smoothly, providing West Berlin with the materials it consumes and carrying back to the West the products it sells. The city's eight power stations deliver all its electricity, needless to say at a high cost.

While West Berlin remains Germany's largest industrial city it is economically cut off from its hinterland and has become an industrial enclave of West Germany. Before the Second World War, one-third of Berlin's output was sold in what is today East Germany—now it is only 1 per cent.

The city has had to compensate for its distance from the West German market by offering some of the most extensive subsidies and investment incentives in Europe.

Most of the large companies which had their pre-war head offices in Berlin moved to West Germany between 1945 and 1961 while maintaining large-scale

production in the city. When the Wall was built in 1961, the industrial exodus from the city gathered momentum. Suppliers moved to West Germany to be close to their customers who did not want to be dependent on deliveries from crisis-prone West Berlin.

The Four Power Berlin Agreement of 1971 gave the city security but by 1983, 110,000 industrial jobs had been eliminated. West Berlin's GDP rose 2 per cent annually compared with 2.8 per cent in West Germany and the city's share of total West German GDP fell from 4 per cent to 3.3 per cent. Public sector employment meanwhile expanded by one-third, reaching 200,000 persons by 1983.

A Christian Democrat (CDU) city administration which came to power in 1985 pushed through a sweeping economic restructuring programme which began to show results. By 1984, the West Berlin economy outpaced that in West Germany while the fall in employment was halted.

Between 1984 and 1987, 32,000 industrial and other jobs were created while, for the first time in 20 years, more Germans settled in West Berlin than left the city for West Germany. A record DM 2bn was invested in West Berlin industry in 1985.

But just as the CDU was able

to count some of the fruits of its efforts, the economic picture again began to cloud over. Falling orders from members of the Organisation of Petroleum Exporting Countries for plant and equipment (still a disproportionately large item in West Berlin's industrial output) depressed the growth rate to 2 per cent last year compared with West Germany's 2.5 per cent.

Unemployment remained stubbornly high during the mini-boom, reaching 11.5 per cent last month compared with a slight drop in West Germany to 10 per cent.

Last year 77 new companies were attracted to West Berlin, investing DM 130m and creating 1,723 new jobs. They would not have come, though, without the investment incentives which West Berlin's economic chief, Senator Elmar Piroth, claims are higher even than in Ireland. The CDU earlier revised the incentives which had attracted a lot of high-volume, capital-intensive producers using mainly unskilled labour. Too many companies added a nominal final touch to their product in Berlin in order to benefit from the reductions offered in VAT. But now, high-tech companies operating in Berlin claim a dearth of skilled labour, a complaint not uncommon in other West German

industrial centres. Despite the influx of investments, jobs are again being lost at a faster clip than they can be created. The city's electrical engineering industry, the largest industrial sector, has been hit by falling orders. Several large companies including Siemens want to reduce employment.

While the city's efforts to lure high-tech firms to Berlin has met with some success, it is only a start.

It is hoped that West Berlin's research capacity 180 establishments including the Max Planck Fritz Haber, Hahn-Meitner, Fraunhofer and BMBF institutes employing more than 30,000 researchers can act as a magnet for science-oriented companies, together with the incentives, of course.

Attempts to expand the service sector of the economy have proved difficult apart from hotels which are flourishing. West Berlin has branches of nearly all the important West German banks, none have switched their base of operations to the city.

The city-owned Berliner Bank, however, is rapidly expanding in West Germany and is being privatised in stages. In two years' time only 51 per cent of its shares will remain in city hands.

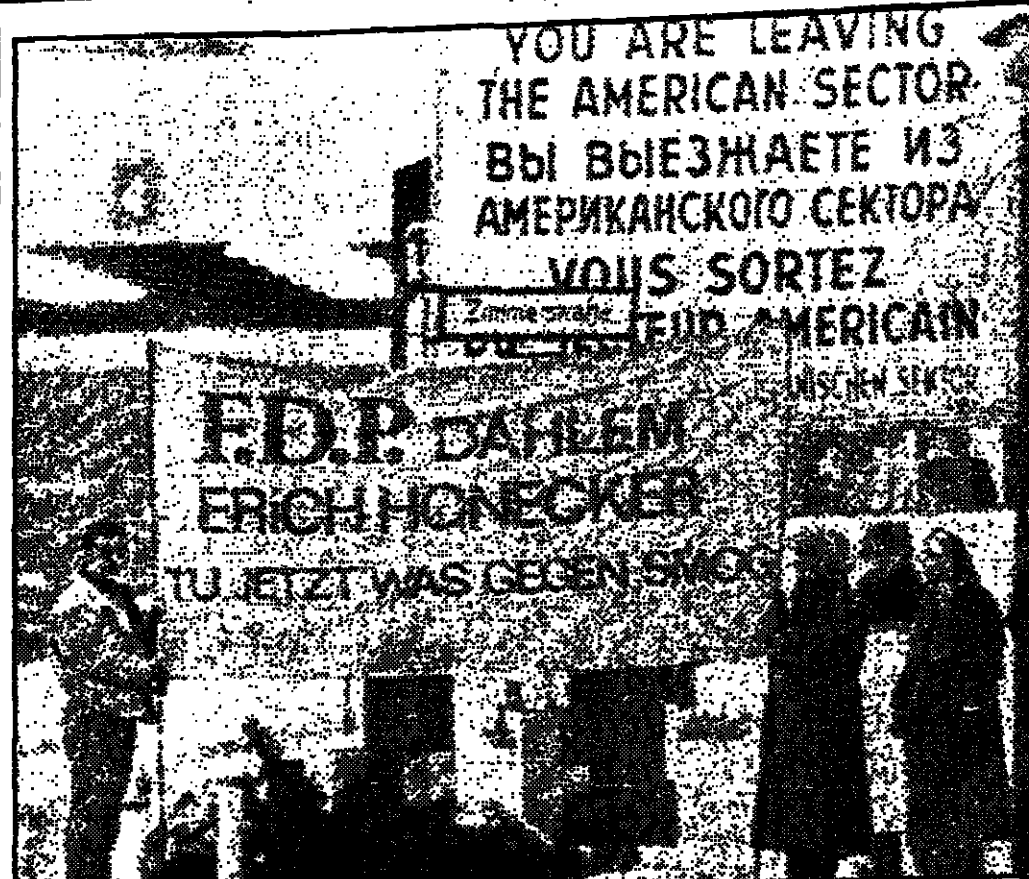
## Investment incentives available

1—A VAT (turnover tax) rebate from 3 per cent to 10 per cent on shipments of goods from Berlin depending on the value added in the city. An added rebate of 4.2 per cent for the West German customer or exporter.

2—Investment financing: Approved sites can be leased at 3 per cent per annum for 50 years while 10 and 12 per cent credit facilities at 5 per cent per annum are available. Tax-free Investment Grants: 25 per cent on new plant and equipment and data processing, 20 per cent on new buildings for production and 25 per cent for research and development. Up to 40 per cent on new equipment for R & D and 25 per cent for production equipment.

3—Accelerated depreciation of 75 per cent for production and R & D buildings, machinery and equipment in the year of investment or during the first five years.

4—Income tax reductions: a) Corporate taxes are 25.5 per cent in Berlin, 30 per cent in West Germany, holding companies have a 10 per cent tax advantage and local trade income taxes are about 50 per cent lower than in West Germany. b) Personal taxes are 20 per cent lower than in West Germany. In addition, a tax-free bonus is paid of DM 45.50 per child each month.



Members of the West Berlin Free Democratic Party demonstrate at Checkpoint Charlie border crossing against entry from East Berlin

## Mood of the city

## The Wall demoted

WESTERN prime ministers, presidents and monarchs visiting West Berlin have a habit of praising the Berliners for their attitude in the defence of freedom and democracy.

It is all well meant and goes down well with many West Berliners over 50 years of age who recall the 1948-49 airlift which broke the Soviet blockade of the city. Yet a considerable number of West Berliners regard such praise as maudlin for there is little to feel heroic about in Berlin anymore.

The main threat from their communist surroundings these days is the smog produced largely by East Germany's lignite-fuelled power stations. A more ludicrous situation than the smog alerts in West Berlin this past winter and the official alleged absence of smog in East Berlin could hardly be imagined.

The Wall is as distasteful to West Berliners as ever—when they get to think about it, that is, as it does not greatly affect the lives of most inhabitants. West Berliners, however, are not keen to think about it, that is, as it does not greatly affect the lives of most inhabitants. West Berliners, however, are not keen to think about it, that is, as it does not greatly affect the lives of most inhabitants.

Otherwise, most West Berliners experience the Wall only when they drive to and from West Germany. Contacts with relatives and friends in East Berlin and East Germany are strongest among elderly West Berliners. For the majority of younger West Berliners, however, the East has become more remote than the US which they see in TV serials almost daily.

Supporters of the West Berlin Greens are a notable exception to this lack of interest in the East among the young. But it is precisely because of their close ties with the ecology and peace movement in East Berlin that the Greens are frequently barred from entering the city.

The authorities in West Berlin are hoping the tens of thousands of East Berliners and East Germans who were allowed to leave in recent years and to settle in West Berlin will strengthen the waning family ties with the East.

which are seen as a symbol of German unity. Their presence also offsets decline in the over-aged German population of West Berlin which in the inner districts is often outnumbered by Turkish Gastarbeiter and their families.

Berlin's Turks, numbering 112,000, or 40 per cent of foreigners in the city, are on the whole a remarkably peaceful lot. This, however, may well change in the future. The second generation of German-Turks is showing signs of rebellion against both parental curbs and growing discrimination. They are not even second class citizens as few Turks, even among the younger ones, can take German citizenship. The authorities still argue that Germany is not a country of immigrants while the Turkish Government refuses to permit its citizens abroad to hold dual citizenship. West Berlin is pressing the Bonn Government to make it easier for Gastarbeiter to obtain German citizenship but with little success.

Whether Gastarbeiter or native West Berliners, the work ethic is fast fading according to local industrialists. They complain that West Berlin has one of the highest rates of absenteeism in Germany due to illness, a feature it incidentally shares with East Berlin.

More than one West Berlin executive claims his fellow West Berliners are spoiled, have it too well and are absolved from the urgent problems of the city. But this self complacency is also found among businessmen in the city who are hardly renowned for their aggressive pursuit of markets outside West Berlin.

"They run to the public sector honey pot whenever orders begin to slacken," one Berlin banker remarks. The warm rain of subsidies on the city has undoubtedly led to the "drip feeding" mentality which West Berlin's economic chief, Senator Elmar Piroth, is determined to change. The huge sums of public money available in the city undoubtedly are also a cause of the debilitating corruption scandals which periodically hit the administration.

For a city with such economic

problems, West Berlin is crawling with luxury cars—including more than 100 Rolls-Royces and Bentleys—and the expensive villas to go with them. Further evidence of money quickly to be made is the armada of yachts which ply the lakes of West Berlin.

On the other hand, it is also easier for someone who embraces a counter-culture to get by in West Berlin with its neighbourhoods filled with organic food shops and bookshops specialising in Marxist literature. Alternative life styles which thrive in West Berlin are a powerful magnet for young West Germans who appreciate the slower pace of life in the city. Young West German males also come because they are not subject to military conscription as long as they remain in the demilitarised city.

Small wonder that the only national newspaper to come out of West Berlin is the organ of West Germany's counter-culture, Tagesspiegel or Tag for short. Its readership plummets periodically each summer when the West Berlin alternative scene migrates to the shores of the Mediterranean.

Two top hotels are the traditional Kempinski just off the Kurfürstendamm and the newer Steigenberger facing its own traffic-free square. Both have unobtrusive service and excellent restaurants. They are followed by the Intercontinental and Schweizerhof hotels.

Virtually every national cuisine is now represented in West Berlin and foreign restaurants have put German ones in a minor league. But for nearly German fare there is the Berliner Stube at the Steigenberger, Hardike in Meinekestrasse and Hecker's Deele in Grolmanstrasse. Die Ente (The Duck) at Yorckstrasse 60 in the borough of Kreuzberg serves a cuisine that is both many other freshly-prepared and reasonably-priced dishes in a cosy, informal atmosphere.

The Kurdistan restaurant in Uhlandstrasse 161 is one of the rare places serving delicately-seasoned Kurdish food in Europe. The decor is intimate and prices moderate.

## Conventions and Fairs

## A DM 186m boost

THE GERMANS have a special talent for putting on great industrial and commercial fairs which will be held in May when West Berlin has been able to capitalise on fairs, exhibitions and more lately conventions have become a growing part of the city's life.

This does not mean, though, that a convention centre the size of Berlin's International Congress Centre can be run without public financing of the annual deficit. The benefits to West Berlin—as is true elsewhere—lie in the multiplier effect. Thus, 55,000 visitors to conventions and fairs each year fill the many new hotels and patronise the airlines, restaurants and shops. Without the DM 65.5m they spent in the city last year, many an exclusive restaurant and boutique would have found it difficult to exist.

The mammoth International Congress Centre, built in 1979 and linked with the fairgrounds by an enclosed bridge, reported a 75 per cent use of capacity last year and 163,000 participants attending 500 conventions. Handsome the ICC is not, but it has enabled West Berlin to get the International Monetary Fund and the World Bank to hold their joint annual meetings in the city next year with 11,000 persons attending.

Other convention coups include the International Chemistry Congress lined up for 1991 with more than 10,000 doctors and researchers. Often the ICC is used as a combined

convention and exhibition venue as in the case of compass which will be held in May dealing with integrated information and data processing, communications and telecommunications technology.

At the fairgrounds under the Eiffel Tower-like Funkturm, a major DM 186m modernisation programme is under way. While new fair buildings are inaugurated, old ones are being torn down without any interruption of the schedule of events.

The year began with the traditional Green Week agricultural and food fair in February which drew exhibitors and agricultural officials from all over Europe and abroad as well as 440,000 visitors from Berlin and West Germany. They function as a test market for new foods which the Danes and Dutch use so skillfully for their sales in Germany.

More than 2,000 exhibitors (three-quarters of them from abroad), 30,000 trade visitors and 68,000 Berliners and West Germans seeking advice on holiday destinations thronged the International Tourism Exchange (ITE) held earlier this month. This event, the largest of its type over its history to the fact that West Germans are the leading per capita spenders on travel. Even the most remote Pacific Isle sends its tourism director to the ITE in the hope of capturing a slice of those

national Audio and Video Fair held every two years in Berlin which is the end of August. It is billed as the main European fair for home electronics at which the industry presents the latest it has to offer.

The Overseas Import Fair, a showcase for the products of developing countries (and some quite developed ones), is held in late September and has shown steady progress since it was launched 25 years ago. Again, the attraction for exhibitors is the lucrative German market for imports which last year brought 782 exhibitors and 26,000 visitors, many from West Germany and neighbouring European countries.

An automobile show, AAA which is staged every two years, began as a purely local event but has burgeoned into a mini-version of the Frankfurt motor show. Last year's AAA saw the presentations of the new BMW 700 series as well as the new Jaguar and Rover Sterling models for the German market.

AME, the city-owned company which organises exhibitions, fairs and congresses, is responsible for organising West German exhibitions abroad. Last year it mounted 19 of them, including its largest ever, put on in Cameroon. It also organised the food technology and packaging fair FoodTech in West China, at 70 exhibitors, took part from West Germany, the Netherlands, Switzerland and Sweden. Success was such that it is to be repeated in 1988.

## Company snapshots

## From pharmaceuticals to airlines

A number of leading international companies play an important role in West Berlin's economy. Siemens: Founded in Berlin in 1847, the giant electrical engineering and electronics company has 25,000 Berliners on its payroll and is the highest industrial employer. Berlin is still the firm's largest industrial site with 15 plants and sales of over DM 4bn. Siemens places DM 100m in orders with Berlin industry and trade and invests some DM 250m here annually. A new automation technology plant costing DM 150m is to be opened in mid-year to produce circuit boards for its basic control system. A fibre optics communications factory was opened earlier this year.

Profile of Dr Guenter Spur whose advocacy of computers has made him a cult figure

High priest of technology

DR GUENTER SPUR's vision of the computer-integrated factory is something of a nightmare to a growing number of West Germans. But Dr Spur, a 58-year-old professor at West Berlin's Technical University, insists the data-operated plant will result in a "more humane" industrial atmosphere. Such views border on heresy in a society which is increasingly losing its once cast-iron faith in technology.

The professor, though, has become something of a cult figure to his followers who include German industrialists as well as his students. His gleaming new research establishment has become an attraction for industrial visitors to the city.

The DM 140m building—a bargain by West Berlin standards—houses the Centre for Production Technology which was conceived to assure that West German industry remains at the forefront of the "art" of manu-

facturing. The core of the building is an enormous, glass-enclosed circular hall packed with the latest machinery and equipment. The giant machines are mounted on a special foundation which prevents vibrations from being transmitted between them.

Surrounding the hall are a dozen workshops and labs for research in everything from the thermal and dynamic behaviour of machine tools to the planning, simulation and control of flexible manufacturing systems. Rare is the modern manufacturing company which does not see its future here.

Leading West German companies supply the machinery and equipment to the Centre at near cost price. In return, the huge milling machines and robots are used for experiments which are mainly commissioned by the companies which provided the hardware. The operating budget, DM 20m last year, is provided by the prestigious

Fraunhofer Society which is largely financed by German industry and the Bonn Government.

Dr Spur's name opens the doors of executive suites in German industry because, among his contributions, he developed the software for the control technology which enabled Mercedes-Benz to use welding robots on a large scale.

In his regular lectures at the Technical University, the professor regales his students with blow-by-blow accounts of the history of the copy milling machine or numerically controlled programming. His staccato delivery and anecdotes ensure his popularity among students whom he frequently addresses using the familiar "Du" form. Professor Spur regards his academic post as a fountain of youth which he would be loath to exchange even for the highest paid company directorship.

Some 30 small hi-tech firms operate under the umbrella of BIG in a red brick pile which formerly belonged to the AEG company. Employing only a few hundred people they are still no immediate answer to Berlin's unemployment problem. Yet only a decade ago the mere idea of young engineers and scientists founding their own businesses in West Berlin would have met with derisive laughter. When they first started up in business they were disparagingly called "sneaker capitalists"—from the athletic shoes some of them wore.

BIG, which was the first such centre in Germany, was taken over to a foundation last year, backed by companies and banks. But the criteria for choosing whether a company qualifies to be housed in the centre remains "first, second, third and fourth whether they are entrepreneurs," according to Mr Joerg Poeschel of BIG. "Whether they have a good product only ranks fifth," he adds.

BIG, however, has been criticised for making already successful small companies very successful instead of selecting struggling firms with a good product. The firms share a switchboard, telex, telefax, secretaries, conference rooms and, if they wish, accounting services. After five years they must leave and make way for new firms.

Many of the young companies are engaged in software and good number in environment protection which has become a specialty in the wake of the acute German concern about pollution. The annual BIG TECH fair, held by a growing number of West German and foreign exhibitors, is yet another attempt to bring the world to Berlin.

Close to BIG and the large Nixdorf plant in the Technology and Innovation Park TIP where applied research institutes from the Technical University and other Berlin science establishments work side by side with innovative small and medium-sized companies.

which DM 500m has been invested since 1978. DM 500m is planned for the next three years. DB bought DM 200m from Berlin suppliers last year. Its high-tech research driving simulator is located in West Berlin.

Nixdorf: West Germany's most successful computermaker recently opened a DM 300m plant in West Berlin employing 1,500 persons. Another DM 300m is to be invested in Berlin over the next five years. Nixdorf's entire motorcycle output is in West Berlin where 1,800 workers turned out 32,000 units last year as well as car components. BMW will begin

producing camshafts in the city after investing DM 100m in a new plant.

IBM Deutschland: 1,600 employees in Berlin with sales of DM 320m. Gillette: 1,400 Berlin employees and sales from Berlin of DM 200m.

Philipp Morris: 1,000 persons in Berlin in a highly automated plant. Ford: Its plastics components plant employs 1,000 workers. Together they account for almost all scheduled air traffic between West Berlin and 15 West German cities as well as international destinations. The

market is lucrative and PanAm is to begin a shuttle service starting June 1 between Berlin and Hamburg which is to be extended to Frankfurt and Munich. PanAm is also expanding its charter operations from Berlin to London, Paris, Rome, Athens and Tokyo.

Delta Air: The UK carrier is the biggest charter carrier in Berlin with 370,000 passengers last year, up 50,000, taking 60 per cent of the market followed by PanAm with 30 per cent. Delta Air also has scheduled routes between Berlin, Saarbrücken and Amsterdam and is hoping to begin scheduled service between West Berlin and Gatwick Airport this year.

## Venture capital

## Rise of 'sneaker' capitalists

NO NEW Nixdorfs have yet emerged since West Berlin created the Centre for Innovation and Technology and Innovation Park (TIP) three years ago. Nurtured by the Technical University, they were to aid in the setting-up of new hi-tech companies which were to supply in both West Berlin and West Germany.

Some 30 small hi-tech firms operate under the umbrella of BIG in a red brick pile which formerly belonged to the AEG company. Employing only a few hundred people they are still no immediate answer to Berlin's unemployment problem. Yet only a decade ago the mere idea of young engineers and scientists founding their own businesses in West Berlin would have met with derisive laughter. When they first started up in business they were disparagingly called "sneaker capitalists"—from the athletic shoes some of them wore.

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## Culture

## Rivalry in patronage

IF STATE patronage of the performing arts is any yardstick to go by, the culture in Berlin—West and East—is flourishing.

On the surface the dual cities are drenched in Kultur, from their five state-supported orchestras to the several dozen publicly subsidised theatres. This, of course, is in the German tradition of strong regional support for the arts. In Berlin it is heightened as both West and East compete to be regarded as the German cultural centre, a rivalry which invariably leads to overkill.

Thus, West Berlin and West Germany have pumped added 11 per cent into West Berlin's DM 530m cultural budget this anniversary year. East Germany has done much the same in East Berlin, while opening its tight international performers to the East German capital.

Such largesse, however, is no guarantee of results. The Schaubühne in West Berlin, still regarded as the leading theatre of the German-speaking countries only a few years ago, has suffered from a lack of orientation since the departure of Peter Stein, its innovative first director.

Meanwhile, the flagship of West Berlin's state theatre, the Schiller Theater, is outclassed by East Berlin's foremost playhouse, the Deutsche Theater.

Togesch with the Komische Oper (Comic Opera House) under Harry Kupfer, it is the best East Berlin has to offer.

One of the few bright spots in West Berlin's established theatre is Hans Neuenfels at the Freie Volksbühne along with

the talented former East German actors and actresses now working in West Berlin.

West Berlin, though, remains a mecca for alternative theatre groups which exist on a shoestring and normally outshine the established theatre.

One of them, the Grips Theater, last year came up with what Berlin has long waited for, a home-grown musical capturing the mood of the city, Number 1 Line, written by Grips' director, Volker Ludwig.

Berlin is well endowed with festivals of music, theatre and film whose quality necessarily varies from year to year. West Berlin's annual film festival earlier this month emerged from its depths of recent years with the help of the newly-liberated Soviet film.

Here was an example of the city's traditional function as a cultural bridge between East and West which pre-war Berlin exercised until 1933. West Berlin's Academy of Arts under its president, Günter Grass, has played an important role in this process by holding public discussions with visiting Soviet writers and film makers.

West Berlin's Cultural Forum located a stone's throw from the Berlin Wall continues to expand but remains incoherent. Mies van der Rohe's monumental National Gallery and Hans Scharoun's Philharmonic Hall along with the amorphous State Library have stood isolated for years from the rest of the city. The Applied Arts Museum, resembling one of the more oppressive maximum security prisons, recently joined them.

Several plans to draw these derivative Bauhaus structures together into some form of unity have been scrapped and a new start is to be attempted.

Some of the more successful examples of modern architecture—in fact many of them are post-modern—may be seen scattered throughout the city as part of the International Building Exhibition (IBA) which deals with the inner city as a residential area.

A major strength of Berlin, again both parts, is its wealth of museums. As in so many areas there are two of everything: two museums of antiquities, two national galleries and two Islamic, Egyptian and Near Eastern museums.

East Berlin's Museum Island with its monumental Pergamon Altar as well as the Babylonian Processional Road and the Ishtar Gate are rivalled only by the British Museum.

A more mundane level there is the delightful new Museum of Transport and Technology in West Berlin as well as the restored Hamburg Railway Station, now a museum containing a marvellous collection of steam locomotives and 19th century railway coaches.

West Berlin will get yet another museum in the form of the German Historical Museum, a gift from West Germany which is to be built near the Reichstag hard by the Berlin Wall. Germany's former parliament has itself become something of a museum. Although restored, its lack of use has condemned it to what the Germans picture as a "sleeping beauty" existence.

## Wintergarten project

## Bank to the rescue

WEST BERLIN'S city fathers were seriously considering digging an expressway tunnel under the Kurfürstendamm in the 1960s. It would have razed one of the few surviving town house ensembles dating back to the building of the boulevard in the early 1870s.

That project was mercifully shelved and the Wintergarten Ensemble in the Passagenstrasse was saved for the moment. But the city needed a patron willing to restore two of the former residences damaged during the war and badly neglected afterwards.

At this point Deutsche Bank, West Germany's mightiest, entered the picture. It still feels

a sense of noblesse oblige toward Berlin where its pre-war headquarters stood in what is now East Berlin.

Mr Bernd Schulz, a partner in the Pels-Lensden art gallery who had his eye on the rundown houses for some time, convinced Dr Friedrich W. Wiethagen of Deutsche Bank's subsidiary in West Berlin that they were well worth restoring. He in turn convinced the board of directors in Frankfurt and the bank bought them for DM 3.2m in 1984 and spent another DM 10m on their restoration.

Returned to its former grandeur, the eclectic Villa Grisebach is now occupied by the gallery and used for special

exhibitions. Its equally splendid neighbour, modelled on a small Parisian palais, houses the new Käthe Kollwitz museum. The building and actual Wintergarten, was restored by the city and serves as a House of Literature.

Deutsche Bank's legendary former head, Dr Hermann Abs, was instrumental in raising DM 15m to enable West Berlin's National Gallery to retain a valuable Watteau which was owned by Prinz Louis Ferdinand of Prussia who was in need of cash. The tradition continues as Deutsche Bank has bought a 17th century silver candelabrum for DM 180,000 which it will present to Charlottenburg Castle.

## East Berlin

## Comecon's showcase

EAST BERLIN is the showcase of Comecon, the most prosperous city between Helsinki and Vladivostok on the Pacific Ocean. Statistically, it is an impressive success story.

Every fifth East Berliner—250,000 of them—owns a car. Average monthly incomes are some 1,950 Marks while apartment rents do not exceed six per cent of incomes. More than 200,000 East Berliners have moved into new flats in recent years and by 1990 the remaining 80,000 still on the waiting list are to get a new flat.

More East Berliners travel abroad—to other East European countries and Cuba—than the inhabitants of Moscow, Leningrad and Kiev together.

What then are East Berliners for ever complaining about? The reason for the endemic grumbling, of course, is their proximity to West Berlin and inability to go there.

Imagine the feelings of an East Berliner watching an unemployed Gastarbeiter from West Berlin drive his car into East Berlin for an evening of inexpensive entertainment. Obtaining a car in East Germany entails a ten to twelve year wait and involves years of scrimping and saving.

East Berliners follow the 20 minute block of commercials each evening on the West German TV channel with a fascination which would warm an adman's heart. Letters are dispatched to relatives, friends and acquaintances in the West asking if they could mail them a l'Amour lipstick and some Choco crunchies.

Some Western products are available in the hard currency Intershops and the Delikat and Exquisite shops for their own currency. But not every East Berliner has access to West German DMs or can spend 6 Marks for a tin of marmalade.

Those who do, especially car mechanics, plumbers, electricians and other repairmen are on the top of the totem pole. A plumber who advertises his eligibility in the lonely hearts columns of an East German newspaper will be deluged with responses from number one or an appointment at a garage involves either a large bribe in East German Marks or a smaller one in DMs.

Accordingly, many of the poshest summer cottages on the lakes and waterways surrounding the city belong to artisans.



The East German leader, President Eric Honecker.

Invariably, when East Berliners gather these days the subject of conversation turns to a relative or friend who has had the incredible fortune to visit West Berlin or West Germany. After 25 years of the Wall, these visits are now possible at least for a small number of people. Previously, only retired East Germans were allowed to visit the West but now younger citizens are also allowed out on brief visits. It is essential for them to be married, preferably to have children and a clean record although they need not be active politically. They are also rarely allowed out with their partners which explains why nearly all of them return home.

East Berlin has changed physically far more than West Berlin in recent years as its postwar rebuilding programme did not get under way until the 1970s. Just as in West German cities in the 1950s and 1960s, endless rows of concrete slab apartment buildings were strewn over East Berlin, eradicating the former streets.

A few years ago the authorities woke up to the fact that there was precious little urbanity left in East Berlin. But it was too late to prevent completion of a gigantic monument to misunderstood garden city housing, the pre-fab wasteland of the Marzahn housing estate which is home to 130,000 East Berliners.

City planners in East Berlin have returned to building flimsy with the line of traditional

streets, using bay windows and other decorative elements to liven up concrete facades. The inner city working class borough of Prenzlauer Berg, where many buildings survived the wartime bombings and artillery, is being given a thorough facelift.

Teams of renovators are moving through street after street of neglected housing, restoring facades while installing bathrooms in flats which had no such facilities. The average cost of renovating a flat is 40,000 Marks but, unlike the West, tenants do not pay higher rent for the improvements. In spite of the low rents, though, many East Berlin families remain far behind in their rental payments to the city housing authority.

In much the same spirit, a growing number of East Berliners do not even bother to pay the nominal 20 pfennig fare for public transport.

A special attraction in Prenzlauer Berg is the Hausmannstrasse where turn-of-the-century shops offer their wares and services along with historical restaurants. In a similar manner, an entire section of Old Berlin around the rebuilt Nikolaikirche has been rebuilt in the past two years using prefabricated sections fitted with gables and other medieval features.

The church itself, Berlin's oldest, is to be dedicated in May as a city museum. The partial reconstruction of this corner of Old Berlin, however, is not nearly as convincing as the rebuilt Old Town of Warsaw or Budapest's restored Castle District. Nevertheless, it is a welcome relief from the monumentally scaled buildings of Central East Berlin.

Friedrichstrasse, prewar Berlin's main entertainment street, is being rebuilt right up to the Wall and the crossing point into West Berlin at Checkpoint Charlie. Yet another luxury abode for Westerners, the Grand Hotel, is to be opened shortly in Friedrichstrasse where the rebuilt Friedrichstadt Palast offers some of Europe's best variety shows.

Another variety theatre, the Wintergarten of old, is also to be resurrected in the Friedrichstrasse which is to be enriched with cafes, shops and restaurants. It is an attempt to lure East Berliners out of their flats in the evening hours when most of them spend their time vicariously in the West-watching West German TV.



Eberhard Diepgen, Mayor of West Berlin.

## Profile: Eberhard Diepgen

### Mayor of strong presence

BLAND AND predictable, those appear to be the salient features of Mr Eberhard Diepgen when he became the Christian Democrat (CDU) governing mayor of West Berlin in 1984.

But within months the young mayor called on the Western allies in the city to abolish a number of "obnoxious" post-war occupation laws (which they eventually did). He sounded more like an SPD man than a conservative on several social issues. One Green politician in Berlin noted that Mr Diepgen surprised everyone by "overtaking the socialists in the left lane." He exemplifies the new generation of West German politicians who were unbowed by wartime gulf feelings.

Lately the governing mayor has ruffled allied feathers by inviting East Germany's leader to West Berlin next month. Conservative editorial writers who welcomed him in 1984 are now regretting that he ever became mayor.

Nothing seems to perturb the unflappable 45-year-old Mr Diepgen who is a product of the so-called "concrete square" of young, self-confident city hall politicians. A lawyer by training, he fields questions about allied legal rights in Berlin with aplomb.

It is difficult to stop Mr Diepgen when he talks to the future of Germany. West Berlin, in fact, is still the last bit of Germany left—neither governed by Bonn or by East Berlin but instead under the control of the three Western allies. Mr Diepgen is confident that when Berlin celebrates its 750th anniversary 50 years from now it will no longer have a Wall and the city will "again have some form of unity."

"If there is a German national state by that time," he remarks, "then Berlin will be the capital." In the meanwhile he wants Berliners to regain as much freedom of movement between the two halves as possible. The thrust of Bonn's policy on East Germany and Berlin he says is to make sure West Berlin is not "excluded" from positive developments around the city.

He knows full well, however, that East Germany, for example, is not prepared to allow twinning agreements between boroughs in East and West Berlin such as those recently permitted between several cities in East and West Germany.

"It is important that Berlin not be treated as an object of policy but instead can make its own contribution," he observes, adding "of course, always within the framework of the four power Berlin agreement and the responsibility of the three powers for West Berlin."

The mayor's voice sharpens when he explains that Germany is the West cannot "patronise". "We are a self-confident nation and are allies (of the Western powers)."

The relationship between the two Germanys is a constant source of concern. If the impression arose that the Germans are bound against their will this would act to the detriment of the protecting powers (in Berlin). Each party should look after his own interests aside from the parallel interests we have with each other."

In no circumstances, he explained, did this mean that the Germans want to embark on a separate political path. As for himself, he says he is venturing no further than the Allies have already gone in wanting to accept Mr Honecker's invitation to attend the 750th anniversary ceremony in East Berlin. The three allied embassies in East Berlin attended the New Year's concert there opening the ceremonies.

The Allies are coming around to see my point of view," he remarks cheerily. Mr Diepgen might have a long run as governing mayor if he can manage to prevent another local corruption scandal from raising its ugly head. He survived last year's serious affair involving bribery to city officials by West Berlin builders without too many scars but it is doubtful whether he could emerge unscathed a second time.

## Profile: Götz Friedrich

## Emperor of opera

IT TOOK Götz Friedrich nine years and several detours—via Hamburg and London—to make his way from East Berlin's Komische Oper (Comic Opera) to become General Director of the Deutsche Oper in West Berlin.

During this time he captivated audiences throughout Europe with his singular interpretations of Wagner, Mozart, Verdi and Berg. But as a protégé of Walter Felsenstein's "realistic music theatre" at the Komische Oper he felt there was something lacking. Friedrich was in search of just the right opera house with permanent ensemble in order to produce his opera of the intellect and the senses.

He and staid Hamburg did not fit it off while he was chief director of the Hamburg State Opera after cutting the umbilical cord to Felsenstein in 1972. While Principal Producer at the Royal Opera Covent Garden he was also unable to put across his ideas as London was largely interested in spending money on star singers. None the less,

his productions of the Ring and Lulu at Covent Garden were enormously popular.

It was a gamble to choose Janacek's "Mortuary" for his premiere in West Berlin in 1981 but he won. Friedrich's next production, Berg's Lulu in the three act version, was even better than his acclaimed London Lulu. As in Friedrich's subsequent production of Janacek's Katya Kabanova, ensemble teamwork and Karan Armstrong—his wife since 1979—in the lead role made the difference.

Friedrich reigns over an operatic empire of 1,000 employees in two houses—the other an opera and musical theatre—and a budget this year of DM 97.5m of which DM 64m are state subsidies. Only Munich's opera has a larger budget in Germany than the Deutsche Oper Berlin. Elsewhere, the Paris Opera this year has a budget of DM 143m of which DM 100m are courtesy of the French Government.

But Friedrich is satisfied with the two per cent increase in

spending he is given annually which he notes is "paradise" compared with London.

Tours such as the one to Japan later this year with an entourage of 350 persons are becoming almost prohibitively expensive. They would be out of the question if the West German Foreign Ministry, the city of West Berlin and patrons of the Deutsche Oper did not chip in with the finances.

Berlin's 750th anniversary means increased competition with East Berlin in the cultural sphere he notes, with new productions of Dr Faust, Die Hugenotten, Oedipus and Der Freischütz to be mounted. But he regrets the cultural rivalry is taking place "in a test tube" as East Berliners and East Germans are not permitted to participate in West Berlin's offerings.

In the situation of a divided city, he remarks, culture does not merely have an "alibi function" for society but is as important as economic life although more difficult to measure.

When Friedrich says the "European feeling" is most



Götz Friedrich: reigns over 1,000 employees

intense in Berlin he naturally includes East Berlin where he spent the fruitful years from 1953 to 1972 at the Komische Oper.

"Why should we have to go to Barcelona to get young singers when we could get them from the GDR?" he asks, adding wistfully "it's not easy, though." Only one other European city could tempt him as a place to work and live, he offers, and that is Vienna. For the time being, though, he has a long-term contract to remain in Berlin.

## Profile: Herbert von Karajan

## A maestro hard to succeed

MUSIC CRITICS in West Berlin reviewing a concert by the Berlin Philharmonic Orchestra under its "lifetime" conductor, Herbert von Karajan, rarely fail to mention that the applause was "thunderous", "seemingly never-ending" or "of a demonstrative nature."

Such is the awe in which von Karajan is held that there is no public discussion in West Berlin over a possible successor to the 70-year-old maestro. For years he has suffered from a painful back ailment causing him to shuffle slowly to the conductor's box where a stool awaits him.

From the first note on, however, when his frail torso straightens, it is clear he has lost none of his élan or charisma. Each of the six double concerts he gives annually with the Berliners becomes a triumph of mind over matter.

The programmes as always are geared to the conservative tastes of the audience and, not least of all, to von Karajan's TV company which records each performance.

"Karajan is a musical, media and financial genius," notes one prominent German musician without malice. Another, remarks more acerbically that conductors are—or should be—interchangeable while orchestras such as the Berlin Philharmonic are not.

Guest conductors appearing with the Berlin Philharmonic these days are invariably sized up by the audience as being either a worthy prospective successor to the living legend or not. Von Karajan himself entered the guessing game two years ago by suggesting that Semyon Bychkov, the young Russian-born American conductor, was his first choice. But



Herbert von Karajan, conductor of the Berlin Philharmonic

competent though he is, Bychkov is not regarded as a front runner to succeed him.

Even if von Karajan decided to step down after more than three decades as chief conductor of the Berlin Philharmonic his successor would not be envied. For it is unlikely that

another conductor would want to take over during von Karajan's lifetime knowing the inevitable comparisons which would be drawn. There is also the very real risk that von Karajan, with his foible for intrigue, would not make life easy for his heir.

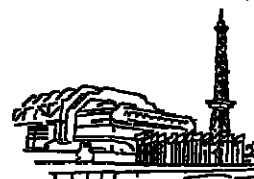


## Welcome to Kempinski.

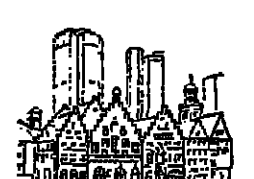
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## THE ARTS

## Behind the Mask/Channel 4

## Andrew Clements

With more than a touch of serendipity, Channel 4 yesterday launched a major series devoted to the work of Harrison Birtwistle, in the week in which it was announced that he had been given both the Evening Standard Opera Award for 1986, and the highly prestigious Grawemeyer Award worth \$150,000, whose only previous winners have been Lutoslawski and Ligeti. Channel 4 is to screen repeats of the Aquarius production of *Down by the Greenwood Side* and the Opera Factory *Punch and Judy*, as well as the first showing of Derek Bailey's television version of *Yan Tan Tethera*, based on last summer's Opera Factory staging. But the season began with Anthony Snell's documentary *Behind the Mask*, which proved to be the more successful and revealing composer portraits of recent times.

Alongside the usual array of talking heads—Peter Hall and Pierre Boulez conveying admiration for Birtwistle's achievement in their own, very different ways, Elgar Howarth and David Freeman hinting at the intricacies of putting on *The Mask of Orpheus*—there were substantial extracts from Orpheus, apparently the only recording made of the production, and from *Secret Theatre*. The elements were cross-cut in a subtle and fascinating way, building up a mosaic of the man and his music from a variety of perspectives, just as his own work, map out their territory an

angle, a context, at a time. Most potent of all there was the composer himself, explaining his approach to inventing music, his techniques and their beginnings, and in a substantial section of the film made in his native Accrington, revisiting the farm where he grew up. Some of those personal revelations seemed almost too honest; he looked back on his early life as a kind of Arcadia, surrounded by wild woods and fields in which he wandered and absorbed the natural world. Then a gigantic power station was built beyond his father's land, dwarfing the house, violating the landscape. It clearly had a traumatic effect; his teenage music (in a sub-Vaughan-Williams style—the nearest thing to "modern" music he had experienced at the time) became an attempt to express the savagery of that intrusion.

All of this experience has remained with Birtwistle: the quarry near his house, which he explored and now likens to a man-made geometry imposed on the landscape, gives it a peppered with sheep, just like the mound that dominates the setting of *Yan Tan Tethera*. That sense of violence threatening the most placid scene runs through his music, gives it a definition like none of his contemporaries. And, as the wondrous extracts from *The Mask of Orpheus* demonstrated, it's coupled with an ability to create images of a resonant, intricate beauty.

## Yerma/Cottesloe

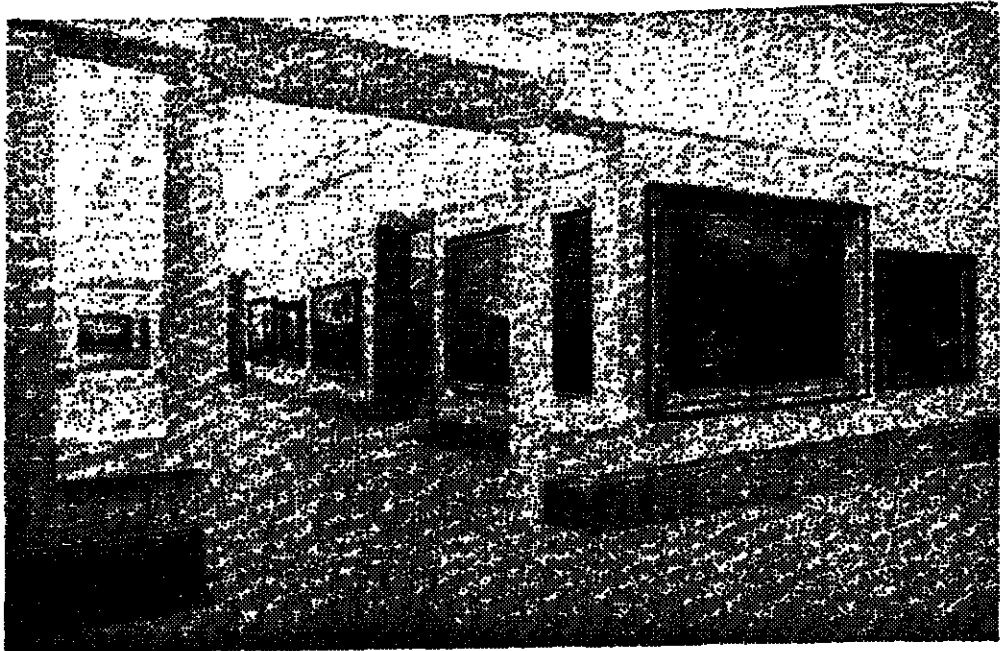
## Claire Armitstead

Lorca wrote *Yerma* two years before *The House of Bernarda Alba*, his last and arguably greatest play. Its appearance in a new translation not on the heels of its stablemate—which was ecstatically received in a Lyric, Hammersmith, production last year—arouses expectations that are sorely disappointed by *Yerma*. The expectations are the higher and the disappointment the sorer because this is the National Theatre under that rarity, a woman director, handling a tragedy that grows out of a wholly female neurosis and despair.

*Yerma*, epigonous protagonist of the play, is a barren Andalusian countrywoman in a society where fertility is all. Guarded by her husband's two spinster sisters, frustrated by her physical inadequacy, and haunted by her own sense of honour to an unimaginative shepherd husband, she falls prey to emotions the intensity of which will be readily understood by any woman who has endured the anguish of infertility—hard enough cross to bear today.

Juliet Stevenson, a strong and intelligent actress, plays these emotions for all they are worth. Initially she is a girlish, beseeching figure whose hands flutter involuntarily to her stomach and breasts as she learns of her friend's pregnancy or attends to her husband's needs. Left alone, the sensualist within her emerges through love-caresses and an affecting love song to her unborn child. A little too quickly, this flame grows to a flame of bitter, frustrated anger: the would-be mother, full of the do's and don'ts of other people's pregnancies, becomes a self-condemned outcast who thrusts her hand under her skirts and brings it out red with blood—sign that another month has gone.

The image is carefully calculated for maximum effect against the subdued costumes and bare grey floor of a theatre



Clore Gallery

## Architecture/Colin Amery

## Temple for Turner's genius

You approach it through the garden—on the picturesque route—turning away from the Tate Gallery itself into the entrance cut out of the stone wall. Glance up at the lunette window above the entrance—shades of George Dance and the great prison wall of Newgate. Glance to your left at the chequer board of brick and stone—shades of Lutyns around the corner and his pied

Stone and brick are cut away at entrance and corner as though the building was made of cardboard. Windows become breaks in the cornice, squares in patterns are toyed with as applied decoration, the ghost of the Bauhaus lives on in the street elevation and chaos reigns on the roof where plant is scattered with a liberality that is profligate. Shades of the day-glo greens linger in the choice of vivid green for the windows.

The new Clore Wing for the Turner Collection at the Tate Gallery is the first major London building designed by James Stirling, Michael Wilford and Associates. They are famous as the architects of the Staatsgalerie in Stuttgart and in fact have quite a line in art galleries: there is the Sackler Wing of the Fogg Museum at Harvard, the Tate Gallery in the Albert Dock in Liverpool, and projected designs for the extension of the Brera in Milan and the new wing for the Thyssen-Bornemisza Collection at the Villa Favart in Lugano.

It is important to realise, looking for the first time at the completed Clore Gallery, that it represents the first stage of the full-scale expansion of the Tate. Behind the Turner Collection, on what was the old Queen Alexandra Military Hospital site, it is planned to build a Modern Sculpture Museum, a New Art Museum (surely something of a contradiction here), and a major Study Centre. All have been designed by James Stirling and plans are afoot—but no designs—for the final phase, the Museum of Twentieth Century Art.

The key question to be asked about this new gallery is, how well has the architect served the genius of Turner? If more evidence was needed, the new display of Turner's works on canvas and paper as seen here prove beyond doubt the greatness of his talent and the wonderful development of his vision. It is for my colleague, William Packard to write about the collection and its display but the presence of the new gallery of Turner is what this building has to be about.

Mr Stirling has a powerful individual vision. It is not as coherent as Turner's but what he is good at is carving impressive spaces out of the giant fragments of architectural history. On a small site at the Tate he has accomplished two important achievements: one is a finely proportioned set of nine rooms for the pictures, the other is an ingeniously scaled public entrance area that has undeniable presence and formality.

Let us dispose of the outside quickly. There is, at least for the modern architecture watcher, an intriguing series of references and games here.

Inside the first impression is a strong one. The main staircase that leads to the galleries sweeps across the main hall at right angles in front of you. The chequer pattern from outside is repeated on the main wall in peachy orange painted plaster. The floor is a dignified London pink granite. A Sutherland portrait of the benefactor, the late Sir Charles Clore, is flanked by coarse and ugly uplighters. A jocular column—play

ing a game with the cylinder and the cube—seems to have been placed to deliberately frustrate access to the information counter. I liked the curvaceous and solid built-in furniture.

The galleries are a simple and elegant series of rooms. I felt instinctively that they are all too narrow. One taken by window was all that conservation permits. In good daylight the elaborate roof shape reflects light down on to the pictures. I did not see the galleries on a good day and so the visible fluorescent lights were on. The effect of these is unsympathetic: you see in your head the reflection of the light tubes as you do when you close your eyes after looking at a light bulb. I hope that the lightning effect I saw on a dull day, when the ceiling plane shone out bright and white and some of the pictures had shadows along the tops from the frames, was a rehearsal.

The wall colour is problematical. The architect wanted a cool and serene effect and the decision was made to have oatmeal hessian wall coverings. The curatorial staff would have preferred a red tone. The Turner himself had in his own gallery a suitable distance from valuable paintings shown without glass. The present temporary arrangement of ropes in front of the pictures is unsightly and distracting to the calm effect the galleries rightly wanted by the architects. If there has to be a visible barrier surely it should be sensitively designed by the architects as part of the

overall design of the rooms. The suggestion of a barrier in the form of the nature of the floor surface—from carpet to wood is not, as at present designed, emphatic enough.

What is a major achievement for a British gallery is that the complex and elaborate technical side of the display of paintings is kept under control. There are no creaking and moving parts that characterised the 1970s extension's attitude to light control. The forms of the Clore's galleries are refined and handsome. The provision of light is going to be the great excitement of the galleries and the teething problems will no doubt be solved.

It was Ruskin, the great friend of Turner, who wrote that architecture should be entertaining. He prefaced this by saying that architecture should always be correct. I predict that this addition at the Tate Gallery will be warmly welcomed as a good example of the formal monumentality that Mr Stirling has made his own style. There is evidence here of an architect developing his own substantial voice; there are some wrong notes, but the total performance is a bravura one.

The correctness of modern architecture is impossible to define. You know when it is wrong more easily than you sense its contrived moments of perfection. It is perhaps unfair to compare the balance of Turner's creations to the architecture of this building. Stirling has created an intensely individual home for the artist—it is a temple but an uncertain one.

## Eugen Jochum

Eugen Jochum, who died last week at the age of 84, was one of the last German conductors of towering stature. He spent the war years conducting orchestras in Hamburg and Amsterdam (but, since his political character was unimpaired, the association with the Concertgebouw survived long after war-time constraints had ended); afterwards he was based mainly in Munich.

In spite of much operatic experience (of which the DG Meisterling recording with Fischer-Dieskau and Domingo is perhaps the finest memento), Jochum will be remembered as one of the great adherents to the Austro-German symphonic tradition—and above all, perhaps, as a conductor of Bruckner, whose works he championed long before their current popularity.

M.L.

## Serious Money/Royal Court

## Michael Coveney

Caryl Churchill's expository comedy is a hectic "hot of the presses" look at the City of London after Big Bang. The production is prefaced with a scene from Thomas Shadwell's *The Volunteers* (1692), a premonitory flash of a nation on the rampage for shares in public enterprises and leisure markets (for performing monkeys and rope acts). We cross-fade to a babble of dealing and forecasting in a trading pit (designed by Peter Hartwell) marked off with busy green screens leaping telephones and a well-stocked champagne bar.

The cast of eight (supplemented occasionally by members of the Court's Young Peoples' Theatre) switch roles and locations with dizzying speed. The play is as much about the City as it is about Wall Street and, indeed, the explosion in international dealing that has put paid to the clubbiness and cartel of the City.

A ruthless takeover bid by Billy Corman, a corporate raider, is at the heart of the Catherine wheel of related things: the end of the Stock Exchange village street, insider trading ratified by covert operations through the banks, a new York arbitrageur toying with the deal of the day, the appeal to the yuppie traders of futures and options as a mixture of roulette and space invaders, the Third World debt, the cocaine market, sex scandals and image-boosing sponsorship forays. An inquiry by the Department of Trade and Industry, a suicide.

It sounds exhilarating and some of it is. It is easy to put up with some sloppiness in Max Stafford-Clark's production when Alfred Molina as the American banker embraces the house in his million-making arid materialism, or when Gary Oldman as the clenched and

frenetic Corman descends on the dealing pit with the driven, finger-stabbing mania of a Petticoat Lane china stallholder in foul-mouthed overdrive. There are good moments of explanation, and even better ones of musical explosion at the end of each half—both songs have words by Ian Dury, the first an obscenity scat chant for gangily-jacketed trading oiks, the second a pulsating pub rock hymn to five more glorious years of a Tory Government, concupiscence and ratified pillage.

But Ms Churchill has spun a thriller narrative through the middle of the dealings and betrayals that is both feeble and maddening. There is a four-letter crudities becomes predictable and unventive. The idea is to catch the desperate terror and noisiness of the dealers' world, but the text needs much more highlighting and pointing—the overlapping dialogue passages and ensemble "high-blows" are just messy.

The play is certain to be successful, the topic is so hot and the subject itself an exciting new one for the theatre. But it marks no great development in Ms Churchill's compositional methods, no advance on *Top Girls* or *Clouds*. The Oldman's of *Yan Tan Tethera* becomes, in the end, tedious and repetitive (his arriviste oik is a pin-striped creation, no doubt, to his cinema relations of Sid Vicious and Joe Orton); Lesley Manville's superb heretofore brand of prissy sensuality as the avenging sister who joins the party—although Sloane-mess is oddly disquieting in short girls. But, apart from Mr Molina, the sharpest and most enjoyable contributions come from Linda Bassett, an actress who never ceases to astonish me with her range and versatility, and the curly-haired jack-in-a-box cleft Allan Corneer.

## The Maid of Orleans/Logan Hall

## Max Loppert

Chelsea Opera Group provided in Thursday's concert one of their most valuable and rewarding recent deeds of operatic reclamation. Chalkovsky's sixth opera, *The Maid of Orleans*, has had a generally bad press—"vast vistas of undistinguished music" is the judgment of the Chalkovsky scholar David Brown in the New Grove, and it can stand for itself. We may not have come away from the Logan Hall determined to lay siege to the ENO until they add the work to their repertoire (as they previously did another lesser-known Chalkovsky—opera, *Mozart*), after an earlier Chelsea Opera concert performance. But, at the very least, the dismissal of the work tout court was made to seem absurdly rash.

The main trouble with the work is that its various styles and manners don't fit together. Even more than *Mozart*, which comes next in the Chalkovsky operatic canon, *The Maid* shows the composer grappling vigorously but not always to clear purpose—with operatic structures inherited from the Meyerbeer brand of Grand Opera, Chalkovsky devised a libretto himself (drawing mainly on Schiller's play), and filled it with incidents and

scenes ripe for Grand Opera treatment; the influence of *Les Huguenots* and *Le Prophète* (in fact, 3 coronation scenes) is obvious.

The difficulty is not so much that the "big" music is all of inferior quality (some of it is, but none so weak as Meyerbeer himself, and that of the Act finale provides a lesson in the bold, stirring use of asymmetrical phrasing). But it sorts unevenly with the other, more personal elements of the musical invention. In the music for Joan (especially in duet with her Burgundian knight-lover Lionel), in such scenes as the tender little duet for Charles VII and his mistress Agnes Sorel, we suddenly recall the intense "speaking" quality of Chalkovsky's operatic voice at its most characteristic. But it tends to be heard only in its intensity and what comes between its utterances, though often scored with brilliant resourcefulness, sounds mechanical by comparison.

That there is nevertheless much beautiful, high-tempered, heartfelt music in *The Maid of Orleans* is now proved: this Chelsea Opera Group performance, under Paul Daniel's inspired direction made one feel that none of the "in-between" passages is wholly

without merit. It is a substantial undertaking, the kind—the choral writing is complex, the scoring heavy, and 12 good singers are required for the solo parts. The challenge was robustly met. The long four-act opera was shaped here and there, never insensitively hard (though Meyerbeerian finales tend to sound more distinguished when all their internal repeats are left in place).

Many of Thursday's singers are, like Mr Daniel, regular ENO-artists. All are handily to the opportunity for showing unfamiliar dimensions to their performing personalities. In the title role Sally Burgess sang many warm, touching, eloquently shaped phrases, even if it was really meant for a higher more powerful voice than hers, and tared her in places. The leading baritone Neil Howlett (Lionel) and Steven Page (Dumois) were particularly striking. John Treleven (Charles) started sluggishly but sang out more vigorously later on. The young, fresh voices of Alastair Miles, Elizabeth Byrne (as Agnes Sorel), and Paul Harry responded with attractive ardour to Chalkovsky's broadly arched vocal writing.

## Panufnik &amp; Matthews/Elizabeth Hall

## Andrew Clements

The English Chamber Orchestra quietly works away at its own corner of contemporary music. It may not be a concept of contemporary music shared

by, say, the London Sinfonietta, but it is faithfully followed and regularly programmed. Thursday's Elizabeth Hall concert, conducted by Carl Davis, brought two works new to London—Andrzej Panufnik's Bassoon Concerto (the European premiere), and David Matthews' *Variations for Strings*, commissioned by the ECO and first played in a concert at Uppingham School earlier last week.

Neither piece breaks new ground for its composer, though Matthews' finely idiosyncratic string writing and lucid harmonic sense offered more sustenance than Panufnik's endlessly circular geometries. The Bassoon Concerto was commissioned by Thursday's soloist Robert Thompson with Panufnik, a Polish cultural organisation in Milwaukee, and is dedicated to the memory of Father Jerzy Popieluszko, the Catholic priest murdered in

Poland in 1984. It alternates moods of angry rhetoric and elegiac melancholy; the solo writing contains almost all the melodic interest there is. But the material is so limited, constantly eked out with repetition and permutation, that the final impression is of a work occupied with a musical honey-comb of real substance but a rigid, unyielding structure. Matthews' scheme is straightforward—eight variations, with the statement of the theme (Bach's chorale "Die Nacht ist kommen") delayed until the end, and then followed by a brief reprise of the first variation. It is thoroughly worked and neatly integrated, with melodic and rhythmic figures interlocking through the set, but ultimately rather impersonal, as if all the good handwork has so far inhibited the emergence of Matthews' own creative personality.

## Chichester's four for 1987

The four productions for the 1987 Chichester Festival Theatre's season, which runs from April 23 to September 28, are *Robert and Elizabeth*, *An Ideal Husband*, *A Man For All Seasons* and *Miranda*.

*Robert and Elizabeth*, the musical based on the lives of Robert Browning and Elizabeth Barrett, stars Mark Wynter and new singer, Guyon Miles. The book and lyrics are by Ronald Miller, music by Roy Grainer and directed by Stewart Trotter.

Joanna Lumley makes her Chichester debut in Oscar Wilde's *An Ideal Husband*, with David Gwillim, Lucy Fleming and Amanda Wareing also in the cast. Kenneth Ives directs.

Robert Bolt's *Man For All Seasons* is directed by Frank Hauser, with Tony Britton as Sir Thomas More. The season ends with *Miranda*, a new comedy by Beverley Cross—after Carlo Goldoni—starring Penelope Keith, Wendy Toye directs.

## 'Kiss Me Kate' at the Old Vic

The Royal Shakespeare Company's production of Cole Porter's *Kiss Me Kate* will open in London at The Old Vic on May 19 headed by the same cast as at Stratford—Paul Jones, Nicholas McAuliffe, Tim Flavin and Fiona Hendley.

## Arts Guide

## Music

## BRUSSELS

Musique d'Orchestre Salomon conducted by Hans Graf with Milla Martin, violin. Mozart, Schubert (Tue).

Belgian National Orchestra conducted by Mendi Rodan with R. Buchbinder, piano. Wagner, Schumann, Mussorgsky (Thur).

## NETHERLANDS

Amsterdam, Concertgebouw. Frans Bruggen with the Orchestra of the 18th Century. Bach, Schubert, Mendelssohn (Tue). Recital Hall: Jean-Jacques Kantorow conducting the Orchestre de Chambre d'Amsterdam, with Marien Halket, violin. Stravinsky, Bach, Schubert (Tue). (71 83 45).

Rotterdam, Doelen. Organ recital by Aris Kijzer: Bach, C.P.E. Bach, Kijzer, Franck (Mon). James Conlon conducting the Rotterdam Philharmonic, with Maria Jose Pires, piano. Wagner, Mozart, Debussy (Tue to Thur). (414 22 11).

Bach concert for Funstentide and Easter from the Netherlands Chamber Choir and the Amsterdam Bach Soloists conducted by Michael Corbo, Wed in Nijmegen, Vervening (22 11 00). Thur in Haarlem, Concertgebouw (22 09 04).

Zwolle, Odeon. The London Fortepiano Trio: Mozart, Haydn (Wed). (21 85 00).

Utrecht, Vredenburg. Mitsuko Uchida, piano: Mozart, Schoenberg, Schubert, Chopin (Tue). Recital Hall: The Orlando Quartet with Rian de Waal, piano: Brahms (Mon). (21 45 44).

Scheveningen, Circus Theatre. International cello concours. Mon semi-final by Michel Tabachnik, New London Chamber Choir conducted by James Wood: Varese, Gerard Mason, Michel Tabachnik (Mon). Theatre de la Ville (474 5277).

Groningen, Oostpoort. Mahler recital by Jans van Nes, mezzo-soprano (Tue). (13 10 44).

English Chamber Orchestra conducted by Oliver Gilmore with Anthony Goldstone, piano. Mozart, Barbirolli (Tue). (638 9881).

London Philharmonic conducted by Oloffe Kuntze with Nigel Kennedy, violin. Silvestri, Tchaikovsky and Nielsen. Royal Festival Hall (Tue). (928 3121).

Bach Choir and English Chamber Orchestra conducted by Sir David Willcocks. Soloists: Bach St John Passion. Royal Festival Hall (Wed).

London Symphony Orchestra conducted by Neeme Järvi with Cecil Ouse, piano. Dvořák, Rachmaninov and Brahms. Barbican Hall (Thur).

BBC Symphony Orchestra and BBC Singers conducted by Bernard Sanders and David Atkinson with Elaine Barry, soprano. Bernard Sanders and Shostakovich. Royal Festival Hall (Thur).

City of London Sinfonia conducted by Richard Hickox. Britten and Shostakovich. Queen Elizabeth Hall (Thur). (228 3121).

PARIS

Ensemble Intercontemporain conducted by Michel Tabachnik, New London Chamber Choir conducted by James Wood: Varese, Gerard Mason, Michel Tabachnik (Mon). Theatre de la Ville (474 5277).

Roland Pataki, baritone. Michelle LeGrange, soprano. Elizabeth Cooper, piano. Rostislav, Bolin, Yegor (Mon). (830pm). TMP-Chatelet (4233 4444).

Cello Quartet Arancini: Bartok, Florent, Ligeti, Debussy (Tue). Salle Gaveaux (4583 2030).

Soloists of Viennese Music (Tue). Salle Gaveaux (4583 2030).

Alain Roussel, organ: Olivier Messiaen (Tue). Radio France (4524 1516).

Officer Bess, guitar, Richard Sigel, harpsichord: Vivaldi, Ponce, Beethoven. Villa Lobos (Thur). Salle Gaveaux (4583 2030).

Orchestra National de l'Île de France conducted by Eve Queler with Rosalind Plowright, Verdi, Bellini, Spontini (Thur). Salle Pleyel (4561 0630).

CHICAGO

Chicago Symphony (Orchestra Hall): Sir Georg Solti conducting, Jerome

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

## March 27–April 2

Rose piano. Stravinsky, Liszt, Strauss (Thur). (435 8111).

NEW YORK

Carnegie Hall: Orchestra of St. Luke's. James Galway conductor and flute solo. All Mozart programme; Chamber Orchestra of Europe. Lorin Maazel conducting. Mozart, Beethoven (Thur). (247 7800).

Chamber Music Society of Lincoln Center (Alice Tully): Charles Wadsworth artistic director, Tobias Picker piano. Handel, Brahms, Tobias Picker (world premiere). Beethoven (Mon to Tue). Lincoln Center (574 3121).

Merkin Hall (Goodman House): Music Spectrum. Boris Berman music director and piano. Shostakovich, Arvo Part, Stravinsky, Tchaikovsky (Wed); Boston Conservatory. Joel Cohen director. Elizabethan music including Byrd, Dowland, Morley (Thur). 67th W. of Broadway (382 8719).

New York Philharmonic (Javary Fisher Hall): Stanislaw Skrowaczewski conducting. Louis Lomax cello. Bochner, Bruckner (Tue); Stanislaw Skrowaczewski conducting. Krystian Zimerman piano. All-Brahms programme (Thur). Lincoln Center (574 3624).

Waverly Concert (Alice Tully Hall): Theatre and dance music of the age of Caravaggio (Thur). Lincoln Center (382 1811).

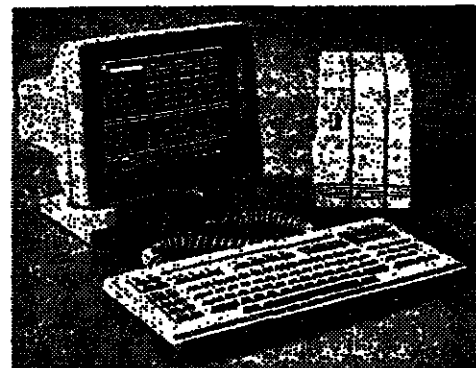
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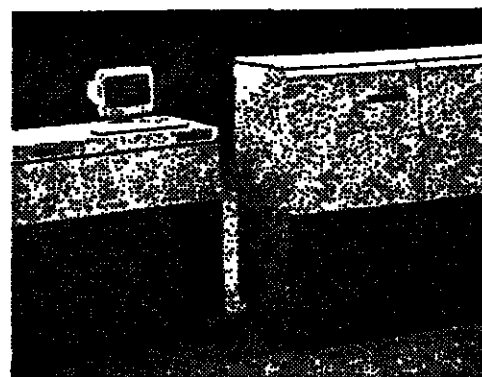
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## FINANCIAL TIMES

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Monday March 30 1987

## Escalation in the chips war

IF THE multilateral trading system enshrined in the General Agreement on Tariffs and Trade is to survive, it needs the whole-hearted support and commitment of the United States. That commitment looks fragile. At the end of last week the Reagan Administration announced plans to impose tariffs on certain Japanese electronic products. This is to punish Japanese companies for their alleged failure to abide by the terms of last year's semiconductor trade agreement between the two countries, which was designed to curb predatory pricing by Japanese manufacturers and to open up Japan's domestic market to US suppliers. That agreement was itself of doubtful legality under GATT rules; the European Community is challenging it. Last week's decision is even more dangerous. By resorting to aggressive unilateral action, the US is setting a bad example just at the time when a new GATT round of multilateral trade negotiations is getting under way.

There are two possible justifications for the American action. The Administration needs to show Congress that it is prepared to talk tough and to act tough, that existing trade legislation permits it to do so, and that there is no need for more extreme protectionist proposals. The Administration presumably hopes that the new tariffs, which will affect only a small proportion of total Japanese electronics exports, will not provoke Japan into serious retaliation, but will induce a stronger effort to enforce the terms of the semiconductor agreement. The risk is that, by leaning so heavily on the direction of bilateralism and reciprocity, the US Government will find it impossible to climb back.

## Leading players

A second issue is the claimed difficulty of applying GATT rules to high-technology products. The American semiconductor makers have long argued that Japan has targeted their sector of the electronics industry, with their deep pockets and so-called "leap-frog" approach, by using predatory pricing to drive rivals out of business and that the result will be Japanese domination of the world semiconductor market.

It is true that the Japanese have overtaken the US in production of commodity memory chips. They are poised to advance in the more sophisticated areas such as micro-processors. Japanese prowess in high-volume, high-quality semiconductor production is a formidable competitor. But there are other branches of electronics, including parts of the semiconductor market itself, where the Americans are still the leading players. It is entirely reasonable for the Americans both to use normal anti-dumping procedures and to press for freer access to the Japanese market, especially in products where they have a comparative advantage. But the attempt to regulate trade in semiconductors through bilateral negotiations is wrong in principle and almost certainly ineffective in practice. Piling on new sanctions in an effort to enforce it will damage the world trading system without improving the competitiveness of US semiconductor makers.

## GATT negotiations

The US action will encourage the view in Europe that the only way to deal with the Japanese is not only to brandish a big stick but to use it. Japan's progress in opening up its economy to foreign participation is frustratingly slow. There are legitimate grounds for Western anger in such fields as telecommunications and agriculture, where the forces of conservatism in Japan are hard to budge. But political leaders in the US and Europe too often seem to forget that the Japanese trade surplus has very little to do with real or imagined protectionism or unfair trading practices. Moreover, they are increasingly tending to see trade issues in terms of protecting or promoting national industries.

Yet all the major industrial countries—and developing ones too—have just committed themselves to the Uruguay round of GATT trade negotiations in which the re-establishment of the principle of non-discrimination is a central objective. It is extremely worrying that political leaders are making no attempt to proclaim the virtues and benefits of a liberal trading system, but instead are pandering to the protectionist instincts of national interest groups.

## Bringing the law into disrepute

CRIMINAL JUSTICE, like any other department of state, cannot be expected to function faultlessly in this country or any other. Nor does a spasm of public outrage at the handling of a particular case provide the best occasion for the dispassionate consideration of the need for reform. Yet if the public is repeatedly seen to be unhappy about the way that justice is being administered, even judges may be open-minded enough to admit that there may be some weaknesses in the system.

In the past few months, it has been found that some convictions for murder have a less than adequate foundation and the cases have been re-opened. The man subsequently convicted of the murder of PC Blacklock in the Tottenham riots was originally released for bail while awaiting trial for another murder charge. In general, there is a feeling of unease that sentences for violent crimes against the person can be too lenient. This is a problem because the absence of sufficient remedies by appeal procedures. It should be the business of the courts, not the Home Secretary, to re-open proceedings if new evidence becomes available which brings an earlier verdict of guilty into doubt. Not only the accused, but also the prosecution should have the possibility of appealing both against the verdict and the sentence.

But that is not enough. UK prisons are overcrowded to the point where a higher percentage of the population is in jail than in any other European country except Turkey. Some people are sent to prison who could be better dealt with in other ways; others are let out when they should be kept in.

## Lenient decisions

Yet a recent series of lenient decisions and judicial pronouncements suggests that judges and magistrates do not always share the public's abhorrence of violent crime. The latest statistics available for 1984 indicate that of 6,855 males found guilty of violence against the person, over 33 per cent received a non-custodial sentence. Only 27 per cent (4,177 out of 15,408) of those found guilty of burglary. Even more telling is that out of

15,176 males found guilty of theft, handling, fraud and forgery—a category which includes crimes—well over half were sent to prison.

The publicity given to the murder of PC Blacklock overshadowed the almost simultaneous news that a young mother was sentenced to a week's imprisonment for failing to pay more than £30 towards a library fine of some £150. The £30 she paid was more than her weekly allowance from social security.

Taken together, these two incidents, as well as the statistics, illustrate that the judiciary, which is sometimes lenient towards murderers and rapists, can be extremely hard when dealing with offenders against property.

## Awaiting trial

Sending petty offenders to prison leads to overcrowding. In a single year, from 1984-85, the total intake in prisons of both untried and convicted but unsentenced prisoners increased by almost 5 per cent. The estimated average time spent in custody by untried prisoners increased from 15 days in 1984 to 55 days in 1985. In the past 20 years the proportion of the prison population kept there awaiting trial increased from 9 to 13 per cent, and it is estimated that about 10,000 prisoners are now awaiting trial. This explains a certain pressure on judges to grant bail as often as possible.

However, of those now awaiting trial in prison, only a small minority is accused of serious violent crime. A great number of petty criminals are refused bail only because they are "of no fixed abode," which is an inadequate reason in the circumstances.

Even as it now stands, the law could be operated in a way which might afford society a greater protection against violent crime while reducing the overcrowding of prisons by petty criminals. A better selection and training of judges and magistrates is one of the suggested remedies, but is bound to take time. By contrast, the present Bail Act can be changed quickly. Its "presumption" in favour of granting bail should be retained only for non-violent crime.

AS MRS THATCHER and her advisers draw up their agenda for the next general election, one central question must be: what's in it for Sid, that mythical man in the street who made a tidy profit from the sale of British Gas last year?

Most Tories see privatisation as such a political success story that they will be eager to keep the pages turning. But suitable assets for sale become progressively scarcer; if the party wants to maintain its momentum in liberating the Titans of the state sector, the electricity industry must be the next candidate.

However, as senior ministers have recognised, electricity presents a series of peculiar difficulties. These include anxieties about the ownership of nuclear power, the size and immobility of the industry's assets, its closely integrated structure, the politics of its relations with British Coal and the huge sums of capital which it is likely to show in the next 20 years.

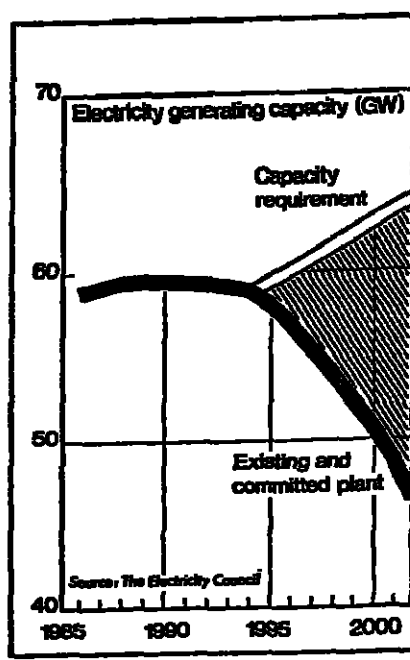
Some Conservatives even question whether the electricity industry represents the high tide mark for privatisation, at least for the time being. But others say that the industry's plans for a major programme of power station building present the Government with just the right chance to steer it on a new course, towards a more competitive structure and the disciplines of the capital markets.

This debate has inevitably reopened the fundamental question: what is privatisation? Many ministers, including Mr Nigel Lawson, the Chancellor, conceived it mainly as a way of improving competition. Nevertheless, the Government has drifted into a more pragmatic policy of privatising large monopolies whole, with minimal effort to change their competitive environment.

In the case of British Gas, ministers opted for a quick sale to short-circuit the delays and argument that would have been needed to break it up into regional companies. One obvious lesson for the Government should have been that any ambition to break up the electricity industry into more competitive units would need to be discussed and agreed well in advance. But it was a lesson which ministers preferred not to heed, partly because of the diversions of the miners' strike in 1984-85 and later because of the excitement of the great gas sale. Even now discussion has only reached the foothills of policy.

When valued at £27bn, the industry's market value might be £10bn to £15bn compared with the £5.6bn raised for British Gas. The scale of its investments is also large. The new pressurised water nuclear reactors (PWR) at Sizewell B in Suffolk will cost £1.6bn, for example, and the industry's projections suggest that power stations will need to be built at the rate of about one a year for the next 20 years.

Some studies suggest the investment needed by the year



2010 might be of the order of 50bn, to meet rising demand and replace the ageing power stations of the 1950s and 1960s. Such a programme would be comparable to the development of the North Sea oil fields so far, but the chance of large profits would be small.

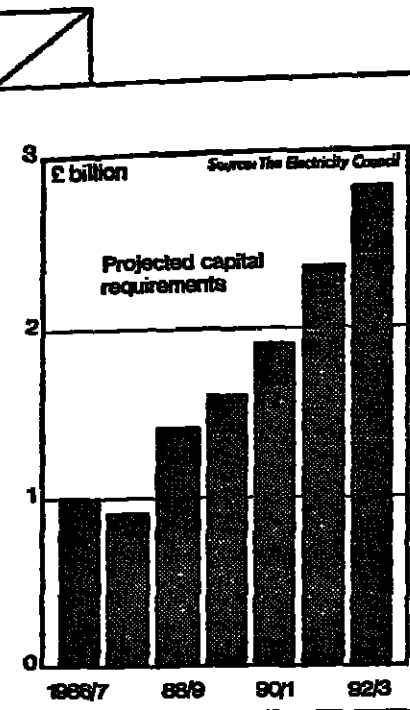
There is no reason, in principle, why at least part of this task should not be undertaken by the private sector. Indeed, this might suit Treasury arithmetic, although it would make no important difference to the call on national resources.

Privately owned electricity utilities are the rule rather than the exception in the developed world. It was the private sector which developed electric power in Britain from 1881, when the streets of Godalming were first illuminated by the invisible amperes, right up to nationalisation in 1947, when 500 undertakings were brought together.

The kind of structure that existed in Britain before the Second World War survives and more or less prospers in the US, where 3,000 separate utilities supply electricity to small towns and regions. The 300 of them in private ownership operate most of the nuclear power stations and provide about three quarters of the nation's electricity. In West Germany, Japan and Sweden, private companies also play an important part in electricity generation, although often in conjunction with public sector bodies.

In the US and in Sweden, quite sophisticated markets have been developed for electricity undertakings to trade power. Computer technology can allow something like a spot market to develop with utilities bidding for power minute by minute as demand rises or falls.

For Conservatives who believe that the spur of market



forces is needed to stir the lumbering bureaucracy of nationalised industries, this kind of development has great appeal. But few people, least of all those who have studied the US system, believe that electricity supply can be left entirely to the way of free markets.

Some form of control is needed to prevent consumers from being exploited by distribution companies; and regulation may also be required at the wholesale level, if a generating company has a monopoly

in France, this is achieved by connecting power stations through a national grid run by a single authority. The CEGB operates a sophisticated "merit order system," with power stations switched in and out according to their efficiency rating. It is important that any privatised system should preserve this advantage. The cost of running an inefficient coal-fired power station rather than a nuclear plant, for example, can be £150,000 per day.

In the US, smaller utilities try to achieve similar results by



conventional power stations and of arrangements towards potential competitors. So could a privatised system achieve the best of both worlds?

The starting point must be the present strange and unwieldy structure of the industry. The CEGB produces power south of the border and runs the grid, while 12 autonomous area boards distribute and sell electricity. The South of Scotland Electricity Board both generates and sells.

The most radical option would be to sell the SSEB and area boards, probably combining some of them and hiring off some or all of the CEGB's power stations to them. A separate, perhaps nationalised, company would run the transmission grid.

An alternative method proposed by Mr Alex Henney in a report for the Centre for Policy Studies would be to retain the 12 area boards as privatised marketing and distribution companies and to split up the CEGB into perhaps 10 private generating companies. A free market would then develop between the supplying utilities and the distribution companies.

The first difficulty is that power stations are situated mainly near coasts and on the coast, and would not divide neatly between the privatised boards. One answer is simply to accept that some power boards would be exporters of electricity (as the SSEB is now) and others importers. Importers would have the option to build power stations and to experiment with more imaginative schemes of energy conservation. Another possibility would be to give power boards responsibility for power stations in different locations. Though messy, this could be fairer.

The problem of nuclear power is more intractable. The

Layfield report on Sizewell B laid much stress on the professional competence of the CEGB, and it therefore seems unlikely that the Government would wish to disperse Britain's nuclear know-how among several competing private companies.

In any case the commercial risks of nuclear power depend so much on political factors, that it might prove unattractive to the private sector—at least until Britain has a track record of building nuclear reactors to time and budget. Certainly in the US, no new nuclear plant has been ordered without cancellation since 1973.

However, if the CEGB remained as a public sector nuclear authority, perhaps controlling 30 per cent of capacity, it would be a difficult bedfellow for private utilities. If its new generation of PWRs turns out to produce cheap electricity, as claimed, the private sector would have little incentive to invest. Even a company which believed the state nuclear programme to be an economic disaster would be uncertain whether to invest in coal plant. This is partly because, however much they cost to build, nuclear reactors are cheap to run. Private competitors may fear, therefore, that government would opt for concealed capital subsidies rather than raising prices.

These uncertainties must be compounded by doubts as to whether government would allow private utilities to operate in an unfettered market environment. Would they, for example, be free to export large turbine generators from abroad, or to import large quantities of cheap coal from, say South Africa, or even from Queensland? And would government stand aloof if, as in the US, a persistent policy of low investment by utilities were to threaten higher prices or even power shortages in the future?

In any offer for sale, such doubts must be compounded by the difficulty that, unlike British Gas, the proposed power boards would be unable to produce an audited track record.

Perhaps these difficulties could be overcome by a combination of careful planning and an attractive selling price. However, the reorganisation would almost certainly take longer than one Parliament.

For this reason alone, the break-up plan seems unlikely to find favour with the Government. The main alternative would be to put all the regional boards and the CEGB together as one plant regulated utility. However, unlike British Gas, it would have a monopoly over production as well as distribution and sales.

Even the monopoly solution might leave uncomfortable doubts about how a private sector CEGB would behave towards the British coal industry, towards nuclear power and towards coal imports. But if it were subject to major restraints on all these issues, why bother to privatise it? All answers, on balance, seem to point towards Downing Street as soon as possible.

## Garcia's beguiling songs

President Alan Garcia of Peru was an undoubted hit during his state visit to Mexico last week—but it was not clear whether the cheers were for his debt strategy or his singing.

Garcia, who once scraped a living in Paris as a busker with a mainly Mexican repertoire, suddenly burst into song before the television cameras at a foreign ministry reception. "With or without motive," he crooned to a local mariachi group, "with or without money, I always do what I want, and my word is the law, because I continue to be the king."

That seemed an admirable summary of Garcia's unilateral decision to limit Peru's foreign debt service payments to 10 per cent of its export revenue, and even seemed to incorporate some of the elements of fantasy ascribed to the strategy by his Mexican hosts.

Mexican debt strategists reckon by threatening to default but paying in full, each country can squeeze its credit-

ors for concessions and funds—such as Mexico's recent \$7.5bn commercial bank syndication. But Garcia's message still has enormous appeal. Peru's economy grew last year at two and a half times the average in Latin America.

So was he singing a siren's song of debt default? Not a whit

stirred by the speculation, Garcia conducted another impromptu singalong for his fans before he left, telling a TV interviewer that "he who does not sing, does not feel... and he who does not feel has no right to pressure to liberate anybody."

"When Latin America unites in one great chorus," he thundered prominently before Mexico's Congress, bringing almost tearful deputies to applaud him with shouts, according to one report, of "Viva Brazil," the other Latin megadebtor which last month declared a moratorium on interest payments after running out of cash.

Bankers need not start trembling yet, however. Mexico's rubber-stamp deputies, the local financial press noted, cheer just as loudly when President Miguel de la Madrid delivers a contrary message to that of Garcia.



AT A TIME of rapid international change, diplomacy becomes a bit like Alice in Wonderland, in which the dialogue is very earnest but slightly cracked. The co-ordinates of the international system are shifting about like a ship in a high sea; but since the passengers do not know what the system will look like when it comes to rest—if it comes to rest—they continue to debate, with the greatest seriousness, detailed and practical questions whose significance may be at best metaphorical, at worst anachronistic.

This phenomenon became suddenly and startlingly apparent with the mini-summit between Mr Gorbachev and President Reagan at Reykjavik last October; and is likely to be prolonged in the discussions between Mr Gorbachev and Mrs Thatcher in Moscow today.

At Reykjavik, according to the story put about by the two superpower leaders afterwards, they agreed (or almost agreed) to the complete elimination of all ballistic nuclear missiles (US version), or of all strategic nuclear weapons (Soviet version); but in the end their negotiations broke down over Mr Reagan's Star Wars anti-missile defence research programme.

This story is a fairy story, which does not mean that it is untrue, just that its surface meaning is not literally true, while its real meaning or meanings are buried and ambiguous. Naturally, it did talk about the elimination of all ballistic nuclear weapons; but since they agreed the things which they say they (almost) agreed, their discussion of nuclear weapons must really have been a metaphorical vehicle for some other theme or themes.

The Soviet Union could not conceivably have agreed to the elimination of all ballistic nuclear missiles (US version), because this would have left the US with a substantial superiority in nuclear-armed bombers.

The US could not conceivably have agreed to the elimination of all strategic nuclear weapons (Soviet version), because this would have left the Soviet Union with a vast superiority in shorter-range nuclear weapons with which to dominate the European theatre.

Alternatively, if the superpowers' nuclear renunciation was tacitly contingent on all other countries agreeing to a nuclear-free world, then the appropriate level of intrusive inspection, then the "agreement" looks little better than an indulgence in empty hypocrisy.

But since the two most powerful men in the world did not

## Foreign Affairs

# Messages with hidden meanings

By Ian Davidson

travel to Reykjavik for the purpose of musing meaningless words, they must have intended some metaphorical meaning or meanings. Just what those meanings were must remain open to rival and uncertain interpretations.

At the most pedestrian level, Mr Gorbachev was testing the strength of President Reagan's commitment to Star Wars. He explored every possible level of nuclear disarmament, up to 100 per cent, and found that there was none which would induce Reagan to put Star Wars on the table. Presumably, this must rule out any agreement to cut strategic nuclear offensive forces, since the two are inextricably connected. Until Mr Gorbachev changed his mind earlier this year, it also seemed to rule out a Euratom-style agreement.

But Gorbachev's proposals at Reykjavik may also have been a political metaphor: even if he did not seriously intend the elimination of all strategic nuclear weapons, perhaps this was a parable for an implied offer of a mutual non-aggression pact, in which the territory of each superpower would be a sanctuary from attack by the other. Such a mutual security agreement might well suit the security interests of the US and the Soviet Union, but it might be very threatening to the security of Western Europe.

Alternatively, perhaps Mr Gorbachev was making a metaphorical offer of a far-reaching political reconciliation between East and West, an acknowledgement that neither side has any

conceivable interest in military aggression and that neither side could possibly benefit from conflict.

Some of these interpretations may be fanciful, overstated or premature. But since the literal accounts we have been given cannot be true, we have to examine alternative versions; since the surface agenda is not the real agenda, it is a mistake to be obsessed by it.

Thus with Mrs Thatcher's talks with Mr Gorbachev today. No doubt the conversation will be dominated by talk of missiles; Mrs Thatcher will argue forcefully that the Russians should reduce their short-range nuclear weapons as well as eliminate their intermediate-range missiles, and she will patiently explain why Britain cannot possibly be expected to put Trident on the negotiating table. Mr Gorbachev will no doubt be equally well-served with contrary arguments.

Yet in reality the central issue at stake is not about arguments, nor even about missiles. The Euratom-style crisis of 1981-1983 was not about a few hundred missile warheads, but about the collision between Leonid Brezhnev's reckless brutalisation of détente, on the one hand, and Ronald Reagan's rancorous anti-Communism, on the other. At stake in this tussle was the rule and alignment of Western Europe; when the tussle was over, Europe remained aligned with the NATO alliance, but the bipartisan defence consensus in Britain and West Germany had been broken.

In the same way, the essential



issue in Mrs Thatcher's talks with Mr Gorbachev today is not a few more missiles here or a few less there, but the political relationship between the Soviet Union and Western Europe and, even more fundamentally, the political relationship between the Soviet Union and Eastern Europe.

Opinions differ why the détente of the 1970s fell apart. American hawkishness may have oversteered their case when they claim that it was a simple fraud perpetrated on a gullible western public; on the other hand, it is obviously true that the political ingredient in détente was much smaller than the arms control ingredient, certainly on the Soviet side, probably on the American side as well. The record proved conclusively that the Helsinki agreement was not merely a change of Soviet attitudes on, say, human rights.

Today, the contrast is potentially very striking. Not merely is the arms control agenda much more spectacular than in 1969-1972, but for the first time it may be just enough of a political counterweight, in the various domestic reforms put forward by Mr Gorbachev, to lend credibility and predictability to a somewhat better East-West relationship.

It is these political factors which will determine the nature and significance of an arms control deal, not the other way round. Mr Gorbachev's predecessors abused human rights, because that was an intrinsic part of the way they wanted to run the politico-economic system. If Mr Gorbachev is starting to ease the human

rights problem, it is because that is an intrinsic part of a different way of running the system.

Mrs Thatcher will no doubt say her piece on human rights; but she must be aware, whatever she tells the television cameras afterwards, that her influence here will be absolutely negligible. Privately she should be glad, because an internally generated easing of human rights abuses has a much better chance of sticking.

But the heart of the problem, the central issue which will determine the outlook for arms control in Europe, is the political future of Eastern Europe; this is the question on which Mrs Thatcher is bound to focus most attentively.

The condition of Eastern Europe is, after all, the main symptom of the geopolitical threat posed by the Soviet Union. This post-war expansion of the Soviet empire is synonymous with aggression. This East European empire remains permanently unstable, because the system does not work and the Soviet Union has not acquired and cannot acquire popular legitimacy: as demonstrated in East Germany, Hungary, Czechoslovakia, and in Poland many times.

Therefore the Soviet Union has to keep large military forces in Eastern Europe, partly to be able to hold down the satellites. But since these forces significantly outnumber NATO's forces, they have helped propel the nuclearisation of Europe, first in the West, then in the East.

Unless the political dilemma of Eastern Europe is eased, there is no likely to be any

Euratom-style agreement which will enhance the military security of Western Europe, because NATO will not be able to match Soviet superiority in short-range nuclear weapons and conventional forces. This may mean that the Euratom-style talks will fail.

By contrast, the prospects for a Euratom-style deal, and the verdict on Mr Gorbachev's underlying attitude towards Western Europe, will become much more favourable if he appears to be making significant progress in replacing military repression with political legitimacy in Eastern Europe.

This will be very difficult. In declaratory terms, Mr Gorbachev has seemed to be urging the same openness and reconstruction on the satellites as he is recommending at home. But the initial reaction from the leadership in Prague and East Berlin was hostile, as one might expect from people whose careers might not survive very much openness.

A serious attempt to restore political legitimacy in Eastern Europe might also be dangerous, because it must increase, even if ever so slightly, the risk of a rejection of the Soviet system, or even the rejection of the Soviet Union.

That was the sin of the Hungarians in 1956. But unless legitimacy can be enhanced in Eastern Europe, there will be no end to the confrontation. Which is why Mrs Thatcher will be asking Mr Gorbachev at least as much about his forthcoming visit to Prague as about his views on Euratom-style

## Lombard

# A Euro-dilemma for Britain

By Quentin Peel in Brussels

WHEN BRITISH negotiators come to Brussels to state their case, or stake their bid, on any area of EEC policy-making, they tend to be regarded with respect by their continental counterparts. The Whitehall machine ensures that their position is normally well-prepared and reasonably coherent. It is often also extremely indefatigable. Last week's debate on the future of co-operation in research and development between the 12 member states—on the proposed Ecu 7.7bn (£5.4bn) five-year framework programme—put forward by the European Commission—was a classic case. Mr Geoffrey Pattie, the Minister for Information Technology, arrived with a rigid brief hammered out between a whole host of Ministries: Ecu 4.2bn, and not an Ecu more. Through most of a day and the whole of a night he refused—was unable—to budge from that brief.

Everyone else made concessions: those inclined to big spending, like Italy and Spain, came down to a new money package of Ecu 5.4bn. The other budget disciplinarians went up: France eventually accepted the compromise, and West Germany got within hailing distance—at Ecu 5.2bn. Not Mr Pattie.

His problem was not so much that he did not like the programme, although it is by no means perfect. The most important parts—the Esprit information technology co-operation, the Race programme in telecommunications, and the Erice projects in industrial technology—are well regarded both in Whitehall and by the major private sector participants in the UK.

Rather he was caught between two immovable objects in the public expenditure debate in London: a range of departments including his own Trade and Industry, Energy, Education and Science, Environment and Health and Social Services, all desperate to preserve their own national research programmes, and the Treasury, backed by the Cabinet Office, imposing rigid spending rules on anything to do with the EEC.

The British position is hard enough to understand for the rest of the Community: the UK gets a clear net benefit from EEC research spending, unlike

practically every other aspect of the Community budget. For every £1 contributed, it gets an estimated £1.23 spent back in Britain.

That, say the Whitehall mandarins, only goes to show how honest their position is. They are not out for the cash, but for value for money. It is not so simple. The lack of any real machinery in London for central research co-ordination, and hence for deciding on national priorities, means that the co-ordination consists of unstructured haggling between the departments involved. No one wants to concede cash from their budget to something decided in Brussels, even if the EEC programme may actually be a better deal. Add to that the Treasury attitude to EEC spending. The old mentality remains paramount: that any money going to Brussels is taken straight off the departmental budget for its national programmes; and any money coming from Brussels is similarly deducted, so that it is never actually "additional."

The attitude is compounded by the British budget rebate deal agreed, with great fanfare, at Fontainebleau in 1984. That gives the UK roughly two-thirds of its net contribution to the Community back the following year, in the form of reduced payments (somehow less than two-thirds, but the calculation is complex).

For every pound, or ecu, that Britain pays to Brussels more than it receives, something like 60 pence will come back to the Treasury next year. But if the EEC should conceive of a policy which benefits Britain—like research, for example—then the net contribution will be smaller. An individual British company may benefit from a full £1 spent in Britain, but the Treasury will be 60p worse off. So there is no incentive to sanction any new programme, unless perhaps the benefits are overwhelming.

What benefits does Britain want from the EEC? Some would argue that even if total research spending produces a net return, it still means someone else is deciding research priorities, which may not coincide with the national welfare. But if there is no real co-ordination of a national research strategy, back in London, who can honestly say that is so?

## An energy option

From Mr J. Stern and Mr R. Belgrave

Sir,—Your leader, "How to counter Opec's revival" (March 24), starts well but ends rather simply in its plea for increased acceptance of nuclear power. There is, as you rightly point out, increasing concern in the OECD countries about falling indigenous production and growing dependence on Opec oil, with the United States being at the key to the problem. The belief that both your leader and the Reagan administration's recent study refuse to bite, is that these trends are a direct result of fashionable OECD Government policies of "leaving it to the market" to make decisions. The market is not concerned with energy security, it is concerned with importing the cheapest form of energy at the cheapest price. If this is Opec oil, so be it. If this means another oil price shock in the 1990s, so be it.

As you point out, however, there is no reason why history need necessarily repeat itself. A tripartite study conducted by our programme and institutes in Tokyo and Washington DC suggests a variety of measures appropriate to individual countries. Japan and France have evidently chosen the nuclear option. Elsewhere in Europe, public opposition reinforced by the Chernobyl accident has (despite the British decision to go ahead with Sizewell B) made this option less certain. Across the Atlantic, public opposition combined with an extremely adverse commercial and regulatory environment makes it very difficult to predict when, indeed whether, a new nuclear power plant will be ordered in the United States.

One way to prevent another major discontinuity in the 1990s might be to establish a price of oil which provides a "floor" for OECD investment in energy. In order to have a chance of being adopted by all OECD countries, such a floor, or "minimum import price," for oil would have to be set fairly low, probably not much above \$15 per barrel, and in itself would not guarantee that such investments would go ahead. It would, however, provide some assurance that the totally undermined and might well concentrate Opec minds on ensuring that the price did not fall below the floor. At the same time, it would not be open to the objections, voiced in your leader, to a fixed tariff.

There are, of course, many short term objections to even this minimal price support, and compelling political reasons for doing nothing, but this would be one way to ally genuine concern that underinvestment

## Letters to the Editor

In the OECD will undermine energy security in the 1990s. Jonathan Stern, Robert Belgrave, Joint Energy Programme, 10, St James's Square, SW1.

### Abolish some tax reliefs

From Mr C. Beattie QC  
Sir,—Could the Government in next year's Budget and Parliament in the Finance Act bring themselves to do what is best for the country instead of the things which they think most likely to secure the election to Parliament of party candidates? What is needed is the abolition of all reliefs from tax except those, such as the income tax personal allowances, which are designed to exclude large numbers of small cases from liability. The collection of extra tax through abolition of reliefs would lead to reduction of the standard rates of the various taxes which most people would then suffer.

### Penalty on the job changer

From Mr W. Beardmore.  
Sir,—Mr J. Ferguson (March 24) outlines the disadvantage to job leavers regarding changes in income tax benefits as outlined in the Budget and endorses his sentiments. A further important and damaging effect, however, is involved with the change in the basis of arriving at final pension on retirement with particular reference to leavers. Under rules prior to March 17 a pension of two-thirds salary paid from all sources, could be obtained provided the person had completed 10 years service in his last pensionable employment and had not retired prior to his normal retirement date. This is now 20 years which means that any person changing jobs with under 20 years to work before normal retirement date cannot under any circumstances, except full health, obtain two-thirds pension at normal retirement date.

What is the logic of the Government in instituting legislation to improve pensions for leavers by 5 per cent per annum on paid up benefits, and of encouraging voluntary contributions to improve pension provisions when it partly nullifies such action with the 20 year rule.

I have never seen any reference in pension articles to the

N/NS formula which governs final pension benefits. National Pension Board rules. Following this change I would recommend pension fund administrators and prospective job leavers to examine the implications. Perhaps the Chancellor will also re-examine them too.

### Taxation of insurance

From Mr T. Bennett  
Sir,—I have been alarmed by the Finance Bill's attempt (March 19) to alter the basis of taxation of the UK's insurance industry, apparently without Parliamentary approval.

The attack is on two fronts. The Revenue is attempting to bring both historic and prospective income into current taxable profits. This may please a revenue hungry Chancellor in the short term, but the longer term implications just cannot have been considered.

The British insurance industry has followed the normal fundamental accounting concepts of accruals and prudence. Thus income and expense are only taken into profit and loss accounts as far as they relate to the current accounting period; profits are not realised until they have been realised and full provision is made for all claims as soon as they are notified.

The Revenue is now trying to bring historic revenues into current profit by changing the basis upon which it has allowed companies to defer premium income which does not relate to the current accounting period. Much more worrying, and crucial to the role of London as a centre of the world's insurance market, is its attempt to force loss reserves discounting on to the insurance industry. Discounting deliberately reduces the provisions to pay claims outstanding by an amount equivalent to the investment income that might be derived in the future from such funds set aside.

ensure that tax exactions do not prevent a company from having sufficient funds to meet all claims.

This should be seen against the background of notorious uncertainty in making claims provisions, even now companies frequently and themselves inadequately reserved. Discounting would reduce further the reserves held to pay claims (on a liability account by 30 per cent to 40 per cent), and therefore policyholders' security. I expect two direct consequences. In these days of easy communication and fax machines it is no more difficult to write a claim in Amsterdam than it is in Westminster. Onerous taxation will drive risk taking operations out of London, Paris, Amsterdam, Munich and Stockholm will grow further in importance, and income at London's expense. With this income will go some of the 230,000 jobs that the industry provides. Some companies will be bankrupted by holding inadequate provisions to meet expected claims.

The Chancellor and the Revenue would be better advised to introduce the catastrophe equalisation exemptions common on the Continent. Tom Bennett, Rosemary Mount, Elmwell, Walsham, Sussex.

### Capital goods and VAT

From the Head of Information, HM Customs and Excise  
Sir,—There appears to be misunderstanding in some quarters over the proposal concerning input VAT on capital goods announced by the Chancellor on December 18. In particular, in his letter (March 11) Mr K. Mackintosh says that VAT input tax on capital goods will be reclaimable over five years. This is not true and I should like to put the record straight for the benefit of other readers who may be worrying unnecessarily. The proposal is that the deduction of VAT will be made still at the time of purchase but the continued entitlement to deduction would be subject to review annually for the following five years. If, during that time, the proportion of input tax deductible by the business changed, or if the degree to which the asset was used in the making of taxable supplies altered, an adjustment might have to be made.

The proposal has yet to be finalised but is likely to apply only to partly exempt traders—less than 1 per cent of the total VAT trader population. HM Customs and Excise will consult on the proposal before introducing the necessary implementing changes, which will be, in any case, subject to Ministerial and Parliamentary approval.

Graeme Hammond, King's Beam House, Mark Lane, EC3.



# Britannia Arrow Holdings PLC

## 1986 Preliminary Results

### PROFITS UP 50 PER CENT

	1986	1985
Pre-tax profits	<b>£29.5m</b>	£19.7m
Earnings per share (fully diluted)	<b>11.4p (10.4p)</b>	8.8p (8.2p)
Extraordinary profits	<b>£4.6m</b>	£5.3m
Ordinary dividend proposed	<b>5.0p net</b>	4.2p net
Funds under management at year-end (including those of the INVESCO partnership in 1986)	<b>£15,850m</b>	£4,850m.

The directors recommend a final ordinary dividend of 3.2p net a share which, together with the interim dividend of 1.8p net makes 5.0p for the year against 4.2p net for 1985.

Trading profits for 1986 are up 50% with earnings per share increased by 29%. All sectors of the business performed well.

The Group's investment management operations have been strengthened by the acquisition of MIM Limited and the investment in the INVESCO limited partnership consolidating the position of Britannia Arrow as a leading independent international financial services group. Results for the first two months of the current year are most encouraging and we look forward, with confidence, to another highly successful year.

Britannia Arrow is going from strength to strength.

Geoffrey Rippon  
Chairman

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## Roderick Oram on Wall Street Movement rather than direction

US BOND dealers had one major consolation as prices fell suddenly on Friday following central bank intervention to underpin a crumbling dollar. Movement was more important than direction.

At last there was volatility and volume for astute traders to make money again after months in which the largest securities market in the world had become one of the most placid and least profitable.

A strange torpidity had settled over the government securities market this year as trading volume dwindled and price volatility faded away to its lowest level in a decade. The US economy's low growth/low inflation rut gave investors little reason to shuffle their bond portfolios.

So solid is the no-change consensus among economists, dealers have found it hard to make a compelling case for investors to buy or sell US bonds. One Wall Street dealer expressed disdain for those of his customers tempted into "inefficient markets" for the likes of UK and West German government bonds.

Almost in desperation, dealers have been forced to trade among themselves to an unprecedented degree to keep their trading machines ticking over. But even that has its limits.

"With each quiet day, we lose one more trader willing to take a position. He's scared there is not enough volatility for him to trade out of any losses," a dealer said. Analysts believe some signs of damage might show up in Wall Street firms' first-quarter results.

Chances are high that last week's flurry will be short-lived. The dollar's bouts of weakness are frequent but brief and would only have a more durable impact on the bond market nearer the next Treasury refunding in the middle of May. If a shaky dollar discouraged Japanese buyers, bond yield would rise. The bond market needs a marked change in the domestic economic outlook, for better or worse, to stimulate trading in a big way. Lacking that, it is likely to fall back into apathy.

The average daily trading volume of US government securities by primary dealers was only \$39.1m in the week ended March 18, the latest reported. This represented a 23 per cent fall from the average level last year and a 35 per cent drop from the record week last March at the height of the market's rally. Since then the number of primary dealers has risen to 40 from 36, and the Treasury has added some \$200bn of paper to the \$2,100bn market.

The true level of investor interest has fallen much further. So far this year, Alliance Capital Management has been trading less than one quarter the volume of bonds it did last year, said Mr Wayne Lyjak, vice president of fixed income securities for the New York-based firm, the world's largest non-bank asset manager.

"We've had to use alarm clocks to remind us to check the prices once an hour," said Mr Lyjak.

Last Friday was one of only a handful of days this year when bond prices have moved more than a point. In contrast, one day last April saw a 3 1/2 point jump in the Treasury's 30-year bond as investors anticipated a discount rate cut. The following week it plummeted six points.

Such volatility must seem like a dream to traders in Chicago's Treasury bond futures pits. Placid markets have given investors and dealers little reason to hedge their bond positions with futures. Several days this month, the volume of Chicago Board of Trade bond futures contracts slipped to around 80,000 from a normal level of roughly 230,000 and a record of 367,262 set 18 months ago.

The downturn has heightened fears at the Board of Trade that its arch rival, the Chicago Mercantile Exchange, will overtake it. The Merc's emphasis on innovation, particularly in the equity area, has helped its average daily volume to rise from 68 per cent of the Board of Trade's last year to 80 per cent in the first two months of this year.

Traders of bond futures have turned wary, said Mr Chris Heilmeyer, managing partner of Goldman and Heilmeyer, at the end of another quiet day in the pits. "Some people are worried about making personal financial commitments."

Although some local speculators have switched to playing stock index futures, Mr Heilmeyer thought it would be a while before the liquidity of the bond futures pits would be hurt.

The Chicago futures and New York cash markets showed on Friday that they could spring alive at the slightest stimulus, but the threat of further tranquillity hangs over them. "You get itchy. You worry you've slipped into a semi-comatose state and will miss something," a dealer said.

"Yeah, I hope it ain't permanent," added another. "I'd have to get another job."

Hugh Carnegie reviews Ireland's economic problems ahead of tomorrow's budget

## No easy way out for the Irish



Prime Minister Hanaghey: economy in "critical state."

IF THE IRISH had any lingering hopes of an easy way out of their economic troubles, they were abruptly dispelled by a speech ahead of tomorrow's budget by Mr Charles Hanaghey, Prime Minister of the minority Fianna Fail administration elected last month.

"The budget this year will have to be very restrictive," he told his party's national executive on Thursday night. "There will have to be widespread cutbacks and severe restrictions right across the board."

Mr Hanaghey spelled out the "critical state" the economy had reached as current government spending exceeded income by £1.4bn (\$2.03bn) last year, or 6.5 per cent of gross national product (GNP). "Everything depends on getting the economy back into line with government income and reducing that deficit and the borrowing that results from it," he said.

"Unless the rise in borrowing is halted and reversed, and the cost of servicing national debt is stabilised, the situation will, within a short period of years, become unmanageable."

The irony is that this message is almost identical to that proclaimed during the election by the defeated Fine Gael Government of Dr Garret FitzGerald. At that time, Mr

Hanaghey and his party were notably shy about how they would deal with public finances, concentrating instead on the need to generate growth.

The new and old Government alike now agree that spending cuts offer the only real option for restoring balance and curbing the overall national debt of £12.5bn (150 per cent of GNP). Tax rates, both personal and indirect, are among the

highest in Europe and are reckoned to be at the upper limit.

Dr FitzGerald's Government proposed cuts of £2.1bn this year, lifting health and social welfare services hard to reduce the current budget deficit to £1.5bn and achieve a small reduction in the public sector borrowing requirement to £1.3bn. There is speculation that Mr Hanaghey's Finance Minister, Mr Ray MacSharry may go for deeper cuts.

Already, Fianna Fail has impressed Dublin's financial markets by talking of cutting public service numbers, by freezing top civil servants' pay and recouping disputed taxes from the Electricity Supply Board and beam exporters by prompt action including threats to dismiss the electricity organisation's board.

It is also investigating the cause of heavy unidentified capital outflows on the balance of payments account. These totalled £1.5bn last year, alarming markets and helping to push Irish interest rates to among the highest levels in the European Community.

Although Fianna Fail is in a minority in the Dail (lower house), it has few worries about getting a tough budget approved. Fine Gael, under its new leader, Mr Alan

Dukes, says it will not oppose measures which tackle the debt problem.

The Hanaghey strategy appears to be to use this consensus to administer the bitter medicine now in the hope that the economy responds quickly enough to give him an electoral advantage later, perhaps going for an early election to win the majority that eluded him in February.

The question is whether a turnaround can come soon enough for him. The Confederation of Irish Industry predicts growth of 2.2 per cent this year, nearly twice the 1986 rate. The UK consumer boom and a fall back in the Irish pound's recent very high levels against sterling should encourage better export performance.

Industry would also benefit if a cost-cutting budget helps bring down interest rates.

But some economists doubt whether the growth rates sought by Fianna Fail can be achieved in the face of the deflationary effect of the revised fiscal measures.

Unemployment, a prime electoral issue with the jobsless total approaching 20 per cent of the workforce, is set to go on rising for some time because of the rate of work-force growth.

## Ferruzzi plans flotation to fund latest purchase

BY ALAN FRIEDMAN IN MILAN

ITALY'S Ferruzzi group, which last week agreed to pay \$630m to acquire the European corn-starch and glucose operations of CFC International, the US grocery products group, plans to raise around \$400m in France in order to help finance the deal.

The Ravenna-based agri-industrial group intends to float on the Paris bourse 40 per cent of European Sugar, its wholly owned French holding company which controls 51 per cent of Béghin-Sey, the French sugar concern. European Sugar will include the European operations of CFC, comprising 13 factories in nine countries and annual revenues of just under \$1bn.

At present European Sugar is owned by Eridania, Ferruzzi's Ital-

ian sugar producer. The timing of the share issue has not been announced, but it is expected in the next few months.

Eridania, which is separately quoted, at the weekend reported a 51 per cent increase in 1986 net profits to £42.5m (\$53.7m) on flat sales of £107m.

Mr Eraldo Gardini, who heads Ferruzzi, is already considering a second-stage financial operation in France which could raise a further \$200m. Together these would all but offset the \$630m purchase price of CFC International's European starch and glucose interests while retaining an ultimate 51 per cent controlling stake.

This second operation would come several months after the Pa-

ris flotation of European Sugar. It envisages the sale of up to 40 per cent of CFC Holding, a new vehicle containing the interests purchased from the US company, and which in the interim would have under the full ownership of European Sugar.

The two fund-raising operations would leave Eridania with 51 per cent of European Sugar, which in turn would own 49 per cent of that stake in CFC Holding and in Béghin-Sey. Ferruzzi is understood to have held informal talks about the sale of minority shareholdings in CFC Holding with Mitsubishi of Japan, Südzucker of West Germany and other companies which had sought to acquire the CFC European interests before last week's CFC-Ferruzzi deal.

## Panama fleet expands to record

By Kevin Brown, Transport Correspondent, in London

PANAMA'S flag-of-convenience shipping fleet has expanded by 1.2m gross tons since the end of 1986 to a record total of 39,23m gross tons, Panamanian authorities will announce today.

The increase reflects an accelerating flight from the registers of the traditional maritime countries as shipowners seek to remain competitive in the face of a worldwide over-supply of shipping.

The flags of convenience, led by Liberia and Panama, offer reduced registration costs, together with substantial savings in the cost of labour through the use of Third World crews.

Panama does not publish details of the ownership of ships on its register, but most of the vessels transferred this year are believed to be owned in Norway and Japan.

Shipowners in both countries have been increasingly vocal in complaining about the costs of operating under their national flags.

The Norwegian register declined by 6m gross tons last year, and the Japanese by 1.5m gross tons, according to figures produced by the independent ship classification society Lloyd's Register.

These figures exclude ships of less than 100 gross tons, however, while the official Panamanian figures cover all vessels on the register.

The increase in Panamanian tonnage has been achieved against the background of a continued decline in the size of the world fleet, and stiff competition from a number of newer registers, including Cyprus and the Isle of Man.

Panama slashed its registration fees in September and claims to be the cheapest shipping register in the world despite similar reductions implemented by Liberia.

Panama's Directorate of Maritime and Commerce Affairs has also tried to strengthen the appeal of the register by putting greater emphasis on improving safety standards.

The Panamanian fleet has one of the worst safety records in the world, but officials say a compulsory examination system for officers introduced last year should help to improve standards.

Shipping report, Page 4

## Greek-Turkish friction eases

BY DAVID BARCHARD IN ANKARA AND ANDRIANA IERODIACOU IN ATHENS

THE THREAT of armed clashes between Greece and Turkey in the Aegean Sea over Turkey's claim to be allowed to prospect for oil in the seabed east of the islands of Thassos and Lesbos, receded over the weekend. Tensions eased after Turkey declared it would not prospect outside its territorial waters if Greece did not.

In Athens, the North Aegean Petroleum Company (NAPC) said it had frozen its plans to start drilling east of the island of Thassos by March 28. The Greek Government moved last month to block the original drilling plans of the NAPC consortium by tabling a controversial

bill allowing the state to acquire a controlling interest in NAPC, and thus avert a possible clash with Turkey.

It was the NAPC's original plans to drill which led the Turkish Government to license the state-owned Turkish Petroleum Corporation to explore for oil in "international waters" around three Greek islands.

The Turkish decision to back down — it seemed that last night the Turkish prospecting vessel Sismik 1 was still in Turkish coastal waters and not around the islands of Thassos or Lesbos — coincided with the return to Turkey of Mr Turgut Ozal, the Prime Minister. He had been in

the US for 55 days for heart surgery.

Neither country therefore looks likely to contravene the so-called Bern Protocol of 1976 under which Greece and Turkey agreed to refrain from any actions such as oil prospecting on the Aegean continental shelf.

The Greek armed forces remained on alert yesterday, but the four US military bases in Greece were operating normally.

The dispute has essentially been frozen rather than resolved, however.

Background, Page 3

## Portuguese political crisis looms

BY DIANA SMITH IN LISBON

THE SURVIVAL of Portugal's minority Social Democrat Government now looks uncertain after the Prime Minister Prof Anibal Cavaco Silva said at the weekend that he would not negotiate concessions that might persuade the Socialists, the largest opposition party, to abstain from a left-wing motion of censure scheduled for Friday.

Socialist support for the motion tabled by the former head of state General Antonio Ramalho Eanes's maverick Democratic Renewal Party (PRD) ensures victory and automatic downfall of the 17-month-old Government. The Government holds only 85 of parliament's 250 seats and has no large party to its

right to help it fend off the left-wing action.

Mr Victor Constancio, the Socialist leader, who described PRD's motion as "irresponsible because it offers no constructive alternative" offered not to vote with the left if Prof Cavaco Silva committed himself to a pact with the Socialists that would reduce tension between Government and parliament and permit negotiations of important issues.

Such a pact, he hinted, could keep the Government in office until its four-year term expired in 1988. Prof Cavaco Silva's hard-headed style precludes negotiated concessions. His refusal to yield in 1985 to Socialists with whom his party then

shared a coalition Government precipitated the October 1985 snap general election that brought him to power. Ever since, he has had abrasive relations with parliament.

His unwillingness to negotiate under threat of a motion of censure paves the ground for yet another Portuguese snap general election — the fourth in eight years.

The PRD's provocation of a crisis when the Portuguese economy and finances were in better shape than they have been for years has dismayed the electorate, 71 per cent of which recently indicated that it did not want early elections, and the business community.

## World Weather

Area	Temp	Wind	Cloud	Pres	Area	Temp	Wind	Cloud	Pres
London	14	12	12	1012	London	14	12	12	1012
Paris	14	12	12	1012	Paris	14	12	12	1012
Amsterdam	14	12	12	1012	Amsterdam	14	12	12	1012
Brussels	14	12	12	1012	Brussels	14	12	12	1012
Frankfurt	14	12	12	1012	Frankfurt	14	12	12	1012
Munich	14	12	12	1012	Munich	14	12	12	1012
Berlin	14	12	12	1012	Berlin	14	12	12	1012
Cologne	14	12	12	1012	Cologne	14	12	12	1012
Düsseldorf	14	12	12	1012	Düsseldorf	14	12	12	1012
Stuttgart	14	12	12	1012	Stuttgart	14	12	12	1012
Heidelberg	14	12	12	1012	Heidelberg	14	12	12	1012
Regensburg	14	12	12	1012	Regensburg	14	12	12	1012
Prague	14	12	12	1012	Prague	14	12	12	1012
Warsaw	14	12	12	1012	Warsaw	14	12	12	1012
Vienna	14	12	12	1012	Vienna	14	12	12	1012
Budapest	14	12	12	1012	Budapest	14	12	12	1012
Belgrade	14	12	12	1012	Belgrade	14	12	12	1012
Sofia	14	12	12	1012	Sofia	14	12	12	1012
Thessalonika	14	12	12	1012	Thessalonika	14	12	12	1012
Atena	14	12	12	1012	Atena	14	12	12	1012
Jerusalem	14	12	12	1012	Jerusalem	14	12	12	1012
Tel Aviv	14	12	12	1012	Tel Aviv	14	12	12	1012
Beirut	14	12	12	1012	Beirut	14	12	12	1012
Damascus	14	12	12	1012	Damascus	14	12	12	1012
Baghdad	14	12	12	1012	Baghdad	14	12	12	1012
Tripoli	14	12	12	1012	Tripoli	14	12	12	1012
Cairo	14	12	12	1012	Cairo	14	12	12	1012
Algiers	14	12	12	1012	Algiers	14	12	12	1012
Tunis	14	12	12	1012	Tunis	14	12	12	1012
Nice	14	12	12	1012	Nice	14	12	12	1012
Genoa	14	12	12	1012	Genoa	14	12	12	1012
Barcelona	14	12	12	1012	Barcelona	14	12	12	1012
Madrid	14	12	12	1012	Madrid	14	12	12	1012
Seville	14	12	12	1012	Seville	14	12	12	1012
Valencia	14	12	12	1012	Valencia	14	12	12	1012
Bilbao	14	12	12	1012	Bilbao	14	12	12	1012
Bordeaux	14	12	12	1012	Bordeaux	14	12	12	1012
Lyon	14	12	12	1012	Lyon	14	12	12	1012
Marseille	14	12	12	1012	Marseille	14	12	12	1012
Nantes	14	12	12	1012	Nantes	14	12	12	1012
Brest	14	12	12	1012	Brest	14	12	12	1012
Rennes	14	12	12	1012	Rennes	14	12	12	1012
Strasbourg	14	12	12	1012	Strasbourg	14	12	12	1012
Colmar	14	12	12	1012	Colmar	14	12	12	1012
Basel	14	12	12	1012	Basel	14	12	12	1012
Zurich	14	12	12	1012	Zurich	14	12	12	1012
Bern	14	12	12	1012	Bern	14	12	12	1012
Geneva	14	12	12	1012	Geneva	14	12	12	1012
Lausanne	14	12	12	1012	Lausanne	14	12	12	1012
Montreal	14	12	12	1012	Montreal	14	12	12	1012
Ottawa	14	12	12	1012	Ottawa	14	12	12	1012
Quebec	14	12	12	1012	Quebec	14	12	12	1012
Halifax	14	12	12	1012	Halifax	14	12	12	1012
St John's	14	12	12	1012	St John's	14	12	12	1012
Reykjavik	14	12	12	1012	Reykjavik	14	12	12	1012
Copenhagen	14	12	12	1012	Copenhagen	14	12	12	1012
Stockholm	14	12	12	1012	Stockholm	14	12	12	1012
Helsinki	14	12	12	1012	Helsinki	14	12	12	1012
Tallinn	14	12	12	1012	Tallinn	14	12	12	1012
Riga	14	12	12	1012	Riga	14	12	12	1012
Vilnius	14	12	12	1012	Vilnius	14	12	12	1012
Kiev	14	12	12	1012	Kiev	14	12	12	1012
Moscow	14	12	12	1012	Moscow	14	12	12	1012
Novosibirsk	14	12	12	1012	Novosibirsk	14	12	12	1012
Yekaterinburg	14	12	12	1012	Yekaterinburg	14	12	12	1012
Omsk	14	12	12	1	Omsk	14	12	12	1012

Readings at mid day yesterday.

C-Clearly B-Blightly F-Foggy T-Tripping S-Snow S-Snow St-Tripping

R-Rain

S-Snow



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# SECTION II - COMPANIES AND MARKETS

## FINANCIAL TIMES

Monday March 30 1987

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### Selectivity develops in Australian dollar sector

**EURODOLLAR BOND** dealers, frustrated in their attempts to generate trading profits in a near motionless dollar fixed rate market, might find life more enjoyable at the moment if they switch to dealing Australian dollar bonds, writes **Clare Pearson** in London.

Australian dollar specialists have been seeing an unusual burst of activity recently, as more and more investors, reassured by the firmness of the Australian currency, have been channelling funds into the sector.

The main factor that has been keeping the buyers in the market has been a fall in domestic interest rates in Australia, which has the effect of limiting supply in the Eurobond sector. Last week, domestic Australian dollar Commonwealth bonds shed between 20 and 30 basis points in yield.

This has reduced the availability of swaps - a crucial factor in this sector, where most issues are swap-driven - as swap market spreads have narrowed in relation to Commonwealth bonds in anticipation of further interest rate falls.

This suggests that fewer borrowers will be able to tap the market. It also means that issues launched a few weeks ago, some of which carried 15 per cent coupons compared with coupons nearer 14 per cent on more recent issues, have become

easier to sell.

Dealers say that at current levels investors are likely to start resisting issues for all but the rarest and best-liked names. In a market still dominated by retail buyers in West Germany and Belgium, preferences may not relate very closely to credit quality.

For instance, last week, an issue for Walt Disney met an enthusiastic response from the market, but a deal for IBM did not, even though the pricing of the IBM Australia issue did not seem overly tight compared with the terms on which Walt Disney had come.

But although retail investors are still the backbone of Australian dollar buying, others including professionals have been participating in the market recently.

A bond launched a few weeks ago for the World Bank, for instance, "opened new doors for the market," according to one dealer, as it attracted an unusual amount of demand from institutional investors who had not previously bought Australian dollar paper.

The main appeal of the issues is their double digit yields, which look extremely attractive compared with, say, returns available on D-Mark domestic bonds at the moment.

These yields are obtained at the expense of a currency risk, of course, and many investors found their fingers badly burnt when the Australian dollar, and the Eurobond market with it, tumbled last year.

But coupon levels at the moment provide a comfortable cushion against a currency depreciation, and additionally there has been the encouraging factor that the Australian unit has been appreciating against the US dollar. Some have been looking for it to reach the 70 US cent level.

Although most investors prefer fully-couponed issues, some houses last week were seeking to enlarge their sources of demand by bringing zero coupon bonds to the market. These attract some investors chiefly because, since they do not pay coupons, they carry no reinvestment risk. Additionally, there are tax advantages in some countries.

Demand for these types of issues is not reliable, however, as a couple of issuing houses found last week. An issue for Landesbank Rheinland-Pfalz met an indifferent response, even though the name has an appeal for West German retail investors.

But a zero for Nordic Investment Bank fared worse, despite its triple-A rating, as Australian dollar buyers are not accustomed to deals for names from that region.

Under the secondary market rules, each reporting dealer has to inform the Association of International Bond dealers every evening of its closing bid and offer quotation, and the highest and lowest prices at which it has dealt during the day, in each bond in which it is committed to make markets.

No date for implementation of the IPMA recommendation has yet been set, however. This is because so far many houses have had difficulty putting the systems in place to conform with the AIBD requirements.

IPMA is recommending that the reporting suggestions which initially cover dollar straight bonds - should come into effect from the day following allotment of bonds. Lead managers are expected to remain registered for a minimum of 12 months after a bond has been issued, and co-lead managers for a minimum of six months.

IPMA has no power to impose its recommendation, although deviations must be announced at the time of invitation telexes.

IPMA also agreed on Friday on the implementation of a computer communications system for use during syndication of an issue. This system is based on a telephone link between computers which will carry the details of a new issue which are now contained in an invitation

EUROBOND MARKET TENDERS				
Tenders (\$m)				
Primary Market	Secondary Market	Other	Other	Other
US\$	3,762.8	283.3	430.0	4,476.1
Yen	1,782.8	178.8	80.0	4,763.6
Other	3,283.6	486.7	251.8	4,022.1
Pov	3,882.1	157.4	801.5	5,821.0

Secondary Market				
US\$	Yen	Other	Other	Other
15,048.7	1,874.5	24,864.9	6,232.5	47,020.6
Pov	15,029.8	1,855.5	24,825.1	46,710.9
Other	15,072.0	784.1	4,857.4	26,713.5
Pov	15,734.8	617.5	4,181.2	26,533.5

Week to March 26 1987				
US\$	Yen	Other	Other	Other
14,598.1	1,838.3	24,824.4	6,182.4	46,443.2
Pov	14,579.5	1,819.3	24,785.1	46,193.9
Other	14,621.7	764.1	4,812.4	26,003.2
Pov	15,383.8	593.8	3,918.4	26,896.0

### BP's call for \$5bn shows advantage of syndicated loans

**BRITISH PETROLEUM'S** call last week for international banks to deliver up \$5bn of takeover finance in a matter of days showed that, despite its problems, the syndicated loan market can still deliver what other markets cannot, writes **Stephen Fidler** in London.

"No other market in the world could provide \$5bn for BP in five days," said Mr James Fuschetti, executive director of Morgan Guaranty, which is arranging the financing, on the day the deal was announced.

The reaction to the financing - which is in effect partly a bridging loan and partly a back-up to a proposed special US commercial paper programme that could reach \$20m to \$30m - seemed generally positive.

Reservations expressed by some of the roughly 60 invited banks were, on the whole, answered by a fairly generous pricing.

For the four-year revolving credit, BP will pay a 1/4 point margin over London interbank offered rates so that banks get 1/4 point if the credit is drawn. There is provision for BP to seek tenders for cash advances.

Given the amount and BP's desire for speed in launching its \$7.4bn offer for the 45 per cent of Standard Oil shares it does not already own, BP was probably well advised not to squeeze the margins further, particularly in the absence of any front-end fee.

Takeover finance, particularly in the revamped oil sector, raises some bankers' eyebrows, and \$5bn is no mean amount of debt. Indeed Moody's, the US bond rating agency, immediately placed BP's debt ratings under review for a possible downgrade.

This is unlikely to affect the bank financing, however. If bankers cannot justify joining the deal because of the pricing, they can probably do so in order to cement a relationship with the world's third-largest oil company.

Morgan said on Friday that it was still on target to close the deal by Thursday and for an April 7 signing.

Elsewhere, Chemical Bank launched a \$150m note issuance facility for Certainteed, the US-based building products company which is 57 per cent owned by Saint-Gobain, the newly privatised French glass and materials group.

The five-year financing, which will back up a commercial paper programme, carries a facility fee of 10 basis points, and a similar margin. Utilisation fees range up to 10 basis points, and there is a front-end fee of 10 basis points for a \$15m take.

Union Electric, a Missouri-based electric and gas utility, is setting up a \$150m term loan facility to be arranged through Swiss Bank Corp International.

It has a maturity of four years and a margin of 0.2 point over Libor. The borrower may convert amounts it prepays into a revolving credit with an annual commitment fee of 12.5 basis points.

In the commercial paper market, County NatWest was mandated by Rowntree Macintosh, the UK food and confectionery company, to arrange a \$200m, five-year multiple option facility and a separate \$200m commercial paper programme.

Some £150m of the option facility is committed. It carries a five basis point underwriting fee, a 10 basis point margin on underwritings, and utilisation fees of up to 2.5 basis points.

Salomon, a French manufacturer of sking gear, said it had launched, subject to French official approval, a \$75m commercial paper programme to be backstopped by a syndicated revolving credit of the same size.

Morgan Guaranty is arranging the credit and will be joined by Credit Suisse First Boston as dealer on the paper programme.

### Turner Broadcasting falls deeply into red

**BY WILLIAM HALL IN NEW YORK**

**TURNER BROADCASTING** System, the US television group which took over MGM/UA Entertainment last year following an aborted bid to win control of the CBS network, lost \$187.5m in 1986 and has warned that it expects large losses for "the foreseeable future."

The highly leveraged company, headed by the controversial Mr Ted Turner, lost \$85.9m in the final three months of last year compared with net income of \$6.2m in the same period of 1985, even though its revenues had nearly doubled to \$128.8m.

The full year loss, equivalent to \$10.97 per share, compares with net income of \$1.2m in 1985.

The figures underline the financial toll that interest charges are taking on Mr Turner's broadcasting empire.

The company took on a heavy debt load to finance its \$1.5bn acquisition of MGM/UA and in the final quarter of 1986 Turner's net interest charges of \$50.7m were more than double the pre-interest operating profit of \$27.4m.

Company officials noted that the 1986 losses were generally as forecast. In addition to the increased interest expense, a non-recurring loss of \$22m resulted from the acquisition of MGM/UA and from the 1986 Goodwill Games in Moscow.

Mr Turner said that "with the acquisition and restructuring of the MGM operation behind us, we look forward to aggressively improving our operating results."

"Non-recurring of the Goodwill Games and reductions in certain other unprofitable sports programming will enable the broadcast segment of our business to significantly improve its operating performance in 1987."

In late January Mr Turner appeared to have resolved the group's financial crisis by agreeing to dilute his majority ownership of Turner Broadcasting in exchange for a \$500m capital injection from a consortium of cable TV operators plus Mr Kirk Kerkorian, the former owner of MGM/UA, Turner Broadcasting shares, which have ranged between \$12 1/2 and \$29 1/2, closed at \$20 1/2 on Friday.

Mr Turner says that with the pending private placement of equity, the group will be able to "stabilise and strengthen" its capital structure and attempt to reduce its debt service requirements through refinancing.

### Agusta back in black with L10bn profit

**BY ALAN FRIEDMAN IN MILAN**

**AGUSTA**, the Italian aerospace company which took part in last year's unsuccessful European consortium bid for Westland Helicopters of the UK, has returned to profit for the first time in three years.

The company achieved a L10bn (\$7.7m) consolidated net profit for 1986, against a L90bn loss in 1985.

Turnover of L1,001bn was down by L124bn because of the weakness of the US currency against the lira. The earnings recovery comes two years ahead of schedule - originally the company's restructuring plan

### Morgan Guaranty Trust Company of New York

U.S.\$100,000,000

7.25% Deposit Notes due 1991

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BANKERS TRUST INTERNATIONAL LIMITED

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22nd December, 1986

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22nd March, 1987







This announcement appears as a matter of record only.



## Royal Trustco Limited

(Incorporated with limited liability in Canada)

Issue of  
**A\$50,000,000**  
**14 7/8 per cent. Debentures due 1992**  
**Issue Price 101 7/8 per cent.**

County NatWest Capital Markets Limited

CIBC Limited

Dominion Securities Inc.

Algemene Bank Nederland N.V.

Banque Bruxelles Lambert S.A.

Commerzbank  
 Aktiengesellschaft

Girozentrale und Bank der österreichischen  
 Sparkassen Aktiengesellschaft

The Nikko Securities Co., (Europe) Ltd.

Nomura International Limited

J. Henry Schroder Wagg & Co. Limited

Westpac Banking Corporation

HandelsBank N.W. (Overseas) Ltd.

Banca del Gottardo

Compagnie de Banque et d'Investissements, CBI

March 1987

This announcement appears as a matter of record only.

New Issue

March 1987



## AB SVENSK EXPORTKREDIT

(SWEDISH EXPORT CREDIT CORPORATION)  
 (Incorporated in the Kingdom of Sweden with limited liability)

**A\$50,000,000**  
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All the Notes having been sold, this announcement appears as a matter of record only.

New Issue

March 1987



**U.S.\$150,000,000**

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Girozentrale und Bank der österreichischen  
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March 1987



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Crédit Commercial de France

Crédit Lyonnais

Credit Suisse First Boston Limited

Deutsche Bank Capital Markets Limited

Fuji International Finance Limited

Kleinwort Benson Limited

Mitsubishi Trust International Limited

Sammel Montagu & Co. Limited

Nomura International Limited

Société Générale

Swiss Bank Corporation International Limited

Union Bank of Switzerland (Securities) Limited

S.G. Warburg Securities

Westdeutsche Landesbank Girozentrale



## INTERNATIONAL CAPITAL MARKETS and COMPANIES

## Bull plans FFr 800m bond issue

BY PAUL BETTS IN PARIS

BULL, the nationalised French computer group, is planning to launch a FFr 800m (\$133) bond issue with equity warrants to help finance its international development strategy, including its recently constituted joint venture with Honeywell of the US and NEC of Japan.

The equity warrants will inject additional capital of about FFr 1bn if they are all converted during the next two years, Mr Francois Lorentz, Bull's managing director, said.

He disclosed that Bull also

planned to have shareholders subscribe to a new capital increase this year which would raise a further FFr 1 billion for the company.

These capital operations coincide with the completion of the agreement between Bull, Honeywell and NEC to form a jointly held company called Honeywell Bull incorporating the assets of Honeywell's information systems division.

Bull's initial investment in the \$657m venture will total \$131m. The French computer group will initially own 42.5 per cent of the company with Honeywell also holding a 42.5

per cent share and NEC a 15 per cent stake.

However, Bull will acquire an additional stake from Honeywell in the new company by the end of next year which will increase its stake to 63.1 per cent. Honeywell will drop back to 19.9 per cent and NEC will maintain 15 per cent.

This additional stake is expected to cost Bull between \$65m and \$70m bringing the total cost of Bull's investment to around \$200m, Mr Lorentz said.

Bull, which signed the definitive agreement for the creation of the

new company on Friday, said Mr Jacques Siera, Bull's chief executive and chairman, had been named chairman of the venture.

Mr Jerome Meyer, the former executive vice president of Honeywell Information Systems, has been named chief executive officer of the new company, which will have annual sales of \$1.9bn and employ 20,500.

Mr Lorentz said the new venture would enhance Bull's ability to penetrate international markets. Bull recently reported consolidated net earnings of FFr 271m on sales of FFr 17.8bn last year.

## Fokker earnings plunge by 38%

By Laura Reun in Amsterdam

FOKKER, the Dutch aerospace group, reported that its earnings plunged by 38 per cent to FFr 19.1m (\$9.5m) in 1986 from FFr 31.1m (\$15.5m) in 1985, on the high development costs and production delays in its two new aircraft.

The drop was in line with the company's warnings that the costs of the Fokker 50 and Fokker 100, originally estimated at around FFr 1bn, were rising faster than expected, in part due to production delays. Financial claims from customers who are getting their airplanes late also hurt profits although the size of the claims was not disclosed.

Earnings per share slumped 44 per cent to FFr 3.66 from FFr 6.55.

As a result Fokker cut its 1986 dividend to FFr 1.75 a share from FFr 2.75 in 1985.

The first 50-seat turboprop Fokker 50 was to have been delivered to Ansett of Australia in September 1986 but now will be delivered in the middle of this year. The first 100-seat fanjet Fokker 100 will be handed over to Swissair at the end of this year instead of next month.

Fokker unveiled the short-to-medium-haul aircraft in the autumn of 1983 amid great confidence that they could be made for relatively less than competing aircraft because they were designed as modernised versions of existing craft. The Fokker 50 is a successor to the F-27 and the Fokker 100 is a successor to the F-28.

The Amsterdam-based company recently was granted easier repayment terms by the Dutch government on loans for the Fokker 100, for which Fokker has a record 2bn order from GPA, the leasing company. Fokker also has lined up FFr 500m in fresh bank credit to help with total debt that soared 51 per cent to FFr 41.3m last year.

Turnover rose a modest 5 per cent to FFr 1.46bn in 1986 from FFr 1.39bn the year before.

## Singapore banks show recovery

By Steven Butler in Singapore

PROFITS RECOVERED modestly last year at two of Singapore's leading bank groups, Overseas Chinese Banking Corporation (OCBC) and United Overseas Bank (UOB).

Attributable profits at the UOB group increased by 7.1 per cent to S\$106m (US\$49.6m). Profits at the bank itself, however, grew by just 1.6 per cent to S\$99m, indicating that banking profits are still being affected strongly by the continuing recession in the property market. The results were also affected by lower interest rates and narrowed margins.

Results were broadly similar at the OCBC group, with earnings rising by 3.8 per cent to S\$104.8m. However, the increase was accounted for entirely by associated companies, while earnings at the bank itself declined from S\$65.7m to S\$67.5m. The results complete reporting by Singapore's "big four" banks. DBS Bank put in the smartest performance with a 44.2 per cent jump in attributable profits, while earnings at the Overseas Union Bank were sharply lower, mainly because of losses due to fraud at its Hong Kong main branch.

## McLean to sell most of remaining shipping assets

BY OUR NEW YORK STAFF

McLEAN INDUSTRIES, the financially troubled owner of one of the biggest American flag shipping fleets, which is controlled by the 73-year-old Mr Malcolm McLean, the pioneer of modern-day container shipping, has agreed in principle to dispose of substantially all of its remaining shipping assets.

US Lines, McLean's main subsidiary which filed for bankruptcy late last year, has agreed to transfer its South American vessels to American Transport Lines, a unit of Crowley Maritime, and will sell its Brazilian

and Argentinian subsidiaries to American Transport.

US Lines has also signed a letter of intent with Sea-Land Corporation, its arch-rival which was acquired by CSX Corporation last year, for the transfer of six vessels, certain port facilities and various other equipment. Sea-Land will pay \$125m upon delivery of all of the assets free and clear of liens.

The future of McLean's 12 Korean-built giant container ships, which precipitated McLean's financial crisis, has still to be resolved.

## Fletcher bid refused clearance

BY DAI HAYWARD IN WELLINGTON

THE New Zealand Commerce Commission has initially refused clearance for NZ\$1.5bn (US\$948m) contested takeover by Fletcher Challenge of New Zealand Forest Products a rival agri-industrial group.

In an interim report, the commission says Fletcher had failed to prove what it claimed would be public benefits from a takeover.

Fletcher would obtain a more dominant position in some areas

of the market and any public benefits would have to be "very significant."

The commission will give its final decision on April 23 and companies involved have until April 6 to put forward further arguments countering any points made in the interim report.

NZFP has opposed the bid, launched late last year and since stalled.

## Bredero faces third inquiry by bourse

By Laura Reun in Amsterdam

BREDERO, the troubled Dutch construction company, is at the centre of an insider-trading inquiry by the Amsterdam Stock Exchange for the third time in six months.

The bourse is investigating whether inside information was leaked in advance of Bredero's planned release of its 1986 results last Wednesday. Bredero, which previously said it expected to lose FFr 60m (\$29.1m) in 1986, has now delayed the results until mid-April pending an emergency review of its finances with creditor banks.

The Stock Exchange Commissioner for Listings cancelled all trades in Bredero made last Tuesday and dealings have remained suspended. In September and November last year suspicions of insider-trading abuses also prompted bourse inquiries but neither found evidence of wrongdoing.

Bredero encountered difficulties last year when it became apparent that Brevest, its 36.7 per cent owned property subsidiary, was sinking into the red. Since October Brevest has had temporary court protection from its creditors and as of January its debts exceeded assets by FFr 91.2m, according to a receiver's report.

In November Bredero announced drastic measures to try to return to the black.

## NEW INTERNATIONAL BOND ISSUES

Coupons	Amount m.	Maturity	Av. life years	Coupon %	Price	Bank Name	Offer yield %
U.S. DOLLARS							
Home Shopping St.	100	2002	12.2	8 1/4	100	Deutsche Bank AG, West	5.500
LSI Logic Corp. St.	125	2002	15	6 1/4	100	Morgan Stanley	6.250
Credit National St.	100	1992	5	7 1/4	101 1/4	LTCS Int.	6.970
Knapp Corp. St.	60	1987	10	4-4 1/2	100	Morgan Stanley	5.500
Amcor Corp. St.	175	2002	15	5 1/2	100	Morgan Stanley	5.500
Remco of Sicily St.	30	1992	5	8	70.40	Nomura/Yasuda Trust	7.272
Kohlen Elec. Export St.	150	1992	5	(2%)	100	Yasuda Int. (Eur)	
Chiyoda Fin. & Marine St.	70	1992	5	(2%)	100	Deutsche Bank AG, West	6.375
Essex Corp. St.	100	2002	15	6 1/4	100		
CANADIAN DOLLARS							
Com. Ind. de Montreal St.	75	1997	10	8 1/4	101 1/4	BNP	6.025
Montreal Trust St.	100	1992	5	8 1/4	101	Société Générale	5.245
AUSTRALIAN DOLLARS							
Transurban Public Fin. St.	45	1992	5	14 1/4	101 1/4	Deutsche Bank AG, West	14.410
LS Schlegel-Holstein St.	30	1990	3	14 1/4	101 1/4	ANZ Merchant Bank	14.032
Red Bull St.	125	1997	10	(10)	100	Deutsche Bank AG, West	13.320
Nordic Inv. Bank St.	100	1992	5	8	52 1/4	Deutsche Bank AG, West	13.015
Cr. Lyonnais A'Avance St.	40	1990	3	14 1/2	101 1/4	Deutsche Bank AG, West	13.500
LS Rheinland-Pfalz St.	75	1992	5	8 1/4	101 1/4	Deutsche Bank AG, West	13.500
West Germany St.	75	1990	3	14 1/2	101 1/4	Deutsche Bank AG, West	13.500
ESB Australia St.	75	1990	3	14 1/2	101 1/4	Deutsche Bank AG, West	13.500
NEW ZEALAND DOLLARS							
American Ex. U'ness Cr. St.	50	1990	3	15	101 1/4	Deutsche Bank AG, West	17.430
Swedish Export Cr. St.	75	1990	2	15	101 1/4	Deutsche Bank AG, West	16.200
D-MARKS							
Inspectorate Int. Fin. St.	200	1992	5	2	100	Deutsche Bank AG, West	2.000
SWISS FRANKS							
Telcelo Kato Co. St.	40	1992	-	1%	100	Deutsche Bank AG, West	1.375
CMR Corp. St.	20	1992	-	4%	100%	Deutsche Bank AG, West	4.804
Hessische Invest. St.	130	2001	-	5	100	Deutsche Bank AG, West	5.000
Wipac St.	50	1992	-	(1%)	(100)	Morgan Stanley	13.500
ENF St.	100	1998	-	3%	100	Deutsche Bank AG, West	3.375
SCIL							
Environ St.	124	1997	10	7%	101 1/4	Société Générale	7.100
Environ St.	145	1997	10	7%	101 1/4	Deutsche Bank AG, West	7.210
FRENCH FRANKS							
Capitalinvest Int. St.	600	2002	15	(0)	101 1/4	CCF	
LUXEMBOURG FRANKS							
American Ex. U'ness Cr. St.	300	1992	5	7 1/4	100 1/4	Deutsche Bank AG, West	7.100
STERLING							
DBS Plc. St.	40	2002	15 1/2	8 1/4	100	Deutsche Bank AG, West	6.250
Leeds Permanent St.	50	1992	5	8 1/4	100%	Deutsche Bank AG, West	6.025
Capitol Fin. Corp. St.	30	1992	5	8 1/4	101 1/4	Deutsche Bank AG, West	6.250
Wendell & Eschle St.	50	1992	5	8 1/4	101 1/4	Deutsche Bank AG, West	6.025
AUSTRIAN SCHILLINGS							
Austria (a) St.	3m	1997	10	1/2	100	Deutsche Bank AG, West	
DANISH KRONER							
Finland Export Cr. St.	150	1990	2	11	101	Deutsche Bank AG, West	16.421
Finland Export Cr. St.	150	1990	2	11	101 1/4	Deutsche Bank AG, West	16.543
Finland Export Cr. St.	150	1991	4	11	101 1/4	Deutsche Bank AG, West	16.581
Denmark St.	250	1990	2	8	82 1/4	Deutsche Bank AG, West	16.347
Denmark St.	250	1990	2	8	72 1/4	Deutsche Bank AG, West	16.520
Denmark St.	250	1991	4	8	86 1/2	Deutsche Bank AG, West	16.757
YEN							
Finland Export Cr. St.	20m	1992	5	4%	102 1/4	Yasuda Int. (Eur)	3.761
Asahi Capital Corp. St.	10m	1992	5	4%	102 1/4	Yasuda Int. (Eur)	3.807
Kyushu Elec. Power St.	25m	1994	7	4%	101 1/4	Yasuda Int. (Eur)	4.474
Shimizu Corp. St.	15m	1992	5	4%	101 1/4	Yasuda Int. (Eur)	4.198
Maruyama St.	60m	1992	5	4%	101 1/4	Yasuda Int. (Eur)	3.888
ASUKA-DEKA Finance St.	10m	1995	8	5 1/2	101 1/4	Yasuda Int. (Eur)	5.255
C'wealth BK Australia St.	15m	1992	5	8	101 1/4	Yasuda Int. (Eur)	7.567
Swedish Export Cr. St.	15m	1992	5	4%	102	Yasuda Int. (Eur)	

\* Not yet priced. † Fixed terms. \*\* Priced placement. † Floating rate notes. ‡ With equity warrants. (a) With gold warrants. (b) With gold warrants. Issued by Credit Suisse. (c) Convertible. (d) Convertible. (e) Convertible. (f) Convertible. (g) Convertible. (h) Convertible. (i) Convertible. (j) Convertible. (k) Convertible. (l) Convertible. (m) Convertible. (n) Convertible. (o) Convertible. (p) Convertible. (q) Convertible. (r) Convertible. (s) Convertible. (t) Convertible. (u) Convertible. (v) Convertible. (w) Convertible. (x) Convertible. (y) Convertible. (z) Convertible. (aa) Convertible. (ab) Convertible. (ac) Convertible. (ad) Convertible. (ae) Convertible. (af) Convertible. (ag) Convertible. (ah) Convertible. (ai) Convertible. (aj) Convertible. (ak) Convertible. (al) Convertible. (am) Convertible. (an) Convertible. (ao) Convertible. (ap) Convertible. (aq) Convertible. (ar) Convertible. (as) Convertible. (at) Convertible. (au) Convertible. (av) Convertible. (aw) Convertible. 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## MANAGEMENT

"THE DUST from the Meese Commission has settled and it has settled in our favour."

Christie Hefner, daughter of Hugh Hefner, president and chief operating officer of Playboy Enterprises Inc., could be forgiven a way grin at the way things have worked out since Attorney General Edwin Meese's pornography commission sent its now celebrated letter to retailers of Playboy Magazine and other adult titles last February.

The letter, which warned its recipients that they had been accused of being involved in "the sale or distribution of pornography," led several, including Southland Corp's 4,500-strong 7-Eleven convenience store chain, to drop the magazine. Five months later, it was a major factor in Playboy's decision to lower its advertiser rate base by 17 per cent to \$4m, effective from the November 1986 issue.

The impact of the Meese debate on the magazine's advertising and circulation coupled with the spring closure of the three remaining company-owned Playboy clubs and the \$82.2m net loss which the company incurred in its year ended June 30, prompted the publisher to start circling "Playboy" party's over, proclaimed Newsweek magazine at the time.

But the commission has since been prevailed upon to climb down from some of its loftier pronouncements. Not only was a court order obtained which directed it to rescind and repudiate the initial letter (Playboy has since filed a suit for unspecified damages). But following widespread criticism of a subsequent report citing a "causal relationship" between pornography and violence, the commission felt moved to clarify its stance, saying it was referring only to hard-core material.

Today, by a deft sleight of hand, Hefner has turned this criticism of the commission for bracketing Playboy with its litany of pornographic evils to reposition the company firmly at arm's length from the struggling X-rated industry.

She has earned the breathing space to do this after years of indifferent results by progressively paring Playboy down to what she sees as "the three profit centres that we want to form the core of the company" and slashing costs to put it on a sounder financial footing. "The future prospects of the company are probably better now than they have been at any time in the recent past," says David Lebowitz, an investment banker with American Securities Corp in New York.

Hefner's strategy promises to restore a coherent sense of purpose to an organisation which has tended to drift rather aim-



Christie Hefner selling more underwear than Calvin Klein

## Playboy: seeking to redefine its image

BY DAVID OWEN

lessly since its original role as the cutting edge of the American sexual revolution fell victim to its own success—rendered redundant because it found itself preaching to the converted.

While Hefner says that she wants Playboy to be seen as "the magazine that takes leisure seriously," the stepped-up diversification from soft-core pornography will be most clearly apparent in the company's video sector. Hefner formed the video division in 1982, her first year at the helm. It is widely regarded as the company's most promising potential growth area domestically and overseas.

The successful centrefold videos will, of course, continue. But two distinct developments are in the pipeline in a bid to differentiate Playboy products from the welter of cheaply-produced skit-flicks which tend to proliferate in many video outlets.

First, the company is developing a racking process, designed to bring all its cassettes together out of the X-rated category. Hefner is aiming to place the racks in some 2,000 outlets within four months.

Second, Playboy is finalising

a deal to take it into the information video field — of the Playboy Guide to Photography ilk. While the opportunities for cross-pollination with the magazine and the organisation's highly-profitable licensing/merchandising business are plainly apparent, the main attraction of such a move, says Hefner, is to get Playboy videos into non-specialist outlets such as camera shops.

The company says that the intention behind its broad-based approach is to translate the quality and diversity of the magazine into the video medium. Others might impute more pragmatic moves. After all, the end result would be to distance the company further from a depressed and oversubscribed market sector (the X-rated industry), to position it in a far less competitive, if rather nebulous, niche.

The licensing division, also established by Hefner in 1982, switched long ago from the novelty items on which the universally-recognised rabbit and bow tie logo used typically to appear, to a broader-based fashion/merchandise mix. "It really speaks for the asset value of the logo," says Hefner. "It is a very high margin business."

The division's origins date from 1963, when a mail-order business was set up to sell products calculated to boost sales of the fledgling magazine. The product range began to broaden in the 1960s when sales started in the then thriving Playboy clubs.

Licenses were recruited in the mid-1970s when it was realised that it could not distribute sales itself or continue to rely on mail-order sales alone, the preferred shopping method of only a minority of consumers. It has now extended its roster to 68 licensees which manufacture and market apparel, including jeans, swimwear, sportswear and underwear, as well as other items like luggage and bedlinen around the world.

The major criterion in assessing the desirability of new licensing agreements is the quality of the product which will bear the logo. The company has benefited, in Hefner's view, "from cancelling some licensing arrangements." Despite this fastidiousness, the business looks well set for further growth, both domestically and overseas. "As of last year, we sell more underwear than Calvin Klein," Hefner says. "I get a kick out of that."

While the company recog-

nises that the US industry is somewhat over-saturated, it feels that its market niche at the centre of the mass market arena—most products are targeted at adults aged 18-34 and outlets selling them include Sears, J. C. Penney and Montgomery Ward—together with its household name and its reputation for quality, will permit continued growth.

Most expect the dual spearhead formed by the licensing and video divisions to spur the company to operational profitability in the very near future, even if the latter is still held back by persistent problems with the Playboy Cable TV channel.

The company has never really succeeded in concocting a product mix which appeals to a wide enough range of viewers. While it is attempting to get closer to its audience by taking the marketing function in-house and starting to produce a monthly programme guide, a convincing improvement has yet to be achieved.

As it is, the company was marginally profitable at the net level in each of its first two fiscal 1987 quarters, thanks to various items of non-operating income including the sale of the loss-making "Games" magazine.

However, analysts generally assume that the sluggish publishing division will continue to put a brake on the recovery. Though Playboy remains America's best-selling men's magazine, circulation has slid steadily from a peak of 7.5m in 1972. Of more immediate concern, is the precipitous decline in advertising.

Hefner says that Playboy is addressing the problem by reshuffling management and stepping up the number of regional issues—a move facilitated by the magazine's switch to a more flexible binding process last October. As a result, some advertisers are returning to the fold, such as Japanese consumer electronics manufacturers. Hefner says the April 1987 issue will be the biggest in ad pages since December 1985.

If the share price is a fair reflection, Hefner's strategy has certainly put Playboy in recovery mode. In one recent week, it shot up no less than 29 per cent. Inevitably, speculation that the magazine's founder, chairman and majority shareholder, Hugh Hefner, is planning to sell his stake, has been out to grass writing his autobiography in the company's California mansion, might be playing to take the company private.

Analysts however discount this possibility, pointing to "prohibitively adverse tax consequences" if Hefner were to mount a leveraged buyout.

### Business ethics

## 'We need to strengthen each other's resolve'

BY MICHAEL SKAPINKER

"ALL THE perfumes of Arabia will not sweeten this little hand," declared Sir Geoffrey Chandler, summoning up Lady Macbeth in support of his contention that a company that acquires a reputation for shady practice will find it difficult to shake it off.

His audience needed little convincing. With the Boesky and Guinness affairs still dominating the headlines, there was an air of urgency at the first major conference of Britain's Institute of Business Ethics, which took place in London last week.

Sir Geoffrey, director of Industry Year and its successor, Industry Matters, said that business had to earn for itself the kind of respect granted automatically to medicine, teaching and nursing.

"You will frequently hear senior industrialists and businessmen and women saying 'we are in business to make profits'. Well, so are burglars," he said. While businesses do have to make profits, they have a wider social responsibility, too. "We need to avoid the bad driving out the good. Everyone in industry suffers from the Guinness affair."

The institute's chairman, Neville Cooper, took up the theme. "There are plenty of crooks around. But for every outrageous crook who brings the City into disrepute, there are 50, 50, 100 people around who don't like it. We need to strengthen each other's resolve."

The institute was launched last October, the day after Big Bang. The impetus came from members of the Christian Association of Business Executives (CABE). CABE has been in existence for many years, but its members felt the new institute needed a wider social base, reflecting the pluralist nature of modern Britain and its business community. The Chief Rabbi, Sir Emmanuel Jakobovits, and the Imam of the Central London Mosque, Sheikh Gamal M. A. Solaiman, have both endorsed the aims of the institute.

These include the promotion of "the positive aspects of wealth creation and the ethical principles which must underlie

them." Activities will include surveys, research and publications.

Last week's conference debated whether to draft a Code of Business Ethics. CABE drew up such a code about 15 years ago, but the consensus of the conference was that it was outdated. In particular, it did not pay sufficient attention to the dilemmas of doing business abroad.

Some of these dilemmas were highlighted in a controversial speech by Viscount Caldecote, chairman of Investors in Indus-

try. What do you do, he asked, in those countries where "special commissions" are demanded in return for contracts? If you refuse to pay, the loss of business might mean redundancies for your workers back home. "Are you going to be happy to close a factory because you are so squeamish as not to follow the practice in that country?"

This upset some of the delegates. "You seem to be suggesting that you can have principles which you then compromise when you are in an overseas country," said one. "I do not think it is that easy," Caldecote replied. "Conflicts of loyalty are difficult things. If you are selling sewing machines or something like that and you are trying to sell 10 of those, it probably does not matter very much. But if you

get a major contract for a power station, you will give people jobs for years. If you do not get it you will begin the process of throwing 500 people out of their jobs. That is something you must settle with your conscience."

There are principles to be applied in such situations, he said. One is that you never use such payments to persuade people to buy something that they do not need. The other is that you never make additional payments in countries where that is not the norm.

One delegate described this sort of thinking as "the road to hell." Other dilemmas were raised too. Whether or not to do business in South Africa inevitably came up. Another delegate appeared to question the ethics of doing business overseas at all. "I have not heard the word 'exploitation' today. But what about the multinationals? Because we in the UK want things as cheaply as possible, other people have to suffer abroad" ... but moral dilemmas can occur closer to home, too

he said.

Some pointed out that moral dilemmas can occur closer to home, too. What should businesses, particularly small businesses, do about employees and contractors who demand payment in cash, they asked.

Neville Cooper, the institute's chairman, told the conference that none of these problems would be solved "by getting a code on paper, however good." Each company would have to come up with a code of ethics to deal with its own circumstances. The institute could conduct research into best practice in this area and examine the codes which already exist.

Sir Geoffrey Chandler added that it was not enough for such codes to be drawn up. There had to be the will to make them part of the organisation's culture. "You cannot tack it on like a bad cadenza," he said.

But unless companies addressed the ethics issue, they would find it increasingly difficult to attract young recruits. He urged industry Year had taught him that "younger people have an idealism that no generation has had before."

### INVITATION

addressed to Shareholders and Holders of Participation Certificates (in the following „Raiffeisen-Vermögensanteile“)

to attend the

ORDINARY GENERAL MEETING  
of Genossenschaftliche Zentralbank AG,

to be held on Tuesday, April 28th, 1987 at 10.30 a.m. in 1010 Vienna, Schaufflergasse 6, „Jugendstilsaal“.

#### AGENDA

- 1/ Presentation of the established financial accounts and presentation of the business report of the Board of Management regarding the business year 1986 together with the report of the Supervisory Board.
- 2/ Resolution regarding distribution of net profit.
- 3/ Resolution regarding the exoneration of the Members of the Board of Management and of the Supervisory Board.
- 4/ Resolution regarding reimbursement of the Members of the Supervisory Board.
- 5/ Election of the auditors for the business year 1987.
- 6/ Amendment to the Articles of Association in paragraphs 4, 5, 9, 11, 14, 23 and 24.
- 7/ General.

Attendance is granted only against presentation of certificates of deposit evidencing the deposit of shares or interim certificates with an Austrian public notary or with an Austrian or foreign bank. The deposit has to be effected not later than April 22nd, 1987 (section 17 of the Articles of Association).

The voting power of the shareholders corresponds to the nominal value of the shares.

In case votes are exercised by proxy a written authorization is requested. This authorization will be retained by the bank.

Holders of „Raiffeisen-Vermögensanteile“ are entitled to attend the General Meeting. Their right of attendance has to be justified in the same way as the corresponding right of shareholders (e.g. by analogous application of section 17 of the Articles of Association).

THE BOARD OF MANAGEMENT

#### INVITATION

addressed to the Holders of „Raiffeisen-Vermögensanteile“

to attend

#### A BRIEFING

concerning the financial statements 1986. This briefing will be held on Tuesday, April 28th, 1987 at 9.30 a.m. in 1010 Vienna, Harrergasse 1, 2nd Floor, Conference Room.

Holders of „Raiffeisen-Vermögensanteile“ are authorized to attend this briefing; they have to justify their right of attendance by analogous application of section 17 of the Articles of Association.

THE BOARD OF MANAGEMENT

Vienna, March 27th, 1987

GENOSSENSCHAFTLICHE ZENTRALBANK AG X GZB-VIENNA

## Synthetic fibres: Quality in the finest Swiss tradition

EMS synthetic fibres are recognized by all manufacturers of high-quality and high-technology textile fabrics.

The Swiss traditionally strive for perfection and make products of outstanding quality. Our fibres are, therefore, made to exacting standards and special types have been developed for demanding technical applications as diverse as paper-making felts, filters and document papers.

In the production of textile fabrics, yarns produced from either 100% Swiss polyester Grilene fibres or blends of Grilene fibres with natural fibres are ideal for weaving on today's high-performance looms.

EMS does not, however, just offer products. We work with our customers to whom we offer a complete backup and technical service to optimize their processing and develop products based on our fibres.

EMS is a name you can trust. We are an internationally active Swiss chemical and engineering company and we guarantee quality, reliability, know-how and customer service.

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Telephone 081/36 0111  
Telex 74 380, Fax 081/36 3816

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Telephone 0785-59 121, Telex 36 254  
Fax 0785-21 30 68

**EMS**  
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FT-ACTUARIES  
WORLD INDICES

120 Dec 31, 1986=100

Index	1986 (Start)	1986 (Mid)	1986 (End)	1987 (Start)	1987 (Mid)	1987 (End)
WORLD INDEX	75	78	80	85	100	110
WORLD excl. UK	72	75	78	82	98	108
EUROPE and PACIFIC	68	70	72	75	95	105

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## BASE LENDING RATES

[illegible]

**NOTICE**

to the holders of the outstanding £50,000,000 Mortgage Backed  
Floating Rate Notes 2010  
of  
Mortgage Intermediary Note Issuer (No. 1) Amsterdam B.V.  
(with its statutory seat in Amsterdam)  
(the "Notes" and the "Company" respectively)

NOTICE IS HEREBY GIVEN to the holders of the Notes that, pursuant to an agreement dated March 1, 1987, BankAmerica Finance Limited ("BAFIN"), formerly a wholly-owned subsidiary of Bank of America National Trust and Savings Association ("BA"), has been sold to a wholly-owned subsidiary of Bank of Ireland ("BI"). Both BA and BAFIN have, in a Deed dated 7th January, 1995 (the "Deed"), undertaken certain obligations in favour of the Company, the benefit of which has been assigned to The Law Debenture Trust Corporation p.l.c., as trustee for the holders of the Notes (the "Trustee"), as security for the Notes. The sale of BAFIN required the consent of the Trustee, which the Trustee has given on the condition that the obligations under the Deed of Indemnity

## TANTALUS

**DOWN**

- 1 Companion not well with a cold (5)
- 2 A heartless wife a few find frightening (7)
- 3 ... consequently, at that place a warning cry (6)
- 5 One invariably 8 (5)
- 6 Ground to soak up water (7)
- 7 The rations ordered—not for shopkeeper (8)
- 10 Scott's sea-robbier (3, 5)
- 13 Sitar pre-requsite (7)
- 15 Oriental girl shoulder-high (8)
- 17 Termini re-designed by edicts of German Emperor (7)
- 19 Settled back then annoying situation causes a storm (7)
- 21 Chew dates and feel full (5)
- 22 Returning in crowd, Etolian becomes famous (5)

The solution to last Saturday's puzzle will be published with names of winners next Saturday.

to the holders of the outstanding €50,000,000 Mortgage Backed  
Floating Rate Notes 2010  
of  
Mortgage Intermediary Note Issuer (No. 1) Amsterdam B.V.  
(with its statutory seat in Amsterdam)  
(the "Notes" and the "Company" respectively)

NOTICE IS HEREBY GIVEN to the holders of the Notes that pursuant to the agreement dated March 1987, BankAmerica Finance Limited ("BAFIN"), formerly a wholly-owned subsidiary of Bank of America National Trust and Savings Association ("BNA"), has been sold to a wholly-owned subsidiary of BNA, BankAmerica Finance Corporation ("BAFC"). Pursuant to the Supplemental Deed, 1985 (the "Deed"), undertaken certain obligations in favour of the Company, the benefit of which has been assigned to The Law Debenture Trust Corporation, p.l.c., as trustee for the holders of the Notes (the "Trustee"), as security for the Company's obligations under the Notes. Pursuant to the Supplemental Deed, 1987 (the "Supplemental Deed"), the Company has agreed to give, subject to the condition that the obligations under the Deed of both BNA and BAFIN in favour of the Company remained in effect following the sale and assignment of the Company to BAFC, certain obligations in favour of the Company corresponding to certain obligations under the Deed of BNA for the Notes. Accordingly, BAFC, as a Supplemental Deed dated 6th March 1987, the "Supplemental Deed", undertaken certain obligations in favour of the Company and the benefit of those obligations has been assigned to the Trustee for the benefit of the holders of the Notes. Pursuant to the Supplemental Deed, 1987, in favour of the Company remain in effect, except insofar as necessary to permit the sale of BAFIN. The Company has undertaken in the Supplemental Deed, 1987, to ensure that the obligations of the Company under the Deed defined in the Conditions endorsed on the Notes, following after February 1990, to reassign to BAFIN the benefit of the mortgage loans comprised in the security for the Notes at their principal amount and to apply the proceeds in accordance with the provisions of Condition 5(c) endorsed on the Notes. Copies of the Deed and the Supplemental Deed are available for inspection at the registered office for the time being of the Trustee taking at the date hereof to be the registered office of the Company, and to the registered offices of the Paying Agents set out in the Conditions endorsed on the Notes.

**Dated 30th March, 1987**

**US \$150,000,000 Floating Rate Notes 1996**

(of which US \$100,000,000 have been issued as the Initial Tranche)

KLEINWORT, BENSON, LONSDALE plc

*which was substituted for Kleinwort Benson Finance as the principal debtor on 15th March 1985)*

For the six months 30th March 1987 to 30th September 1987 the Notes will carry a Rate of Interest of 6 1/4% per cent

per annum with a Coupon Amount of US \$341.87

**CHEMICAL BANK INTERNATIONAL LIMITED**  
Agent Bank

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**FORD CREDIT CANADA LIMITED**  
1-800-533-0000

**U.S.\$ 50,000,000**  
**Guaranteed Floating Rate Notes due 1988**

in accordance with the provisions of the Notes notice is hereby

even that for the six months period from March 24, 1987 to September 24, 1987 the Notes will carry an interest rate of 11.5% per annum with a coupon amount of U.S.\$ 854.51.

Frankfurt/Main, March 1987

**COMMERZBANK**  
AKTIENGESELLSCHAFT

\_\_\_\_\_

\_\_\_\_\_

511

14-00000

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**ET UNIT TRUST INFORMATION SERVICE**[illegible]

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<b>MetLife Unit Trust Managers Ltd</b> 100 Broad Street, New York, NY 10004 100 Broad Street, New York, NY 10004 100 Broad Street, New York, NY 10004	<b>MetLife Unit Trust Managers Ltd</b> 100 Broad Street, New York, NY 10004 100 Broad Street, New York, NY 10004 100 Broad Street, New York, NY 10004	<b>MetLife Unit Trust Managers Ltd</b> 100 Broad Street, New York, NY 10004 100 Broad Street, New York, NY 10004 100 Broad Street, New York, NY 10004	<b>MetLife Unit Trust Managers Ltd</b> 100 Broad Street, New York, NY 10004 100 Broad Street, New York, NY 10004 100 Broad Street, New York, NY 10004	<b>MetLife Unit Trust Managers Ltd</b> 100 Broad Street, New York, NY 10004 100 Broad Street, New York, NY 10004 100 Broad Street, New York, NY 10004	<b>MetLife Unit Trust Managers Ltd</b> 100 Broad Street, New York, NY 10004 100 Broad Street, New York, NY 10004 100 Broad Street, New York, NY 10004	<b>MetLife Unit Trust Managers Ltd</b> 100 Broad Street, New York, NY 10004 100 Broad Street, New York, NY 10004 100 Broad Street, New York, NY 10004	<b>MetLife Unit Trust Managers Ltd</b> 100 Broad Street, New York, NY 10004 100 Broad Street, New York, NY 10004 100 Broad Street, New York, NY 10004	<b>MetLife Unit Trust Managers Ltd</b> 100 Broad Street, New York, NY 10004 100 Broad Street, New York, NY 10004 100 Broad Street, New York, NY 10004
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[illegible]



## INDUSTRIALS—Continued

[illegible]

Marlin (R) Cruise 10p	195	10.11	83.27	23
Marlin (R) Cruise 7p	195	10.11	83.27	23

[illegible]

Feb.	Do 11:40 C/Ln '94-02	28	2	011%
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[illegible]

May Sales	295	10.17	12.75	6.8
Aug Sales Group	83	22.12	3.5	1.8

[illegible]

Apr Underlever	52.11	51.36	0
May Uo's NV FT12	51.05	51.11	0
Small in Bank 70-			

[illegible]

New Wills Group	229	13.20	8.0	♦
Jan. Whiskey	560	8.12	71.5	3.3
Mixed (Auction) Ex				

Nov	May Worcester 10	525	125	52	12
Feb	May Worcester (A.J. 10)	525	125	52	12
Mar	May Worcester (A.J. 10)	525	125	52	12
Apr	May Worcester (A.J. 10)	525	125	52	12
May	May Worcester (A.J. 10)	525	125	52	12
Jun	May Worcester (A.J. 10)	525	125	52	12
Jul	May Worcester (A.J. 10)	525	125	52	12
Aug	May Worcester (A.J. 10)	525	125	52	12
Sep	May Worcester (A.J. 10)	525	125	52	12
Oct	May Worcester (A.J. 10)	525	125	52	12
Nov	May Worcester (A.J. 10)	525	125	52	12
Dec	May Worcester (A.J. 10)	525	125	52	12

May 1974	230	1.4	2.0	—	—
May 1975	235	29.1	052.00	—	—
May 1976	329	9.3	13.2	—	—

[illegible]

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**MINES—Continued**

Stock	Price	Last 1/2
Eastern Petroleum Australia	100	
Emacmet 20c	155	
Emperor Mines	412	
Emphador 20c	20	
Empire Gold	149	
Empire 20c	149	
Farquhar N.L.	149	
Perm Asst. & Minerals	69 1/2	
GM Kalgoorlie 25c	132 1/2	\$
Great Victoria Gold	98	
For HMC Aust. see Belgrave Resources		
Platinum Investments 2c	225	
W.M. Minerals N.L.	72	
Indian Ocean Res.	47	
Merrimack Gold 20c	22	
Norcan Mining 20c	76	
Orygenite Mines	72	
Julius Mines N.L.	90	
Kalbarra N.L. 20c	25	

Aluminum 25c	41	
Aluminum 50c	90	981
Aluminum 100c	533	
Aluminum 20c	78	
Aluminum 50c	106	32.2
Aluminum 100c	46	
Aluminum 20c	58	
Aluminum 50c	120	19.11
Aluminum 100c	92	25.2
Aluminum 20c	27	90.4
Aluminum 50c	69	
Aluminum 100c	168	
Aluminum 20c	32	
Aluminum 50c	170	11.3
Aluminum 100c	287	35.3
Aluminum 20c	19	
Aluminum 50c	27	
Aluminum 100c	56	

Renton Soc.	580	13.9
Semeco Expn. N.I.	24	0.7
Gen. Hazen N.I.	675	15.9
Sch. Goldfields	11	0.3
Southern Pacific	23	0.6
Southern Rens.	15	0.4
Southern Vermonts 25c.	87	2.0
Seagraves 25c.	37	0.9
Swan Rens. 25c.	18	0.4
Thames Mining 25c.	33	0.8
Utd. Goldfields N.I.	77	1.8
West Coast 25c.	21	0.5
Windsor Rens. 25c.	20	20.18
Whim Creek 20c.	436	10.0
Windsor Rens. N.I.	68	1.6
York Resources	13	0.3

	Tons		
Hyatt Haul 581	150	9.3	#
Levee	45	9.3	
Longport Haul 450.50	60	10.3	
Merino 12 1/2	75	2.6	
Malaysia Min. 10c.	66	67.30	
Palmyra	724		

ending SW1	115	8.12
ending SW2	90	12.8
ending SW3	100	6.81
ending SW4	135	17.5

Miscellaneous		
Anglo-Dominion	970	
Calby Res Corp.	32	
Cons. March 10	61	2.1
Cons. March 11	52	
Cons. March 12	54	
Cons. March 13	54	
Cons. March 14	54	
Cons. March 15	54	
Cons. March 16	54	
Cons. March 17	54	
Cons. March 18	54	
Cons. March 19	54	
Cons. March 20	54	
Cons. March 21	54	
Cons. March 22	54	
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Cons. March 92	54	
Cons. March 93	54	
Cons. March 94	54	
Cons. March 95	54	
Cons. March 96	54	
Cons. March 97	54	
Cons. March 98	54	
Cons. March 99	54	
Cons. March 100	54	

Practical 1995-2000		
Anglo-Dominion	970	
Calby Res Corp.	32	
Cons. March 10	61	2.1
Cons. March 11	52	
Cons. March 12	54	
Cons. March 13	54	
Cons. March 14	54	
Cons. March 15	54	
Cons. March 16	54	
Cons. March 17	54	
Cons. March 18	54	
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Cons. March 44	54	
Cons. March 45	54	
Cons. March 46	54	
Cons. March 47	54	
Cons. March 48	54	
Cons. March 49	54	
Cons. March 50	54	
Cons. March 51	54	
Cons. March 52	54	
Cons. March 53	54	

Stock	Price	Last ad	Div Yld
Belmont Group 10p	245		3.2
Cardenas Am Pet 10p	23		
Chilled Ins. Brokers	113		13.5
Continental Comm. 5p	47		
Crizon Beach 10p	62		
Emerging Investment	160		
Glanton Oil 1/2 5p	34		
Int'l. Warrants	29		
Midway Village 5p	49		
Theme Holdings	49		
Unit Group	115		RA6

**NOTES**

Prices indicated, prices and net dividends as of 12/31/83. Dividend yield is based on the price as of 12/31/83. Estimated price/earnings ratios and dividend yields are based on the price as of 12/31/83.

are calculated on "net" distributions to shareholders reported on profit after taxation and nonrecognition figures indicate 10 per cent or more "net" distributions. Covers are based on "maximum" gross dividend costs to profit after taxes and nonrecognition. The maximum extent of the distribution on mobile prices, are gross, adjusted to all taxes of declared distributions and rights.

are marked thus have been adjusted in all cases to increased or reduced.

on volume, passed or deferred.

non-residents on application.

report amended.

entity UK listed; dealings permitted under Rule 10b-18 on Stock Exchange and company not subject to regulation as listed securities.

of suspension.

dividend after pending scrip and other rights to be provided or forecast.

or reorganization in progress.

[illegible]

74	Irish, 13% 97/92
6354	Amnors
125	Carroll Inds
+5	Carroll Inds
93	Deaton Gas
	Hall (R. & H.)

3-	68 1/2	+1 1/2	Hutton Higgs
3-	69 1/2	+1 1/2	Irish Roses
			Undine

TRADITIONAL OPTIC			
3-month call rates			
	35	NEI	
	16	Net West Bit	
	42	P & O Dtd	
	47	Plessey	
	12	Pauli Price	
	30	Racal Elec	
		RHM	
	47	Rank Org Ord	
	48	Reed Instrl	
	62	STC	
	25	Sears	
	71		

57	TSB
58	Tesco
20	Thom EMI
22	Trust Houses
39	Turner Newall
20	Unilever
35	Vickers
20	Wellcome
80	Property
18	Brit Land
110	Land Securities
40	MEPC
100	Peachey
85	Gile
35	BOM
15	Brit Petroleum
50	Burmah Oil
50	Charterhall
52	Premier
25	Shen
35	Tricentral

48	Oil & Gas
55	Mines
118	Cons Gold
55	Latvian
36	Reo T Zlat

Section of Options traded is given on London Stock Exchange Report Page



## DIARY DATES

## Trade fairs and exhibitions: UK

**April 24**  
British International Antiques Fair (021-780 4171)  
NEC, Birmingham

**April 26**  
International Construction Equipment Public Works and Municipal Services Exhibition and Conference (01-637 2400)  
NEC, Birmingham

**April 28-29**  
International Electro-Optics and Laser Exhibition (01-940 3777)  
Tokyo

**April 29-30**  
International Computer & Office Automation Exhibition—KIECO (01-439 0501)  
Seoul

**April 29-30**  
International Wire and Cable Production and Wire Products Exhibition—WIRE ASIA (08833 7755)  
Beijing

**April 30**  
Better Made in Britain 5: Clothing, Footwear and Footwear Components and DIY (01-311 7158)  
Kensington Exhibition Centre

**April 14-16**  
International Trenchless Construction for Utilities—Construction and Exhibition (0823 778511)  
Kensington Exhibition Centre

**April 14-16**  
International Book Fair (01-940 6065)  
Olympia

**April 17-18**  
Cash and Carry Fashion Fair (01-727 1225)  
Kensington Town Hall

**April 24-26**  
Atari Computer Show (061-456 8835)  
Novotel

**April 28-May 4**  
London International Furniture Show (01-385 1200)  
Exo Court

**April 28-29**  
International Confectionery Market Exhibition—INTER-CONFEX (01-681 4900)  
NEC, Birmingham

**April 27-30**  
Audio Visual Exhibition (01-689 7788)  
Wembley Conference Centre

**April 28-30**  
London Engineering Design Show (0895 58431)  
Sandown Exhibition Centre

**May 1-13**  
Northern Ideal Home Exhibition (0602 501202)  
G-mex Centre, Manchester

**May 2-4**  
Photographic Exhibition (01-681 4900)  
NEC, Birmingham

**May 7-9**  
Scottish Freight Transport and Distribution Exhibition Conference (01-642 7685)  
Aviemore Centre

## Overseas

**April 14**  
Wire Tokyo '87 (07072 75641)  
Tokyo

**April 24**  
International Chemical and Petrochemical Industry Exhibition (01-488 1851)  
Beijing

**April 29-30**  
International Toy Fair—SPIEL (01-977 4581)  
Frankfurt

## Business and Management Conferences

**March 31**  
NEDC/FT Conferences: Enterprise, success and jobs—company success (01-621 1585)  
Queen Elizabeth II Conference Centre, SW1

**April 1**  
The Institute for Fiscal Studies: The 1987 Budget (01-636 8784)  
Park Court Hotel, W2

**April 1**  
Longman Seminars: Merger accounting—financial reporting issues (01-631 1991)  
Hilton Hotel, W1

**April 2**  
The Rural Life Conference—action with communities (01-636 4000)  
Royal Agricultural College, Cirencester

**April 6**  
International Business Communications: 6th annual television planning and buying seminar (01-530 4000)  
Marriott Hotel, W8

**April 17-18**  
Cash and Carry Fashion Fair (01-727 1225)  
Kensington Town Hall

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**May 7-9**  
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Aviemore Centre

## TODAY

**Commons:** Second readings of the Landlord and Tenant (No 2) Bill, the Fire and Safety of Places of Sport Bill, and the Pilotage Bill.

**Lords:** Billiards (Abolition of Restrictions) Bill, third reading. Abolition of Domestic Rates (Scotland) Bill, committee.

**Select committees:** Treasury and Civil Service—subject: the Budget. Witness: Rt Hon Nigel Lawson, Chancellor of the Exchequer (Room 8, 2.15 pm). Public Accounts—subject: individual training in the armed services. Witness: Sir Clive Whitmore, MoD (Room 16, 4.45 pm).

## TOMORROW

**Commons:** Progress of remaining stages of the Criminal Justice Bill. Lords: Abolition of Domestic Rates (Scotland) Bill, committee. Motions on legal aid regulations.

**Select committees:** Education Science and Arts—subject: special educational needs. Witnesses: Society of Education Officers; National Association of Advisory Officers in Special Education (Room 15, 10.40 am).

## Parliament

**Lords:** Debate on the state of the National Health Service. Unstarred question on the need for major road works between Hastings and Hythe.

**Affairs:** Subject: the condition and repair of privately owned housing. Witnesses: Ferndale Home Improvement Centre; Newport Borough Council (Room 18, 10.30 am). Trade and Industry—subject: motor components industry. Witnesses: BBA Group; Pilkington Glass (Room 15, 10.45 am). Public Accounts—subject: Trustee Savings Bank rights of Ownership. Witness: Sir Peter Middleton, Treasury (Room 16, 4.15 pm). Transport—subject: decline in the UK registered merchant fleet. Witnesses: BOSVA; Shell UK; BP (Room 17, 4.15 pm). Parliamentary Commissioner for Administration—subject: reports of the PCA for 1986. Witnesses: The Lord Chancellor and officials from his department (Room 8, 4.30 pm). Committee on a private Bill—Berkley London Borough Council (Room 6, 11 am).

## WEDNESDAY

**Commons:** Completion of the remaining stages of the Criminal Justice Bill.

## Finance

**Land Securities:** 1986-87 10.50p, 1987-88 10.50p, 1988-89 10.50p, 1989-90 10.50p, 1990-91 10.50p, 1991-92 10.50p, 1992-93 10.50p, 1993-94 10.50p, 1994-95 10.50p, 1995-96 10.50p, 1996-97 10.50p, 1997-98 10.50p, 1998-99 10.50p, 1999-00 10.50p, 2000-01 10.50p, 2001-02 10.50p, 2002-03 10.50p, 2003-04 10.50p, 2004-05 10.50p, 2005-06 10.50p, 2006-07 10.50p, 2007-08 10.50p, 2008-09 10.50p, 2009-10 10.50p, 2010-11 10.50p, 2011-12 10.50p, 2012-13 10.50p, 2013-14 10.50p, 2014-15 10.50p, 2015-16 10.50p, 2016-17 10.50p, 2017-18 10.50p, 2018-19 10.50p, 2019-20 10.50p, 2020-21 10.50p, 2021-22 10.50p, 2022-23 10.50p, 2023-24 10.50p, 2024-25 10.50p, 2025-26 10.50p, 2026-27 10.50p, 2027-28 10.50p, 2028-29 10.50p, 2029-30 10.50p, 2030-31 10.50p, 2031-32 10.50p, 2032-33 10.50p, 2033-34 10.50p, 2034-35 10.50p, 2035-36 10.50p, 2036-37 10.50p, 2037-38 10.50p, 2038-39 10.50p, 2039-40 10.50p, 2040-41 10.50p, 2041-42 10.50p, 2042-43 10.50p, 2043-44 10.50p, 2044-45 10.50p, 2045-46 10.50p, 2046-47 10.50p, 2047-48 10.50p, 2048-49 10.50p, 2049-50 10.50p, 2050-51 10.50p, 2051-52 10.50p, 2052-53 10.50p, 2053-54 10.50p, 2054-55 10.50p, 2055-56 10.50p, 2056-57 10.50p, 2057-58 10.50p, 2058-59 10.50p, 2059-60 10.50p, 2060-61 10.50p, 2061-62 10.50p, 2062-63 10.50p, 2063-64 10.50p, 2064-65 10.50p, 2065-66 10.50p, 2066-67 10.50p, 2067-68 10.50p, 2068-69 10.50p, 2069-70 10.50p, 2070-71 10.50p, 2071-72 10.50p, 2072-73 10.50p, 2073-74 10.50p, 2074-75 10.50p, 2075-76 10.50p, 2076-77 10.50p, 2077-78 10.50p, 2078-79 10.50p, 2079-80 10.50p, 2080-81 10.50p, 2081-82 10.50p, 2082-83 10.50p, 2083-84 10.50p, 2084-85 10.50p, 2085-86 10.50p, 2086-87 10.50p, 2087-88 10.50p, 2088-89 10.50p, 2089-90 10.50p, 2090-91 10.50p, 2091-92 10.50p, 2092-93 10.50p, 2093-94 10.50p, 2094-95 10.50p, 2095-96 10.50p, 2096-97 10.50p, 2097-98 10.50p, 2098-99 10.50p, 2099-00 10.50p, 2100-01 10.50p, 2101-02 10.50p, 2102-03 10.50p, 2103-04 10.50p, 2104-05 10.50p, 2105-06 10.50p, 2106-07 10.50p, 2107-08 10.50p, 2108-09 10.50p, 2109-10 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**MONTREAL**  
Closing prices March 27

**Nasdaq national market, closing prices, March 2**

**01-13 44 41**

**01-13 44 41**



## NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

Continued on p. 20

مكتبة الأهل







# CURRENCIES, MONEY & CAPITAL MARKETS

## FOREIGN EXCHANGES

### Mice threaten to overrun Japan's cat

by Colin Millham

DEALERS BEGAN to question the strength of the Paris currency agreement last week. There has been a reluctance to put downward pressure on the dollar since the agreement was signed. The major industrial nations met in Paris last month, for fear of provoking the big cats, in the shape of the central banks. But last week it appeared there was only one cat with any claws and he was flailing no friends among the others.

This gave encouragement for the mice to come out and play again. The cat with claws was the Bank of Japan, but some frantic action last week threatened to blunt its effectiveness, and the rest of the group were only prepared to give token support.

Japan has several problems. Firstly, when the Group of Five agreement was signed in New York in February 1986, the market was not prepared to argue that the dollar was overvalued. This time it is not convinced about the justification for the Group of Five agreement.

There is therefore much more likelihood the market will challenge the Paris agreement, and especially if the central banks do not appear to be wholehearted in their commitment to stabilise the foreign exchange.

Secondly, Japan maintains a very large trade surplus, while the US has so far failed to reduce its very large trade deficit, in spite of 18 months of a steadily weakening dollar.

The Japanese trade surplus in February rose to \$8.14bn from \$5.70bn in January. Exports rose to \$16.74bn from \$16.55bn, and imports fell to \$8.60bn from \$8.94bn.

Mellon Bank pointed out that the trade surplus was the largest for February on record, and also noted that Japanese exports for the first three months of 1987 were up 10.5% on the same period last year.

Thirdly, there is the question of restrictive trading practices, causing growing friction between Japan and the western industrial community.

Mrs Margaret Thatcher, the Prime Minister, admitted in the Commons last week she had received no reply to the letter sent to the Japanese Prime Minister, supporting the Cable and Wireless attempt to enter the Japanese telecommunications market.

Japan's efforts to keep competition out of its telecommunications market also caused concern in Washington, where it was suggested President Reagan, weakened by the arms for Iran scandal, would be forced to retaliate.

The Senate voted for such action, as growing trade tension increased fears of a trade war involving the US and Europe against Japan.

But in this context it must be noted the West German trade surplus rose to DM 10.4bn in February.

US officials have denied there is any target range for the dollar, and last week Mr David Mulford, US Assistant Treasury Secretary, criticised both West Germany and Japan for not carrying out their international responsibilities.

Tomorrow is the end of the financial year. There was already a trend to square books before the pressure built up on the dollar.

Last week in spite of this, and buying of dollars for yen by the Group of Six central banks, the dollar fell to a record low against the yen.

A new financial year will mean increased market volume and probably further pressure on the dollar. The present mood indicates that the Japanese cat is likely to overrun with a plague of mice.

## 2 IN NEW YORK

Mar 27	Close	Previous
2.50c	1.0000	1.0000
1 month	0.46-0.47	0.46-0.47
3 months	0.46-0.47	0.46-0.47
6 months	0.46-0.47	0.46-0.47
12 months	0.46-0.47	0.46-0.47

Forward premiums and discounts apply to the U.S. dollar.

## STERLING INDEX

Mar 27	Close	Previous
9.00 am	72.1	72.0
11.00 am	72.1	72.0
1.00 pm	72.1	72.0
3.00 pm	72.1	72.0
5.00 pm	72.1	72.0

## CURRENCY MOVEMENTS

Mar 27	Bank of England	Change
Switzerland	71.9	-2.0
U.S. dollar	102.1	-0.8
Canadian dollar	102.1	-0.8
Australian dollar	137.9	+0.2
Belgian franc	100.3	-0.3
Danish krone	100.3	-0.3
Deutsche mark	146.9	+0.6
French franc	171.4	+0.2
Italian lira	171.4	+0.2
Japanese yen	171.4	+0.2
Spanish peseta	171.4	+0.2
Swedish krona	171.4	+0.2
Yen	171.4	+0.2

Morgan Guaranty changes: average 1987-1992-100; Bank of England index average 1975-100.

## CURRENCY RATES

Mar 27	Bank of England	Change
Switzerland	71.9	-2.0
U.S. dollar	102.1	-0.8
Canadian dollar	102.1	-0.8
Australian dollar	137.9	+0.2
Belgian franc	100.3	-0.3
Danish krone	100.3	-0.3
Deutsche mark	146.9	+0.6
French franc	171.4	+0.2
Italian lira	171.4	+0.2
Japanese yen	171.4	+0.2
Spanish peseta	171.4	+0.2
Swedish krona	171.4	+0.2
Yen	171.4	+0.2

CSDBR rate for Mar. 26: 1.66721

## OTHER CURRENCIES

Mar 27	Close	Previous
Argentina	2.4615-2.4725	1.5300-1.5410
Australia	2.2945-2.2975	1.4300-1.4330
Brazil	34.375-34.390	21.410-21.5210
Canada	1.2750-1.2760	1.4400-1.4410
Denmark	137.9-138.0	1.125-1.126
France	171.4-171.5	1.785-1.786
Germany	146.9-147.0	1.785-1.786
Greece	1.2750-1.2760	1.4400-1.4410
Hong Kong	12.510-12.520	7.785-7.795
India	1.2750-1.2760	1.4400-1.4410
Indonesia	1.2750-1.2760	1.4400-1.4410
Italy	171.4-171.5	1.785-1.786
Japan	171.4-171.5	1.785-1.786
Malaysia	1.2750-1.2760	1.4400-1.4410
Netherlands	1.2750-1.2760	1.4400-1.4410
New Zealand	1.2750-1.2760	1.4400-1.4410
Norway	1.2750-1.2760	1.4400-1.4410
Portugal	1.2750-1.2760	1.4400-1.4410
Spain	1.2750-1.2760	1.4400-1.4410
Sweden	1.2750-1.2760	1.4400-1.4410
Switzerland	1.2750-1.2760	1.4400-1.4410
Taiwan	1.2750-1.2760	1.4400-1.4410
Thailand	1.2750-1.2760	1.4400-1.4410
UK	1.2750-1.2760	1.4400-1.4410
USA	1.2750-1.2760	1.4400-1.4410
Vietnam	1.2750-1.2760	1.4400-1.4410

\*Selling rate.

## FORWARD RATES AGAINST STERLING

US dollar	1 month	3 months	6 months	12 months
1.00	1.0000	1.0000	1.0000	1.0000
2.00	1.0000	1.0000	1.0000	1.0000
3.00	1.0000	1.0000	1.0000	1.0000
4.00	1.0000	1.0000	1.0000	1.0000
5.00	1.0000	1.0000	1.0000	1.0000

## EMS EUROPEAN CURRENCY UNIT RATES

Mar 27	Close	Previous
Belgian franc	100.3	-0.3
Danish krone	100.3	-0.3
Deutsche mark	146.9	+0.6
French franc	171.4	+0.2
Italian lira	171.4	+0.2
Japanese yen	171.4	+0.2
Spanish peseta	171.4	+0.2
Swedish krona	171.4	+0.2
Yen	171.4	+0.2

Changes are for Ecu, therefore positive change denotes a weak currency.

## EXCHANGE CROSS RATES

Mar 27	Close	Previous
DM	0.342	0.341
FF	0.165	0.164
ITL	0.000	0.000
YEN	0.000	0.000
DM/FF	2.073	2.072
DM/ITL	3.360	3.359
DM/YEN	163.6	163.5
FF/ITL	0.000	0.000
FF/YEN	0.000	0.000
ITL/YEN	0.000	0.000

Yen per 1,000 French Fr per 100; Lira per 1,000 Belgian Fr per 100.

## EURO-CURRENCY INTEREST RATES

Mar 27	Close	Previous
3 months	10.10%	10.10%
6 months	10.10%	10.10%
9 months	10.10%	10.10%
12 months	10.10%	10.10%
15 months	10.10%	10.10%
18 months	10.10%	10.10%
21 months	10.10%	10.10%
24 months	10.10%	10.10%
27 months	10.10%	10.10%
30 months	10.10%	10.10%

Long-term Eurodollars: Two years 6.7-7.0 per cent; three years 7.7-8.0 per cent; four years 7.7-8.0 per cent; five years 7.7-8.0 per cent; six years 7.7-8.0 per cent; seven years 7.7-8.0 per cent; eight years 7.7-8.0 per cent; nine years 7.7-8.0 per cent; ten years 7.7-8.0 per cent.

## POUND SPOT - FORWARD AGAINST THE POUND

Mar 27	Close	Previous
1 month	1.0000	1.0000
3 months	1.0000	1.0000
6 months	1.0000	1.0000
12 months	1.0000	1.0000

Long-term Eurodollars: Two years 6.7-7.0 per cent; three years 7.7-8.0 per cent; four years 7.7-8.0 per cent; five years 7.7-8.0 per cent; six years 7.7-8.0 per cent; seven years 7.7-8.0 per cent; eight years 7.7-8.0 per cent; nine years 7.7-8.0 per cent; ten years 7.7-8.0 per cent.

## DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Mar 27	Close	Previous
1 month	1.0000	1.0000
3 months	1.0000	1.0000
6 months	1.0000	1.0000
12 months	1.0000	1.0000

Long-term Eurodollars: Two years 6.7-7.0 per cent; three years 7.7-8.0 per cent; four years 7.7-8.0 per cent; five years 7.7-8.0 per cent; six years 7.7-8.0 per cent; seven years 7.7-8.0 per cent; eight years 7.7-8.0 per cent; nine years 7.7-8.0 per cent; ten years 7.7-8.0 per cent.

## NEW YORK

Mar 27	Close	Previous
3 months	10.10%	10.10%
6 months	10.10%	10.10%
9 months	10.10%	10.10%
12 months	10.10%	10.10%
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# FINANCIAL TIMES SURVEY



Australia is approaching its bicentenary in the throes of an economic crisis. **Robin Pauley**, Asia Editor, looks at the

attempts of Mr Bob Hawke's Labor Government to chart its way to recovery while trying to shore up its declining general election prospects.

## Hawke hoists the storm sail

AUSTRALIA IS down but not under. Like a crippled 12-metre racing yacht the Australian ship of state is in a sorry state, blown wildly off course by becalmed commodity prices and rapidly declining terms of trade. The economic sails and rigging are all over the place, the navigation has been so erratic as to have almost boxed the compass and the vessel is wallowing in so much debt (\$A100bn) and current account deficit (5½ per cent of GDP compared to 4 per cent in the US) that the deck is all but beneath the waves of crisis.

But the hull is sound and the potential unlimited. It is going to be a long and arduous task to pump the problems out and get properly under way again. But the signs are that the correct course may finally have been charted. The danger of sinking, very real a year ago, has receded, barring storms, accidents and violent lunges at the helm — although the question lingers: is too little being done too late?

Today's Australians are essentially paying a hard price for years of complacency and lack of forward planning. The country has suffered crises greater than the present one in both the 1830s and the 1960s and 1970s.

But reliance on the something

— will — turn-up school of philosophy meant that virtually no attempt was made to deal with any of the structural dangers threatening to hole the economy below the water-line. Something always did turn up — usually a return to soaring demand and ballooning prices for commodities — gaining Australia the tag "Lucky Country."

So the country proceeded as before, paying itself more than it could afford, cocooning inefficient industries in protective tariffs, tolerating destructive work practices and ignoring the steadily declining terms of trade which spelled certain disaster sooner or later for what was virtually a single-sector economy but which remained a price taker rather than price setter in all its primary and mineral commodities.

The Australians, healthy and wealthy, appear this year to have realised the game is up. There is some worrying talk, based more on hope than evidence, that once again commodity prices will "recover because they cannot stay down for ever," but at least this time it is not being used as an excuse to do nothing in the meantime, except go to the beach and wait.

Politicians, bankers, businessmen and most importantly most of Australia's 16m

Mr Bob Hawke, Prime Minister, faces tough political and economic conundrums

citizens — except perhaps the surfing drole blunders — appear to realise the depth of the difficulties and that the only people who can grind the winches of recovery are themselves.

There are signs of a new spirit in the country. Deregulation of most financial markets and the slow but steady reduction of trade barriers has introduced a new ethos of competition and efficiency which has even spread as far as looking for ways to break up the rigid airline monopolies, a fixed feature of Australian life.

Business is starting to look for new markets and new industries, manufacturing industry is rationalising under legislative pressure from the Government. Despite crippling high interest rates, new industries are starting to establish themselves and the service sector is growing. Tourism, a long-neglected source of potentially huge inflows of foreign currency, is finally being regarded seriously as a major service industry.

The difficulty in Australia is in reconciling the disastrous

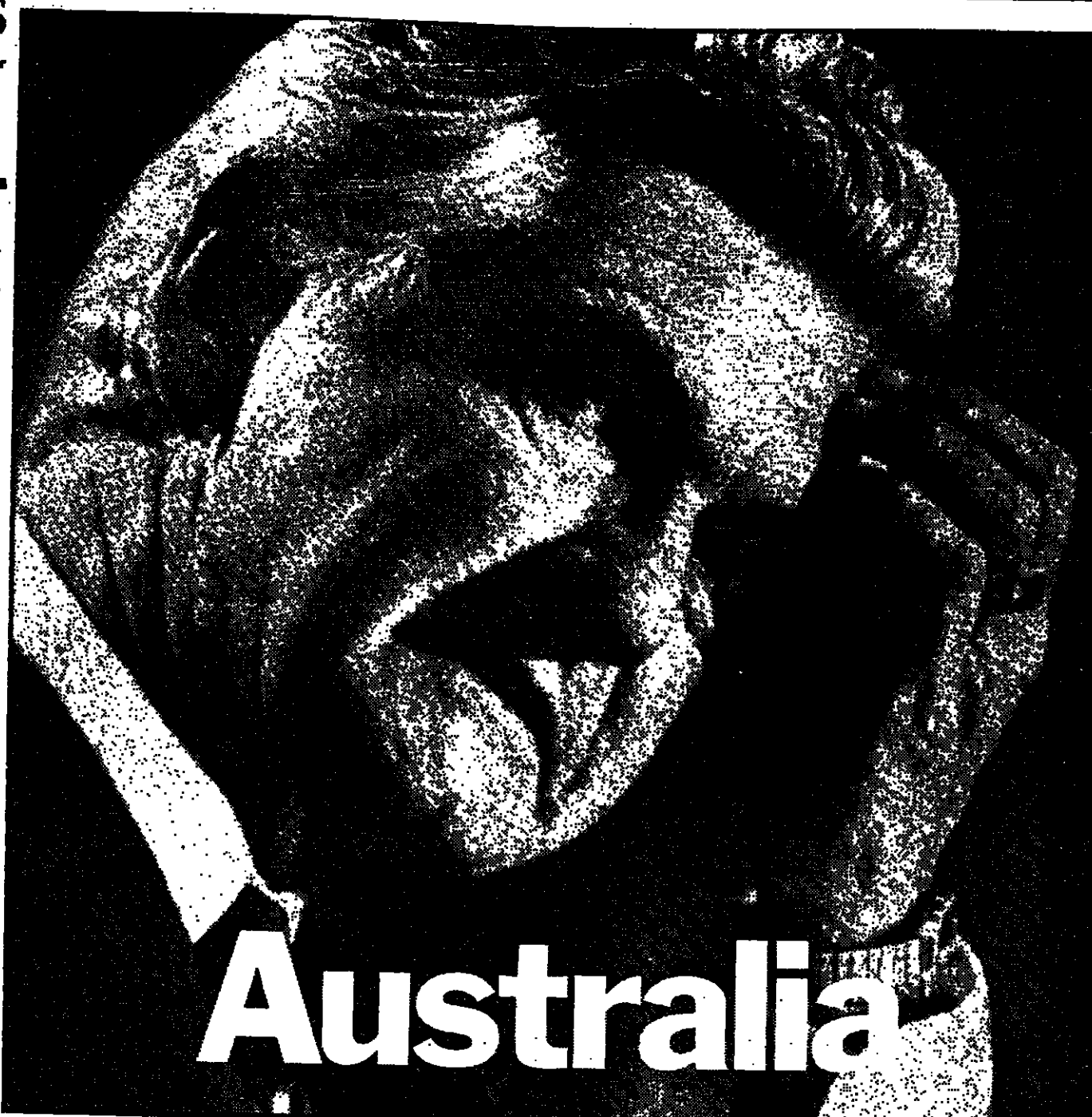
economic data with the way life looks. The cities in this, the world's most urbanised country, are prosperous, the shops crowded. The stock market is soaring to the sort of giddy heights which, even though it suggests a possible sudden hard landing in a number of obviously inflated sectors, also suggests a degree of investor confidence not warranted by the state of the economy. Unemployment is relatively low at just over 8 per cent compared with most developing states. Inflation at 10 per cent is

destructively high, partly because of the impact of the collapse of the Australian dollar, which has lost 40 per cent of its value against the US dollar in the past 18 months — a source of national shame and an impediment to the endemic travel-lust.

But Australia in crisis remains one of the safest, sunniest and most attractive democracies in the world and its inhabitants know it, which is half the problem.

The Labor Government, led by Mr Bob Hawke, elected in 1983

POLITICS AND FOREIGN POLICY	
Federal politics: a new bandwagon starts to roll .....	2
Defence and regional strategies: heightened role in the South Pacific .....	2
Foreign policy: stronger trade links with Japan sought .....	3
ECONOMY AND FINANCE	
Restructuring the economy: a long and difficult road ahead .....	4
Upheavals in banking: the going gets tough .....	4
Taxation reforms: now the debate intensifies .....	5
Sharemarkets boom: a flood of new issues .....	6
TRADE AND INDUSTRY	
Industrial relations: wage accord a success so far .....	6
Manufacturing industry: investment remains weak .....	7
Agriculture: farmers hit by rising costs and interest rates .....	8
The mining industry: profits at last begin to rise .....	8
Immigration: levels are set to rise again .....	9
Bicentenary: Britain's schooner gift to Australia's youth .....	9
Tourist earnings: going from strength to strength .....	10
Wine exports: enjoying ever-increasing sales .....	10



and again in 1984, started badly. They ignored the storm warnings, dashed for growth and were faced with an overheating economy, flight of confidence, collapse of the dollar and an unmanageable current account deficit in 1985-86. Last year the haul back started.

Public spending has been cut, trade union leaders have accepted real cuts in living standards and today have a sense of realism under which they accept that real wages may have to fall every half year for some years to come — even if their members are not so sure. The unearned good life of yesterday is going to take a lot of tomorrow before it is paid for.

The Treasurer, Mr Paul Keating, now appears to understand the nature of the problem and to be more determined to tackle it, whatever the cost, in terms of personal and political popularity. Similar determination from Mr Hawke, a man who is obsessed with the desire to be loved by the ordinary Australian, is less evident, however.

The coming months will be crucial and will contain a number of important indications as to whether Australia is back on course, away from the drift towards the status of a "banana republic" which Mr Keating deliberately warned last year was the country's fate unless it put its energies into getting out of deep crisis rather than pretending there was not one.

First, there is the May economic statement — essentially an emergency fiscal package — in which the fiscal screw will be tightened further both to tackle the budget deficit and to assure the markets that political and general election considerations are not diluting the strength of the medicine.

This must also tackle the problem of the states' expenditure levels. While the Government has been battering down the hatches the states, it turns out, have been accelerating their spending on public services using cash gained over the years by "hollow-logging" —

squirrelling cash away for future use. The federal system limits the government's central control over state expenditure but the May statement can at least cut federal contributions to the states as a compensatory claw-back.

Then there is the budget in August which will have to reassure the markets again by maintaining a tight fiscal rein. Crucially, there is the general election, due some time between now and April 1988. One of the most serious hindrances to administering the sort of treatment Australia needs is the exceptionally short three-year maximum between elections. This makes formulation and implementation of even a medium term strategy virtually impossible, especially in a country where politics is a blood sport and where political parties usually dissipate their energies during the last year in hurrying abuse at each other and sweeteners at the electorate.

The timing of the election is a conundrum for Mr Hawke. To go to the country now would capitalise on the unprecedented chaos among the opposition but elicit the accusation of cutting and running scared before the nasty May spending cuts.

To go towards the end of the year risks a thoroughly disenchanted electorate after May and August squeezes and further real cuts in wages and living standards.

To leave it until early next year risks being boxed into a loser's corner; on the other hand 1988 is bicentennial year and a visit by the Queen will be a popular distraction from the economic ills provided a rescue team from the International Monetary Fund does not tack into Botany Bay at the same time.

Whenever he goes, the issues will be the same: taxation, which all Australians seem to

Continued on page 10

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## AUSTRALIA 2

In federal politics, a surprising and popular force emerges

## A new bandwagon starts to roll

THERE IS a new force in Australian federal politics: Sir Johannes Bjelke-Petersen. It is not clear yet, though, whether the prime minister of the important state of Queensland represents a real wind of change or merely a passing breeze.

At 76, having been in state politics for 40 years and a state premier for nearly 20, Sir Joh has decided to enter federal politics, and may even harbour ambitions to become federal prime minister, although he has not specifically dwelt on this possibility.

A deeply religious and wealthy man who made his first money in peanut farming, he drew the following description from journalist Ms Linda Christman in her travel book on Australia, *The Ribbon and the Ragged Square*.

"Joh despises trade unions; he hates the reputation they have given Australia through their strike record... he despises tariff protection which props up costly Australian manufactured goods, particularly cars. He also hates the holiday penalty which the unions have won for the hotel and catering trades, and which adds 17.5 per cent on to bills at weekends and holidays. And he believes in low taxes or no taxes at all."

"He does not believe in Australia for the Australians. He would do away with the foreign investment review board and let everyone in. As for foreign aid and the United Nations, he is not interested in either. He leans towards law and order and has both a pronounced dislike of loud mouth minorities who take to the streets and march."

"As for aborigines, Joh could talk all night on the subject."

Sir Joh's entry into federal politics began last November when, against all predictions, his National Party won the state elections. In the past he had governed in coalition with the Liberal Party. He won a majority of the seats in November but not of the vote, there having been some boundary changes.

The real start of his campaign, however, was a speech in February at Wagga Wagga in New South Wales. He did not explicitly say he would run for prime minister, or at that stage even concede he would seek a seat in the federal parliament. He concentrated on slamming "those socialists" in Canberra. By socialists he was thought to

mean not only the Labor Government of Mr Bob Hawke, which by the standards of Western Europe can only be viewed as a right wing social democratic party, but also his own Liberal/National Party opposition partners. Indeed the thrust of his campaign so far seems bent on pulling out the National Party element of the federal coalition. He has called for Queensland National Party members to withdraw from the coalition (a call which they have prevaricated about) and he has tried to discredit Mr Ian Sinclair, the present head of the federal National Party.

As Sir Joh's bandwagon has started to roll he has obliged the other political parties who originally viewed his campaign as a crank, to take him seriously. In a national opinion poll, taken in the middle of February, 42 per cent of the respondents said they would vote for Mr Bob Hawke, 24 per cent said they would vote for Sir Joh if he formed a party and ran and 20 per cent said they would back Mr John Howard, the leader of the Liberal Party, as prime minister.

In a federal National Party leader, got 4 per cent of the vote. Two weeks before Sir Joh's vote was nil because his campaign did not exist. Over a week later towards the end of February a new poll put Sir Joh's total at 27 per cent, Mr John Howard, the same at 20 per cent, and Mr Bob Hawke, the same with 42 per cent. The smaller parties lost ground.

Sir Joh has gathered commitments from backers for A\$25m in campaign funds. This in itself is unusually large. The amount spent in a general election campaign by one of the major parties is put at \$14m. He has campaigned on a platform of less government, lower taxes and the emasculation of the trade unions. As such his drive for Canberra has echoes of President Ronald Reagan in the US. He enjoys the support of a group of new entrepreneurs who have achieved wealth largely as developers in Queensland's Gold Coast and elsewhere and he has tapped a groundswell of discontent by offering populist solutions to complex problems.

His great popularity is explicable in two ways. First Australia is in the throes of economic transition as the terms of trade for its primary products deteriorate. This has meant that for most Australians, who have known prosperity and a relaxed lifestyle all their adult lives, the standard of living has fallen and will continue to fall. Many do not understand why.

In this climate someone who is perceived to have done well for his own state and is offering simple panaceas to the country's problems is likely to be seized upon as a saviour, particularly when the other parties do not seem to have any answers to the problems which do not involve painful readjustments.

Second, the coalition, having ruled in one configuration or other for most of the post war period is in disarray. Mr Andrew Peacock having lost the leadership to Mr John Howard almost by default now seemed to have decided he wants it back. Enjoying much greater personal popularity than Mr Howard, he constantly sniped at the leader, and has hinted he might go into partnership with Sir Joh if things get that far. Mr Howard, who is considered intellectually the most capable man on the opposition front bench has not really



Sir Joh Bjelke-Petersen: at 76, injecting more life into electoral issues.

caught fire as a personality. He is lacklustre on television and does not inspire at public meetings.

Mr Howard has now dismissed Mr Peacock from the front bench. But more than this, the Labor Party, by moving to the right has really stolen all the Liberals' clothes. In terms of policies all the Liberals seem to be offering is more of the same: tax cuts, budget cuts and new forms of taxes.

Alert to the threat of Sir Joh, the other parties and the Liberals, in particular, have been putting out a steady stream of information showing that Sir Joh is not what he seems.

Queensland, it says, has the largest government, the most sprawling bureaucracy and more controls than anywhere.

Policies apart, however, most party managers think that Sir Joh faces an impossible task. The National Party is a rural based party which is not truly national in its presentation. Queensland and New South Wales between them account for 23 of its 26 representatives and senators. The remaining three come from Victoria.

To win government the coalition must win 75 seats in the House of Representatives. To become prime minister the National Party leader would thus need to win 38 seats. At present the Nationals hold 21 seats compared to the Liberals 43. Thus the Nationals would need to gain a net 17 seats. This most political managers contend is an arithmetic impossibility.

"Joh would have to win these seats in urban areas. He can't even hold seats in urban areas in his own state. How do you think he is going to fare in Victoria and New South Wales?" Senator Graham Richardson of the Labor Party observes.

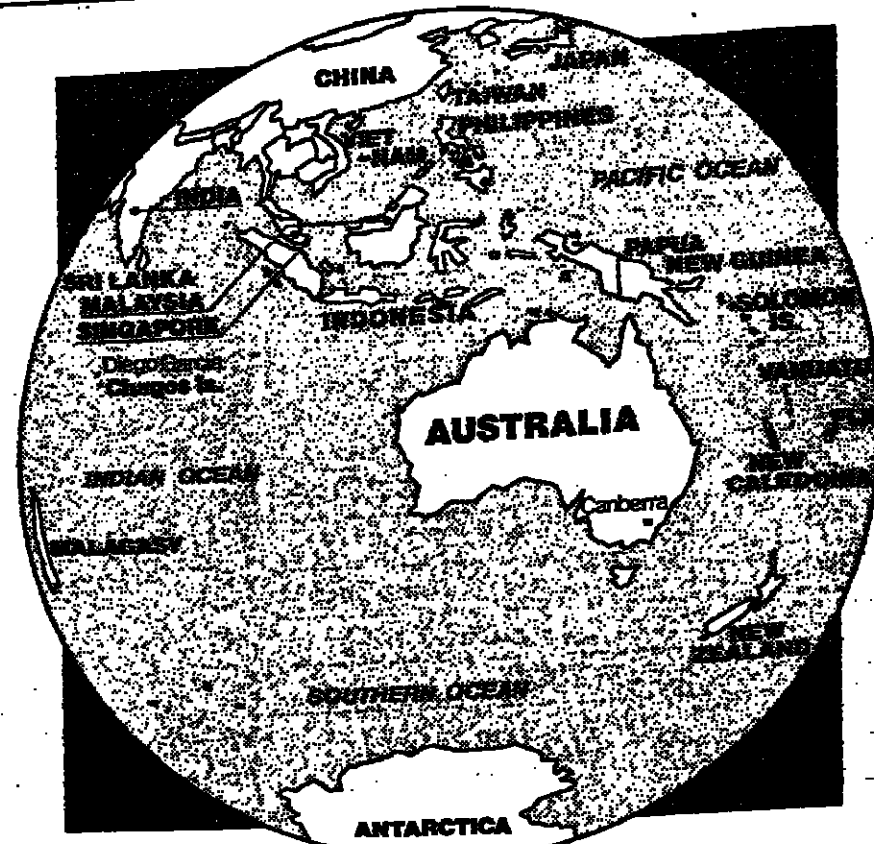
The Labor Party, meanwhile, has been watching all this with a certain amusement. For the first time in some time Labor has moved back ahead in the opinion polls. A Morgan Poll done for the Sydney magazine, the *Enslin*, at the end of February, gave the Labor party 47 per cent of the vote against the coalition's 45 per cent.

If Mr Hawke wins in a few more months as prime minister then he will become the longest serving Labor party prime minister. He must call an election before April 1988. Mr Hawke himself remains consistently popular and his cabinet is reckoned to be one of the most talented ever assembled. In tough times for Australia there is a widespread consensus that its policies of financial austerity are the correct ones for the country. The government's accord with the trade unions, which has brought about real wage cuts in a heavily unionised country, are reckoned to be a remarkable achievement.

Still the Labor Party is not the natural party of government in a basically conservative country and a third straight election victory would be a record. The tough decisions the government must face in July when it presents its budget could persuade Mr Hawke to take advantage of the opposition splits and go to the country sooner rather than later.

He is having relatively little trouble with his own left wing despite a controversial decision to sell uranium to France. But with only a nine seat majority in the House, the Labor Party is by no means a certainty for re-election. However, at the very least Sir Joh has injected some life into electoral considerations.

Stewart Dalby



Defence and regional strategies

## Heightened role in the South Pacific

"KNOW YOUR Enemy" is the cardinal rule for an effective defence strategy, whether in war or peace. It is an exceptionally difficult rule to apply in Australia where a serious external threat is all but impossible to imagine. This begs the question: what is Australia supposed to be defending — and against whom?

It is widely accepted that only the US and the Soviet Union have the capability of conquering Australia — the world's only continent comprising a single country with no land borders to any other state. It is equally widely accepted that neither superpower is even remotely likely, under any circumstances outside a nuclear conflict, to attempt such a conquest.

It is a long time since an Australian Government addressed the implications of this "lucky" aspect of the Lucky Country's geopolitics, with the result that Australia has tended to follow a defence policy based

on public feelings of insecurity and a belief that the country must be capable of taking its defence to the four corners of the world.

The Government's defence white paper published earlier this month, proposes to change all that. It has accepted all the substantive recommendations of last year's review, by Mr Paul Dibb, of Australia's defence capabilities, with a few minor changes and some semantic alterations made for political rather than strategic reasons.

Mr Dibb's phrase "strategy of denial" has been dropped, but will nevertheless be the backbone principle governing defence policy from now on. It is a defensive policy, downgrading the importance of attack potential and the idea of Australia developing any further substantial capabilities for defending itself off Australian territory. It allows of Australia's geography to dictate almost impossibly long lines of com-

munications and supply on an adversary and forces any aggressor to consider the ultimate prospect of fighting on unfamiliar and generally inhospitable terrain.

Both Dibb and the Government have been sensitive to public opinion and to international commitments. Although Australia has never been invaded in its 200 years, even the Japanese concluding that it could not be taken and held, Australians are acutely aware that they have been left battling alone.

When Pearl Harbour was bombed and the British were defeated in Singapore during the Second World War, the Australians had to hold the line alone in Papua New Guinea for three months. Previous Australian commitments to alliance partners also means that it has lost its soldiers in war (in Vietnam) more recently than any

Continued on page 3

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مكازم الأعمال



## Foreign policy

## Stronger trade links sought with Japan

AUSTRALIA'S FOREIGN policy has got itself into something of a muddle in recent times. The key foreign policy issues for the country, such as international protectionism and the various tugs of influence in the South Pacific, seem to have been of less interest to the Foreign Ministry and its minister, Mr Bill Hayden, than subjects like arms control and the Middle East peace process which command the world spotlight but have less immediate relevance to Australia.

The result is that Australia, the most important country in the south Pacific region, has been late in identifying and responding to important regional foreign policy issues among the many small Pacific islands and therefore late in heading off a range of potential crises ranging from increasing Soviet economic influence in the region to the collapse of the Anzus treaty.

Mr Hayden is widely respected as a clever and authoritative politician which makes the foreign policy confusion the more surprising. One reason often advanced for his approach is the exceptionally poor state of his relationship with Mr Bob Hawke, the Prime Minister.

This makes frequent sojourns abroad more attractive to Mr Hayden than spending more time in Canberra formulating

foreign policy strategy—particularly as Mr Hawke himself leads from the front on issues such as maintaining the closest and friendliest possible ties with the US and Israel and taking a firm stand against apartheid policies in South Africa. The most obvious result of this hiatus has been that the single most important foreign policy issue in economic terms—the extent to which the European common agricultural policy and the US and Japanese protection barriers cripple exporters in countries like Australia—has mainly been handled by the Trade Department and its minister, Mr John Hawkins.

But equally important Australia, together with other states in the region, has been caught wrong-footed among the wrong-footed of Pacific islands small in economic importance but potentially large in strategic importance. The Soviet Union, never a slouch in spotting an area of influence, spotted the low level of economic aid meted out to the islands and started to make overtures.

Moscow started negotiating fishing agreements in the area, first with Kiribati in 1985 for an agreement which was not renewed last year and later with several other states, notably Vanuatu. These approaches are seen in themselves of great significance but they sounded

enough alarm bells in Canberra to spark a reappraisal of regional foreign policy.

Mr Edward Shevardnadze, the Soviet Foreign Minister, stressed during a brief visit to Australia earlier this month that his country's pursuit of fishing agreements in the region was purely commercial with "no bad aims or hidden intentions." But the Australians view of the notorious Soviet "trawlers," which appear all over the world covered in radio antennae, and the multiple possible uses of "port facilities," caused a new unease.

In addition, new satellite photographs published in Australia indicate that the Soviet naval base being developed at Cam Ranh Bay in Vietnam is larger and more extensive than previously believed, further stimulating Australia to demonstrate more active interest in the area.

A recent announcement, for example, indicated that in future the South Pacific will be accorded equal priority with south east Asia in strategic defence thinking. This is not to say that there is any anxiety yet about any Soviet aggressive military aims but the combination of events has been enough to make Australia think hard, for example, about its dependency on open sea lanes for trade and the potential vulnerability of these trading

routes. Australian identity with regional interests has also set it firmly against France, with whom relations have deteriorated seriously over events essentially emanating from the continuation of nuclear testing by the French at Mururoa in the South Pacific.

Most of the Pacific islands are opposed to the nuclear tests and want the South Pacific to be a nuclear-free zone, a policy actively supported by New Zealand where the Government's refusal to allow entry to US vessels unless they declared they had no nuclear equipment on board led to the collapse of the Anzus treaty between New Zealand, the US and Australia.

Australia is trying to hedge round this problem. It retains firm links with both New Zealand and the US, for example, while also warning New Zealand that Canberra cannot be expected to take over responsibility for the entire defence of the region. At the same time Australia has supported the concept of "Spinfix"—the treaty in which the signatories agree in principle that the South Pacific should become a nuclear free zone.

The treaty, enthusiastically supported by New Zealand, was conceived by the Pacific Forum states. Its wording is such that signing it involves little more than making a general state-

ment about the undesirability of nuclear war. In detail, signatories agree not to make, store or use nuclear weapons in the South Pacific.

The Australian Foreign Ministry has not attempted to disguise its disappointment that nations like the US and Britain, among others, have not signed it because of their sensitivity to France, which clearly cannot sign without giving up its nuclear test programme in the area.

Canberra's relations with France, possibly the least popular country among Pacific states at the moment, are made yet worse by the overt support by Australia for the Kanak people's independence movement in New Caledonia and for attempts to have the island recognised by the UN as a territory to be decolonised.

French fury at Australia's stance culminated with the Australian consular general in New Caledonia being declared *persona non grata* earlier this year and France banning all ministerial and official contacts between the two countries.

While Australia would prefer to remain on good relations with countries like France and feels historically closer to Europe and the West than to Asia, these sort of incidents are doing the country a great deal of good in the Pacific where Australia is increasingly being seen as a strong and active insider rather than outsider

nation. Nevertheless, despite growing affinities with the Pacific and Asian regions some local suspicions about Australia remain, largely based on its identification as an essentially white westernised society at odds with the values of some of its neighbouring cultures.

Relations with Indonesia are poor, having been soured further last year in a row last year over reports in the free Australian press which were critical of the Indonesian president. Australians are slightly distrustful of Indonesia's intentions in the area and although Indonesia is not a credible threat to Australia's security people living in the north of the continent are acutely aware that they are much nearer Indonesia than they are to Sydney.

Nevertheless, south-east and north-east Asia are clearly the major trading partners of the future—and probably also the source of many of the immigrants needed to create a viable internal market in Australia, although the inevitable "Asianisation" of the country remains a delicate subject.

This raises the delicate subject of Australia's relations with Japan. Both countries are seeking stronger bilateral relations and free-spending Japanese visitors bring much needed foreign currency to Australia—although they are more welcome by many citizens as tourists than as settlers seeking retirement homes in



Mr Bill Hayden, Foreign Minister: widely respected as a clever and authoritative politician

Japanese village complexes, of which there are certain to be more in the future.

Relations have not been close recently because of Japan's impenetrable trade protection barriers but Japan's new-found interest in expanding its sphere of influence into the Pacific to counter Soviet ambitions requires Australia to join and support in a common bilateral foreign policy, Japan working from the north and

Australia from the south. A trade off might mean the Japanese finally opening the door slightly to allow Australian exporters into Japanese markets. Whether Mr Hawkins or Mr Hayden takes centre stage in this debate in coming months will indicate more than anything whether the Australian foreign ministry is really refocusing its foreign policy.

Robin Pauley

## Plan to launch a two-ocean navy

Continued from page 2

European nation except Britain (in the Falklands). President Nixon warned that the US could not be relied upon to defend the whole of the South Pacific and Australia and New Zealand would have to defend themselves as part of their contribution to overall western security. Australia accepts this and remains deeply committed to the US, which maintains three controversial bases in Australia.

Australia also remains wholly committed to the Anzus treaty and to New Zealand in spite of the recent split in Anzus caused by Mr David Lange's government's refusal to accept visits by US nuclear powered vessels. A natural part of Australia's future defence policy will be to play a heightened role in the South Pacific and in regional defence. The map shows that Indonesia, for example, is much closer to northern Australia than southern Australia is to either the south east or south west. Australia's foreign relations with Indonesia have been troubled and some argue that the poor quality of the Indonesian armed forces is improving together with better technology—new and sophisticated missile-armed frigates and West German combat submarines together with F-16 aircraft.

By 1990, however, they still will not have half the capability of Australia but Australia has to keep a regional eye out for Indonesia's future attitude to Papua New Guinea, for example.

There are other wrinkles throughout the region. In spite of their vehement denials it is clear from published satellite photographs that the Soviets are creating a considerable naval force base at Cam Ranh Bay in Vietnam. Tensions among Pacific islands have resulted in occasional fishing agreements with the Soviet Union—Vanuatu, for example—and dismay with the West which expresses itself in anti-French sentiment over New Caledonia's unsuccessful attempts so far to secure its independence. It is linked with the affront to regional sensibilities caused by French nuclear testing at Mururoa Atoll.

To Australia's dismay both Britain and the US have decided not to sign "Spinfix" (the SPNFZ or South Pacific nuclear-free zone treaty), a largely innocuous treaty emanating from the South Pacific Forum which broadly requires signatories to agree not to produce nuclear weapons in the south Pacific or store them there and requests states which possess nuclear weapons not to use them in the South Pacific.

But these are largely foreign affairs difficulties. The defence of the region seems stable and Australia itself looks more than secure.

This is perhaps just as well given some of the decisions that are being taken. As part of the defensive and regional strategies the Australian Navy is to become a two-ocean navy, half staying on the east coast, probably at Jervis Bay in New

South Wales, and the other half moving to Fremantle in Western Australia where the chosen site has access only through a narrow dredged channel between two sandbars.

One vessel sunk in the channel would trap Australia's Indian Ocean Navy; the Navy's confident decision to overlook this potential difficulty underlines just how threat-free the country is.

It was the opposition Liberal leader who noted succinctly: "Australia's defence problem is that Australia has no defence problem."

The abandoning of the old attack-defence strategy and the implications it had for Australia means that the country is never again likely to be in the absurd position of considering the purchase of aircraft carriers, for example. Although the Dabb strategy of denial involves initial substantial expenditure in sophisticated defence equipment, such as over-the-horizon radar, up to six new submarines at a cost of \$450m, and a new fleet of fast and light naval patrol frigates (A\$350m), the long-term effect of the new policy should be to constrain and rationalise expenditure.

Given the seriousness of the economic crisis and the fiscal austerity programmes of recent times, the defence budget has escaped remarkably lightly: it has grown at an average 3 per cent a year in real terms and even in the current financial year of crisis management of public expenditure it has expanded by around 1 per cent in real terms, still gobbling up 2.9 per cent of GDP.

It is unlikely to escape the knife in the May expenditure statement to be made by Mr Paul Keating, the Treasurer. Defence expenditure is now expected to be pegged as a proportion of GDP, meaning it cannot grow unless the economy grows.

Further pressure may also be applied to revenue costs, the most likely target being the bloated bureaucracy. This is known as the teeth-to-tail ratio and produces two civil servants for every uniformed officer at the senior levels. Australia spends twice as much on its defence bureaucracy as it does on defence research and development.

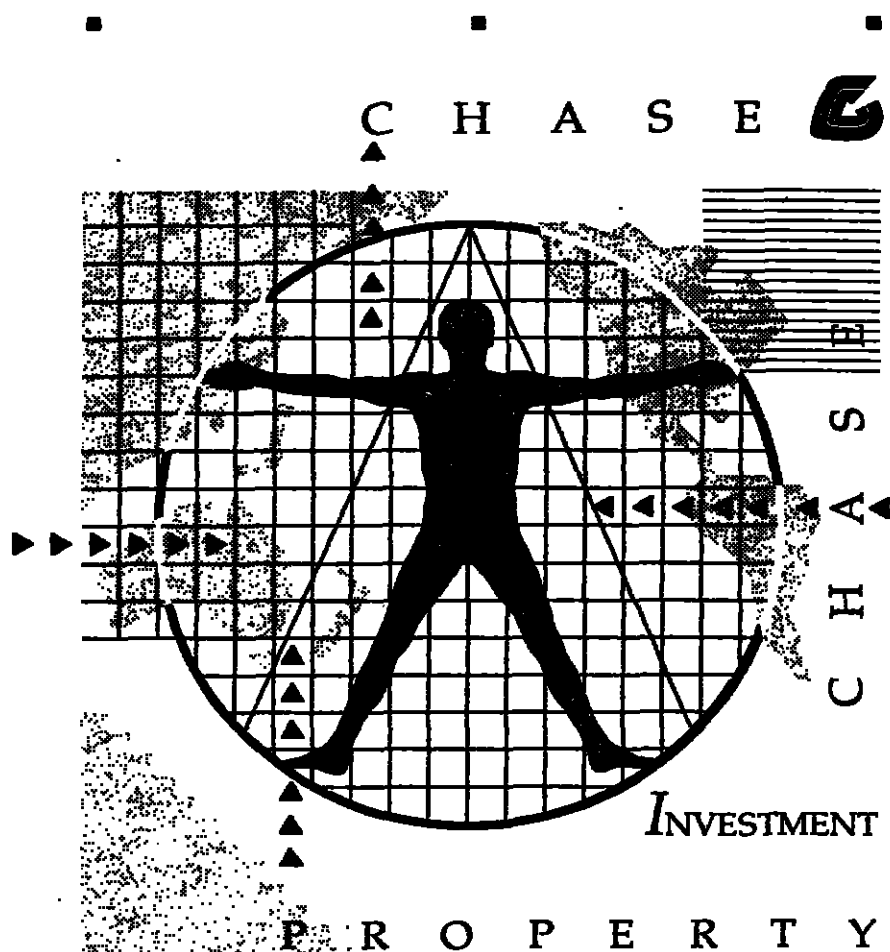
Clearly, rationalisation is long overdue: there are fewer air force fighter pilots than planes, only 21 per cent of the Navy is at sea and there are only three submarine crews for six submarines.

However, while the white paper's proposals should provide a more coherent and slimmer defence force, they do not imply an isolationist Fortress Australia policy. While the Bomb-Cent-Air-Brigade, as the Air Force is sometimes unkindly known, has been denied its ambition for a full A\$470m updating and upgrading of the 23 F-111 the strike potential of the more economical multi-role aircraft like the FA-18 will be maximised in the only strike-offensive aspect of the new defence policy.



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## AUSTRALIA 4

## Restructuring the economy

## A long and difficult road

**QUESTION:** When is bad economic news good economic news?

**Answer:** When it's Australian economic news. That, at least, is the unhappy implication of the "lucky country's" present appalling economic predicament.

In the past, unexpected turns of fortune have come to Australia's rescue when the economy has looked threatened. But if it happens again this time, a courageous attempt to restructure the economy might be hailed in its tracks, almost certainly to the long-term detriment of all.

As things stand, a fortuitous rescue looks unlikely. It could only come from an across-the-board rally in world commodity prices and this is not being fore-shadowed for any time this decade.

That means hauling the country on a long and difficult road over a period far longer than any government's term of office. To Labor's immense credit, it has determinedly begun this task rather than simply muddle through.

Unfortunately, this has meant administering some bitter medicine—demanding real sacrifices from both individuals and government in order to secure any genuine long-term improvement.

The trouble is, serious questions overshadow this laudable strategy. Did the Government recognise the problems early enough to take effective action? Has it done enough so far to



Mr Paul Keating, Treasurer, administering some bitter medicine

combat them? Are political considerations now limiting how much more can be done? To speak to Mr Paul Keating, the Labor Government's powerful and self-assured 43-year-old Treasurer, the answer to all three questions is an emphatic, and slightly worrying, "yes."

He does not accept that a mistake was made in going for growth in the first three finan-

cial years of the Hawke administration, when gross domestic product expanded by 5.4 per cent, 4.4 per cent and 3.7 per cent—better than most of Australia's OECD partners.

Equally, he is confident that the array of austerity measures taken so far and now under consideration—in fiscal and monetary policy, on the exchange rate and over labour costs—will

prove adequate in combating the disastrous effects of Australia's relentlessly declining terms of trade. Finally, he refuses point-blank to press ahead with policies which might push the economy into recession, cause unemployment on the scale seen in Britain, or jeopardise the Government's remarkable working relationship with the trade union movement.

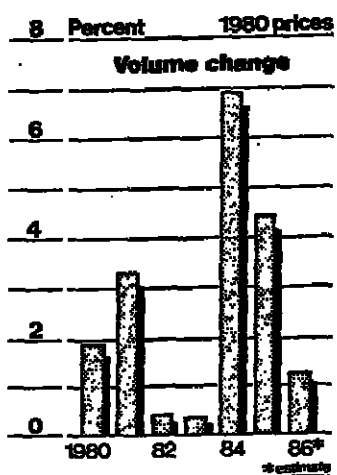
Mr Keating's contentions are understandable, especially given the constraints of Australia's three-year government terms. But they are also a cause for anxiety.

Economists acknowledge, for example, that no one back in 1984 projected the continuing fall in commodity prices. But the long-term decline in Australia's terms of trade now stretches back decades, and this demanded action even before Labor came to office.

As for the measures so far, most of these have carried Australia into an exciting era of modern economic management which, again, reflects badly on Labor's predecessors. But doubts persist over whether they have come too late and with enough bite to deal with deteriorating external and internal conditions.

In the current year, Australia will still post a positive growth figure of perhaps 2 per cent. Though this reflects a dampened domestic economy and weak external demand, it is actually less than the Govern-

## GNP



ment hoped.

Over the past two years Australia's terms of trade have worsened by some 20 per cent. Only gold and wool seem to have bucked a trend which has hit the country's wheat, sugar, meat, coal and iron ore.

As the current account deficit of the balance of payments has soared to record levels, the Australian dollar, which was floated in 1983, has weakened dramatically. Worried about domestic reaction and rising inflation, the Government last September put a floor under the currency. Helped by high interest rates, the dollar has since strengthened, but in defiance of fundamentals and in a way that may prove counter-productive if it continues.

The farming community is suffering most, caught in a classic vice of low prices and high costs, but tourism has seen a marked improvement. Manufacturers have responded slowly, import replacement and export generation is proceeding patchily, while investment remains at historically low levels.

Having helped to create 750,000 jobs, the Government's attitude to impose austerity has been widened by a relatively low unemployment rate of 8.2 per cent, which is still below the level it inherited.

The inflation rate, however, at just under 10 per cent, is several times higher than its trading partners' and only likely to fall slowly. Despite genuine restraint by trade unions in the past three years, real earnings are still close to levels seen when Labor came to power.

It is now widely accepted that Australians have for years been tending to consume rather than invest. Only now are they beginning to appreciate, and to pay for, the consequences.

That is why the focus of attention for the government and the international markets remains the current account of the balance of payments—the barometer which measures how much Australians are living beyond their means.

The current account has been in deficit since 1973-74, but has become stratospheric under Labor, hitting a record \$10.8bn in 1986-87, exceeding \$10bn for the last year to reach \$13.7bn.

Much is being made of the fact that the deficit might come in this year at around the same level instead of \$11bn higher, as projected in last August's budget. The truth, however, is that such a deficit, at 8 per cent of GDP, is unsustainable.

For many economists, therefore, it is a matter of time before the currency once again comes under pressure. The strengthening of the dollar in recent months mainly reflects a desire to take advantage of Australia's high interest rates and confidence about the reserve bank's floor.

It has also been helped by inward flows of capital to the share market, which has seen heavy takeover activity and strong demand for gold stocks—the latter because of a high bullion price in Australian dollars.

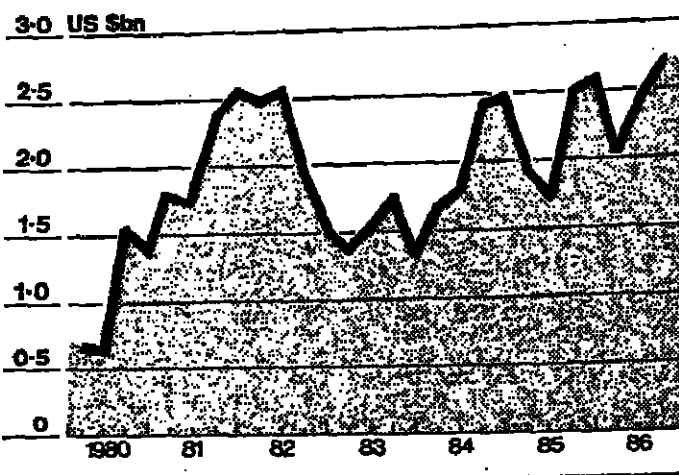
The overall effect has been to keep the dollar hovering around 80-85 US cents and at 53-54 on a trade-weighted basis (May 1970-100). This is well up on the low point of last July when it touched 57 US cents and went below 50 on the trade-weighted index.

While this might appear to offer some scope for interest rate cuts—a particularly sensitive issue for a government seeking investment and re-election—Mr Keating is clear that there is little scope for this.

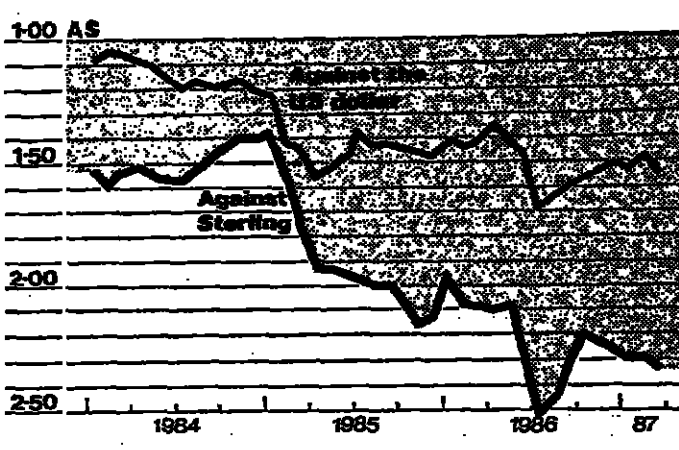
With the inflation rate sitting just below 10 per cent, nominal interest rates could not be lowered much from existing levels (the benchmark long bond rate is around 14 per cent) without producing real rates too low for the markets to tolerate.

Currently, market attention is focused on the government's expenditure statement planned for May, a "mini-budget" of spending cuts to take effect in

## Current account deficit



## Australian dollar



As the current account deficit of the balance of payments has soared to record levels, the Australian dollar, which was floated in 1983, has weakened dramatically. Over the past two years Australia's terms of trade have worsened by some 20 per cent.

the 1987-88 fiscal year beginning in July.

According to Mr Keating, the main reason for the May statement is to allow the cuts to take effect over the full year instead of from budget day in August. He insists it does not mean something has "gone wrong". The Government has had May statements before.

The Government's fiscal policy has nevertheless turned out to be less effective than intended. The budget deficit for the current 1986-87 fiscal year is overshooting its projected target of \$3.5bn, and cuts have been ordered to rein it back in.

This would put it at around 1.5 per cent of gross domestic product, a creditable improvement on the figures of the Hawke Government's early days. Without cuts in the coming year, however, the deficit is likely to reach \$4.5bn, so \$3.5bn must be excised to keep the deficit at a similar level without resorting to new or higher taxes.

The problem, though, lies more with the state governments and the public sector agencies than with the Federal Government. The states have dipped into reserves from past borrowings to maintain spend-

ing levels, with the effect of buying the net public sector borrowing requirement.

Funding this public sector deficit has, together with the defence of the dollar, kept interest rates high. This has in turn resulted in higher-than-expected debt service payments, and these too have made an unexpectedly high contribution to government spending.

The markets will therefore be looking to see how strongly the government bites the bullet over the May cuts. There is still scope within federal spending—defence is an obvious candidate, and there is talk of means-testing middle-class recipients of welfare.

Dealing with the state governments may be more of a problem, but the bulk are ruled by Labor governments. A premiers' meeting is scheduled for May, so there is little doubt that the message will get home.

Watching the outcome along with the markets will be the domestic political opposition parties. They have been promising the electorate large tax cuts which can only be funded through massive spending reductions. Details are still awaited.

## Upheavals in banking

## The going gets tough

TWO YEARS on from Federal Treasurer Paul Keating's bold political experiment in deregulating the Australian financial system, the country's banking industry is still very much in an adjustment phase.

The two centre-pieces of the Keating deregulation strategy—floating the currency and issuing licences to 16 new banks—have caused the biggest upheaval ever seen in the comparatively short history of the Australian banking system.

And with the bottom line as the final arbiter, the banks have so far suffered from what has become a much more competitive environment. Australia's big four domestic banks—the Commonwealth, Westpac, the National and the ANZ—have all seen their profit growth grind to a halt and many of the newcomers have announced losses, in some cases heavy ones.

But that is only the short-term picture and reflects considerable costs in gearing up for the new environment. The new banks have also made their debuts in a difficult economic environment with high interest rates and a patchy economy. This has cut leading margins to all-time lows of around 0.2 to 0.3 per cent.

A fairer test of the new banks will come further out, once economic conditions have stabilised and their strategies have had time to work.

Essentially, the big four Australian banks are engaged in a defensive operation to protect their market share in the mainstream banking areas. But they have also thrown off a rather sleepy reputation and competed strongly in some areas which have traditionally been the preserve of foreign banks.

The score of foreign banks now licensed to operate in Australia amounts to 8.5 per cent of total banking assets and an even higher 11.6 per cent of trading bank assets.

Compared with the experience of Canada, this is fast growth indeed. That country admitted foreign banks in 1982 and it has taken them five years to reach an 8.8 per cent share of Canadian banking assets. Part of the reason for the newcomers' rapid growth in Australia is that many had already been operating as "quasi banks" in the country for at least a decade. Those with local experience were among the best performers.

US-owned Bankers Trust Australia, for instance, declared a \$34.2m profit in the latest period, much of it from merchant banking. Citibank also performed well with a \$58.8m profit in Australia. But the other side of this was a \$41.8m loss suffered by NatWest Australia, offshoot of the National Westminster Group of

One important side-effect of these developments has been a sharp rise in Australia's external debt. Figures for the three months ending last September were released in February and showed the debt rising above \$100bn for the first time.

Gross external debt was put at \$101.36bn, up from \$70.96bn a year earlier and from \$35.6bn in June 1983. Net external debt, measured after subtracting lending abroad and official reserve assets, increased to \$59.71bn.

Around half of the increase in gross debt since mid-1984 has been due to the depreciation of the Australian dollar, the currency in which Australian debt is customarily measured. The remainder reflects increased foreign borrowing, much of it by the private sector and the states rather than the federal government.

This trend reflects how both the Government's needs have pre-empted other borrowers and adverse interest rate differentials have driven them offshore.

The implications for Australia's future are sobering. According to the Government's economic planning advisory council, it will take a swing into surplus on the trade balance and a stabilisation of net foreign debt at 40 per cent of GDP (the present level is 58 per cent) to halve the current debt to 3 per cent of GDP by the end of the decade.

According to the council, this can only be done through sustained depreciation of the Australian dollar, continued high interest rates, further moderation in labour cost growth, reduced consumption spending, increased domestic savings, a switch in foreign, and domestic demand for Australian products, and strengthened investment to build a competitive domestic industry which will meet that demand.

This lengthy and formidable catalogue spells out in simple but highly problematic terms the task which Mr Keating and the Labor Government has tried to confront.

If it has yet to spell out the practical implications clearly enough to the Australian people, it is easy to see why. Few countries are more political than Australia, with its volatile parties and pressure groups and its wide media freedom.

The opposition, which is as aware as the Government of the fact the country is now in, has been no more forthcoming. Though its solutions rightly involve more pain, they are not dressed up as such.

If Australians finally acquiesce in a third alternative of muddling through—adopting what is known locally as the "she'll be right" mentality—they will end up, perhaps justifiably, blaming the politicians for the mess they will be in. But they may be too late to help themselves—unless they accept that for now, bad economic news is good news.

Chris Sherwell

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## AUSTRALIA 6

## Sharemarkets boom

## A flood of new issues

AUSTRALIAN sharemarkets are experiencing the strongest and most broadly-based boom in their 150-year history and have comfortably outperformed their major international rivals in the past two years.

Continuing major takeovers and a flood of institutional money from domestic and overseas sources have combined to cast aside Australia's considerable economic problems and confound the market fundamentalists.

While cautious analysts warn of an imminent correction, more seasoned investors are reaping huge rewards not just from physical markets but with increasing use of sophisticated share-related plays in futures and options markets.

With a capitalisation in early 1987 standing comfortably above \$190bn, the Australian bourse ranks as the world's sixth largest, accounting for more than 3 per cent of non-US listed share value.

The value of listed Australian stocks more than doubled in 1985 and 1986, a growth rate which is well ahead of major

bourses in Tokyo (up about 75 per cent in the period), New York (up around 55 per cent) and London (about 40 per cent).

In the same period, Australian market turnover has more than tripled with shares worth more than \$440bn changing hands in 1986. These boom conditions have brought a flood of floats and issues to the market with more than 100 new companies listed in the second half of 1986 alone.

Australian exchanges hosted capital raisings approaching \$36.6bn in the same six months, a rate not far behind the entire previous year. To date, these raisings have far from satiated the market's appetite for scrip, but they have brought inevitable cries that the market is now "defying the fundamentals" or has "entered a mature phase".

Leading Australian stockbroker, Ord Minnett, placed itself in this camp with a recent analysis of the rush to raise equity. Analyst Geoff Warren pointed out that although raisings were running at an annual

rate well in excess of \$510bn, not all of this amount was coming directly from local investor's pockets because of cross shareholdings between companies and generally high foreign equity levels.

But Warren said extraction from investor liquidity was still substantial, especially as fewer recent takeovers had contained cash considerations, "even the Herald and Weekly Times take over placed no more than \$500m in shareholders' hands, and this amount will be offset by new media-related issues," he said.

"New issues plus the effect of prices rising at the rate of 50 to 100 per cent per annum would have substantially raised portfolio weightings in Australian stocks. This increase in weightings would also be reinforced by a firm Australian dollar and a weak Australian bond market."

"The higher the weightings go, the more vulnerable investors become to a market decline, and the greater the scope for a nervous correction. Weight-of-money has been the accepted life-blood of the

Australian market.

"The above factors, plus the notion that the real money supply has been virtually unchanged over the past year provide good reasons for caution and reinforce our view that correction is near."

The Ord Minnett view is beginning to gain some support, yet even at prices which would have been considered heady only months ago, many Australian stocks are selling at multiples which still appear cheap by international standards. Research by the US-based Morgan Stanley Capital International Group shows that at the end of January the Australian market was selling on a price-earnings multiple (pe) of 14.1. This was about five half with the UK market at a pe of 14.3, but was still well below the world average pe of 20 and the US figure of 18.2. The Australian price level also pales against Japan's pe of 50, Singapore's 40 and levels around 20 in Italy, France and Canada.

The Morgan Stanley research also highlighted the effects on the Australian market of the latest bout of take over activity which has reshaped the country's media industry.

Spurred by take over bids worth more than \$100m from Rupert Murdoch's News Group for the Herald and Weekly Times Ltd, Australia has three stocks in the world's top 30 performers for the latest quarter. This includes News Corp with a 127.6 per cent gain, the Herald itself with a 94.8 per cent rise and John Fairfax with a 76.1 per cent jump.

And while some of these prices have since subsided with



While seasoned investors reap big rewards on the stockmarket, cautious analysts warn of "an imminent correction."

the take over activity, the Morgan Stanley figures indicated that selected stocks in the Australian market are selling at much lower comparative pe's than the overall figures suggest.

Nowhere is this more obvious than the gold sector where Australia is expanding rapidly and heading towards becoming the Western world's second largest producer after South Africa. With South Africa now virtually out of contention as a gold investment host because of political uncertainties, Australian gold stocks have been keenly sought, but their pes are still well below those of companies in the only other major producing area, North America.

Australia's leading listed pro-

ducers, like Kidston and Central Norseman Gold, are selling at multiples well below 20 while North American miners like Homestake and Echo Bay Mines have corresponding figures in the 60 to 70 region.

The current year is also a watershed for the Australian securities industry because it marks the completion of the process of deregulation begun in 1984. From April 1 this year, outside shareholders both foreign and domestic, will be free to hold 100 per cent of Australian broking firms.

Outsiders have been able to hold up to 50 per cent for more than two years and this has led most of the major brokers to form partnerships with local and international financial

houses. These links are likely to become even firmer later in the year.

The ownership changes have coincided with deregulation of brokerage rates which have been more than halved since 1984, a factor which has made marriages with larger financial houses more attractive for many firms.

Australian stock exchanges are also looking to round off these developments with a number of initiatives, the most visible of which will be joining of the country's six trading floors into one entity known as the Australian Stock Exchange.

This has never before been attempted in a country of such geographic dimensions, and its importance will be in greatly

streamlining administration and regulatory procedures. But the creation of one exchange will only form the backdrop to two arguably more important projects, a gradual switch to screen trading and development of a new share transfer and depository system.

The exchange's strategy in these initiatives is to place Australian bourses among the most efficient in the world for execution of orders and settlement procedures. They will need to be if they are to maximise Australia's time zone advantages and arrest the drift of business in Australian stocks to offshore locations.

Bruce Jacques

## Industrial relations

## Wage accord a success so far

SMOOTH INDUSTRIAL relations have been a key element in the Hawke government's fight to restructure the Australian economy since it came to power in 1983, but more troubled times could lie ahead.

The national wage "accord" because it is not related to price signals or market forces, it encourages labour inflexibility. At a time when Australia badly needs to restructure its economy, this rigidity is the last thing it can afford.

The defenders of the system argue that it has served Australia well. There have been long periods of indexation which have kept wage increases in line with what the country can afford. Supporters would also most of the shortcomings which years, recognising the country's economic difficulties, have shown moderation.

This reasonableness has, however, been in part forced on them. Firstly, union membership has begun to fall off and to a trade union, a far higher proportion than in the US, and most other OECD countries.

Most of the unions are craft organisations and not, as in the US, industrial unions. This has often meant restrictive practices, comparability disputes and pay leap-frogging. Some unions in the past have been captured by the "wingers" and used for political purposes, and there have been rashes of strikes comparable to the worst spasms in Britain.

The key difference between Australia and many other western countries, however, has been the existence since 1904 of the legally-backed Independent Commission for Conciliation and Arbitration, founded to bring about the "prevention and settlement of interstate industrial disputes."

There have been changes and amendments over the years, but the machinery is still basically intact. There could be further changes if recommendations in a recent government report are implemented. This very broadly wants the legal side of the disputes procedure to be placed to greater extent in the hands of people with industrial or union backgrounds, rather than federal or state courts backgrounds.

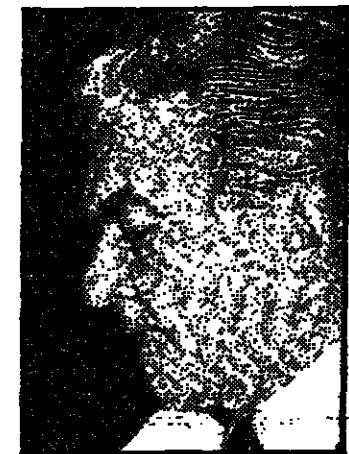
The commission—or, strictly speaking, commissions, since there are state bodies as well as the federal one—deal in the first instance with the Australian Council of Trade Unions, which represents around 80 per cent of unionised workers.

The ACTU and the commission thrash out a national wage case each year, or for shorter periods, when circumstances demand. The wage case is less a norm for national wages than a minimum guideline.

Because of a quirk of the Constitution, the ACTU cannot go on and press the national wage case through the arbitration and disputes procedures, but it can act for any of the individual unions. At present there are some 1,900 cases being considered by the commission in Sydney. The official commissions (or tribunals) not only decide on pay but also regulate conditions of work, sick leave, overtime rates, holidays and so on.

The system obviously has its drawbacks. The commissions tend to look for solutions in disputes on moral and humanitarian grounds, rather than on the basic economic reality, but this can mean that strikes are short lived, when they occur.

It can also mean comparability settlements bordering on the ludicrous. A welder in Darwin, for example, will receive same wage increase as his coun-



Bob Hawke: aware that after the success of the national wage accord, pent-up pressures are again making themselves felt.

stacked in the unions' favour. Thirdly, the current union leadership under Mr Simon Crean, the president of the ACTU and Mr Bill Kelly (secretary) has recognised the country's difficulties and has a strong interest in seeing the Labor Government remain in power.

The national wage case has, for all intents and purposes, subsumed the accord. Set up just before the 1983 elections, the accord is an agreement between the Government and the ACTU—the employers' organisations declined to join—that wages will be indexed against the rise in the consumer price index. In return the unions agree not to seek increases in real wages, providing there is economic growth. The ACTU also agreed to defer making productivity increases part of the accord at least until 1986.

The indexed wage agreements run for six months, based on the previous six months' level of inflation. The first came into

effect in October 1985 and was for 4.3 per cent, followed in April 1986 by 4.1 per cent. (This lasted for a year because the introduction of measures such as health insurance offset other price movements.)

This, in itself, was seen again as a moderate gesture by the ACTU in that it was viewed as a sign of its willingness to accept improvements in the social wage as an offset to cash wage rises. In the autumn of 1985 what has become known as "accord mark two" was negotiated.

Inflation, having dipped by some 5 percentage points over the life of accord mark one, started to pick up again. To counter the effects of the depreciating dollar, the ACTU agreed to partial indexation. The CPI figure was discounted by 2 percentage points. The November 1985 accord allowed a wage rise of 3.8 per cent and when it was negotiated again in July 1986 it was for 2.3 per cent and again two percentage points were discounted.

This time though there was the question of the productivity increase postponed from 1983 to 1985 and then again from 1985 to July 1986. It was agreed that it would not be tabled as a claim of 4 per cent in money wages, but as a superannuation pension scheme to cost initially 3 per cent of the wage bill in return for productivity gains.

The accord has been a success so far, accounting, the Government believes, for a fall in real wages of between 4 and 5 per cent over the course of its life. Mr Bill Kelly of the ACTU says he thinks the fall in wages has been steeper, given that the level of inflation has risen to just over 9 per cent.

For its part, the Confederation of Australian Industry has agreed that real wage costs rose by just over 1 per cent during the period of the Accord and, it says, the Government figures were based on the national wage case which is a minimum and take no account

of drift and the considerable variations which are woven around the national wage case. Economists at the C&I admit, however, that a 1 per cent increase over four years, if that is the current figure, would be no mean achievement.

For the first three years of the accord, 600,000 new jobs were created. There were also job losses and signs of increased competitiveness were difficult to pin down, but unemployment fell from 10 per cent during this period to just over 8 per cent.

In the fourth year of the Hawke government, strong growth in the economy, fuelled by a sharp rise in imports, has started to slow down and will probably do so even further as the government tries to tackle the balance of payments deficit, and a foreign debt of more than \$100bn.

As the slowdown occurs, however, and new jobs become harder to find there are fears that the accord will start to unravel. As Wilma Spence at the Conciliation Commission in Sydney says, "These awards, or contracts, usually last for four or five years and then break under the strain."

Mr Willis says that his Government has very much in mind the government of Mr James Callaghan in Britain in 1978-79: after three or four years of moderation in wage bargaining, the social compact fell apart during the winter of discontent of 1978-79.

Pay rises of up to 6½ per cent have now been agreed for the 7th wage earners. The arbitration commission agreed to a flat rate of \$10 a week for everyone, equivalent to 2.4 per cent on the average wage of \$418 a week. In addition, there is to be a negotiable "second tier" of up to 4 per cent, to include productivity gains. Superannuation will be subject to arbitration later in the year. With inflation running at over 9 per cent there should be a further fall in real wages this year.

Stewart Daily

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## KIA ORA GOLD CORPORATION NL

## GOLD PRODUCTION

For the year ended June 1986, Kia Ora produced 35,899 ounces of gold and for the year ending June 1987, production from its Marvel Loch operations is expected to be 40,000 ounces.

Production for the year ended 30th June 1988 will be 56,000 ounces. The increased production will be maintained while low grade stock piles from open pit mining is being heap leached under the supervision of Kappes Cassidy and Associates. Existing proven reserves will enable production at this rate to be continued until June 1990, by which time the underground development will be completed and gold production should be maintained at these levels for at least a further five years.

## JOINT VENTURE

Kia Ora has sold a 50% interest in its Marvel Loch operation to Mawson Pacific Limited for \$26 million cash. The joint venture will develop the underground reserves at Marvel Loch using bulk mining methods. Deep hole drilling indicates substantial underground reserves to sustain a bulk production programme of 400,000 tonnes per annum at around 5g tonnes from 1989 for many years.

## SUCCESSFUL EXPLORATION RESULTS

A drilling programme on the Transvaal area is being undertaken to establish the mining reserve. Transvaal is one of the prospects in the Jupiter area which has a strike length of 1.6kms. of mineralisation and indications are that combined with New Zealand Gully an open cut operation of at least 1.2m tonnes at 3g/t should be opened by November of this year.

Ore reserves as at 10th February 1987 were:

## MARVEL LOCH

(Incl. Exhibition Pit)

Stockpiled for leaching	847,000 @ 1.6 g/t
Open Cut reserves	507,000 @ 1.6 g/t
Leaching Proven	
Milling Proven	285,000 @ 3.7 g/t
Underground Reserves	
Proven - Marvel Loch	203,000 @ 8.0 g/t
Probable - Marvel Loch	490,000 @ 8.0 g/t
Probable - Exhibition	534,000 @ 7.5 g/t
EXPLORATION PROPERTIES	
Jupiter & New Zealand Gully	
Probably open cut	1,300,000 @ 3 g/t
Reserves (Mining drilling concludes 30/4/88)	
Mt. Rankin	
Proven	250,000 @ 2.5 g/t
Harris Find	
Probable	50,000 @ 5/0 g/t
Great Leviathan	
Probable	100,000 @ 1.5 g/t

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مكتبة الشاه



# Investment level remains weak

Manufacturing industry

AS MINISTER of Industry, Technology and Commerce in Mr Bob Hawke's Labor Government, Senator John Button has enjoyed a popularity rating not dissimilar to the pattern displayed by a roller-coaster.

Aged 53, he is a key member of the small group of ministers which has presided over a near-revolution in Australian thinking on economic policy. In the manufacturing sector, the effects have been painful for businessmen and workers, as well as the Government.

"I was very disliked," says Senator Button. "A lot of what we've done is contrary to party policy." The situation has been improving lately, but only after some awkward experience.

Last year, in the New South Wales town of Werris Creek, which is dependent on the textiles, clothing and footwear industry, Senator Button was confronted by townsfolk wearing black arm bands. A cardboard coffin appeared outside his hotel room.

But in this industry, as in other traditional manufacturing sectors—steel, motor vehicles, shipbuilding, heavy engineering, chemicals, plastics—change has been necessary.

"Past policies with their made-to-measure tariffs were just mad," says Senator Button. "All the other things were ignored—management, industrial relations, quality control, marketing."

"We're about change," he declares of his Government. "We've had to fix up the traditional industries, use them to perform better."

Part of the strategy has been to lower protection in order to make them face up to the issues. More generally, Senator Button has also tried to encourage a shift in emphasis to value-added resource-based industries and to create an environment for high-technology industries.

"Our manufacturing base must in future get out of the labour-intensive activities and concentrate on adding value to raw materials in a range of industries. This is the only long-term base of national advantage," he says.

The results are slowly coming through. The turn-around in the steel industry, achieved with the help of BHP, Australia's largest company and principal steel-producer, is widely reckoned to be the Government's greatest manufacturing success.

When Labor came to power in 1983 and the world steel industry was in the doldrums, BHP was actively considering whether to close down its steel operations altogether.

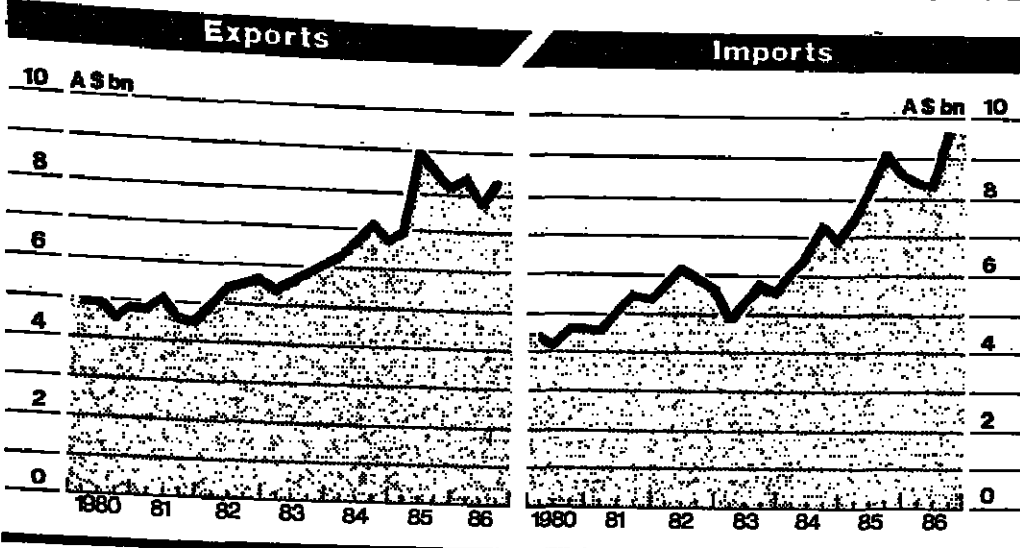
Now, little more than half-way through a five-year steel plan worked out with government and unions, it is claiming to be one of the most efficient producers in the world.

The story in other sectors is less dramatic but no less significant. As Senator Button explains it, the small shipbuilding industry under Labor now enjoys a 50 per cent increase in employment.

In a reduced motor industry, notorious for its inefficiencies and currently suffering a 30 per cent drop in sales compared to a year earlier, there are still five manufacturers producing for a small market. But the long-promised shake-out is virtually certain to take place this year.

"As long as I am here, the car plan will go ahead," says Senator Button, determinedly. The plan, formulated in 1984 aims to restructure the industry and make it more efficient by cutting the number of models produced from 13 to six or less.

The minister is less happy about the Government's final position on the textiles, clothing and footwear sector, where a compromise on the target level of tariffs reflected clear political worries about the electoral impact in the towns affected. The sector employs around 110,000 people, which is 10 per cent of manufacturing employment, and has also been one of



the most heavily protected, enjoying tariffs up to a maximum of 124 per cent.

Under the Government's programme, which only starts in 1989 and lasts seven years, tariffs will be cut to 60 per cent for clothing and not less than 50 per cent for footwear. For some fabrics, the level will be 40 per cent.

Consumers will therefore continue paying more than necessary for such items, and it is quite possible that producers will still not be able to compete adequately against foreign manufacturers.

Indeed, the problems of most of these "traditional" manufacturing sectors in Australia is that they have been supplying a small domestic market and, in many cases, still performing badly, despite the protection they have enjoyed.

In the decade to 1983-84, for example, import penetration increased from 17 per cent to 25 per cent of the total domestic market for manufacturing, reflecting the declining competitiveness of Australian manufacturers.

The biggest source of these manufacturing imports is East Asia, and particularly Japan, which supplied around one-quarter in 1985. The task facing the Australian manufacturing sector is to produce more of these imports itself and to export more of its output.

This means overcoming the obstacles of the past and using the changed circumstances of the present to encourage growth for the future.

Such obstacles have included heavy rates of protection, low rates of investment, lost production because of industrial disputes, large increases in real unit labour costs and a grossly overvalued exchange rate.

Under Labor, many of these impediments are being tackled directly—some, like protective tariffs, more slowly than others, like the exchange rate, which was floated in 1983.

The level of industrial dispute has also improved under Labor, although work stoppages over trivial issues still dog some sectors. Poor management often appears to be as much to blame as recalcitrant unions.

Unit labour costs have been largely contained too, although "on-costs" add some 25 per cent to wage bills and remain a source of complaint from employers.

Despite the improvements, manufacturing investment remains weak. Business investment in plant and equipment, as a proportion of GDP, is currently at historically low levels. Among other things, it has been hampered by biases in the taxation system and expectations of low profitability.

Given all this, it is hardly surprising to find that manufacturing has an unfortunate image in Australia and is seen by many as the poor relation to agriculture and mining.

After all, its contribution to GDP and employment has slipped markedly over the past 15 years, and as a sector it has failed to match the major contribution made by manufacturing to the growth of world trade.

In the view of the Government and of manufacturers them-

selves, however, the sector undoubtedly has a role to play in improving the balance of payments and contributing to economic growth.

The opportunities appear to lie in building on the country's competitive advantage in producing agricultural and mineral-based raw materials, and on its highly developed base in education, skills and technology.

Obvious examples of the first category lie in the wool, leather, wood, steel, aluminium and other raw materials sectors. This is not a simple process.

Fine wool products are often made from blends of wool not produced in Australia. Environmentalists hamper the growth of a full-blooded paper industry.

The second category includes biotechnology and medical technology.

This is what countries such as Singapore, Taiwan and South Korea—or even Britain—also wish to encourage, which means it will not be enough for Australia merely to claim better skills. That is one reason why it is offering handsome tax incentives for companies to conduct

research and development. The real key to success, however, will be competitiveness at home and abroad, which in the first instance means taking advantage of the 32.5 per cent depreciation of the Australian dollar since the beginning of 1985.

So far the response of Australian manufacturers has been slow, partly because it took time for the depreciation to be passed on, and partly because of the uncertainty produced by the instability of the exchange rate.

For those manufacturers who have found local alternatives to needed capital equipment unsuitable, the option of import substitution has simply not been available. They have therefore faced a rise in the costs of investment.

Another difficulty is that some of the countries from which imported manufactures are bought, for example in East Asia, have themselves depreciated their currencies or boosted productivity in a way that allows them to remain competitive.

Australia nevertheless imports eight times more manufactures than it exports, a position which plainly can be improved.

In the field of export generation the response of Australian manufacturers to the depreciation has undoubtedly begun, but from a low base: of the country's 12 main manufacturing sectors, only four have a ratio of exports to turnover of more than 15 per cent.

Those which are fully export-oriented are obviously better



Ingots awaiting export from the Tomago Aluminium Smelter. Manufacturing needs to concentrate on adding value to raw materials, says the Government—"this is the only long-term base of national advantage."

placed to capitalise on the depreciation than companies which produce for the domestic market and export only when they have a surplus.

Either way, increased investment is necessary, if not at home then overseas in order to encourage export activity from a domestic base. Increased export opportunities may also arise for multinationals with

subsidiaries in Australia, whose investment, pricing and marketing decisions are made abroad.

For them, Australia may now look more attractive as a place to manufacture and export from than before—as long as the regulatory environment continues to be relaxed.

Though there is a long way to go before all these changes come about, signs of progress

are readily apparent. For that, and for his firmness and frankness, Senator John Button is far less openly disliked than he was a year ago.

Indeed, he remains one of the Government's key assets, and deservedly enjoys the respect both of his colleagues and of the business community.

Chris Sherwell



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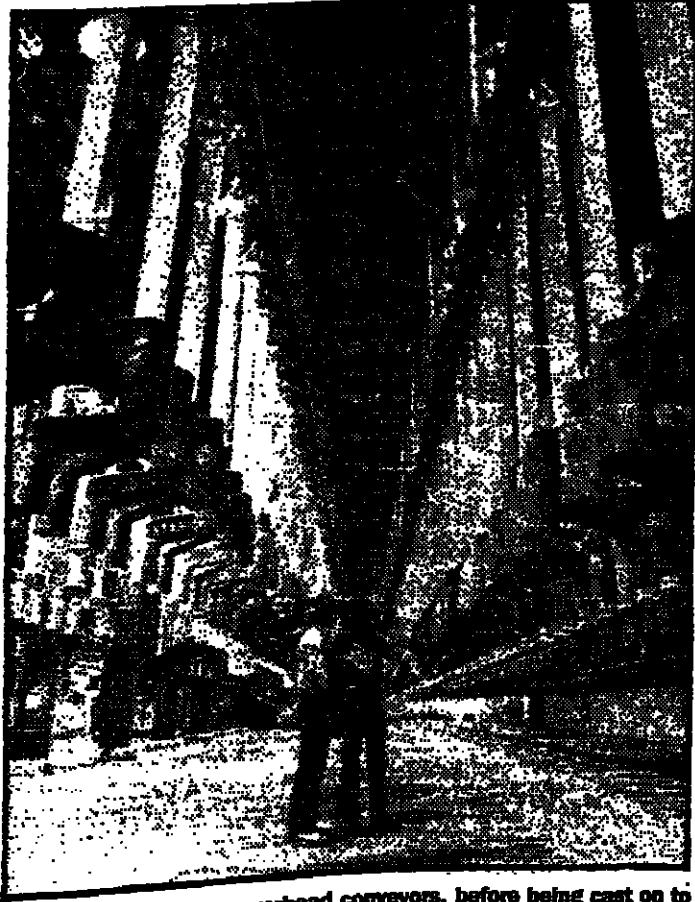
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CBGIM



## AUSTRALIA 8

The rural crisis is "the worst situation since the depression of the early 1930s"

## Farmers hit hard

WATCHING THE national Australian news in Melbourne it was a little surprising to find the second lead item was the eviction of a 30-year-old farmer, Mr. Roger Maloney, along with his wife, from their farm near Garemna in central New South Wales.

The prominence of one defaulting farmer on the news seemed, not so much a reflection of Australia's well-known insularity and preoccupation with its own affairs, as a real and deep concern with the current rural crisis. It is, by common consent, the worst situation since the depression of the late 1920s and early 1930s.

Mr. Wade Mahlo another farmer from Garemna who turned out to support Mr. Maloney said 80 per cent of the farmers in the district faced the same fate in the next 12 months. Mr. Maloney said that "it was the interest rates which really destroyed

us". He claimed he was paying over 20 per cent.

Mr. Mahlo's prediction may or may not turn out to be too pessimistic. Prospects are varied, but it is true that a considerable number of farmers such as Mr. Maloney are being increasingly squeezed in a vice of sharp and steadily falling prices of commodities, particularly wheat, on the one side, and continuously rising costs on the other. These include higher input costs for items such as oil and fertiliser, partly because of duties, but also because imports are more costly after the 25 per cent devaluation of the Australian dollar against the US dollar since January 1985. But more especially they centre on high interest rates. The farm sector faces average borrowing rates of 17.6 per cent this year, as the Government tries to keep the dollar steady, and struggles to get its budget deficit under control.

To these costs the National Federation of Farmers would add the escalation in wages, although the Australian Council of Trade Unions would almost certainly not agree with them.

The agricultural sector remains extremely important to Australia. It accounts for just under 5 per cent of Gross Domestic Product, with 376,000 workers on the land (around 6 per cent of the work force). Exports of agricultural goods still account for just under 40 per cent of the total, some 36 per cent crops and livestock, 2 per cent fish and 1 per cent forest products.

According to Dr. Robert Bain, the Director of the Bureau of Agricultural Economics (BAE), the problem on the demand side is not one of volume but a question of getting value for the products.

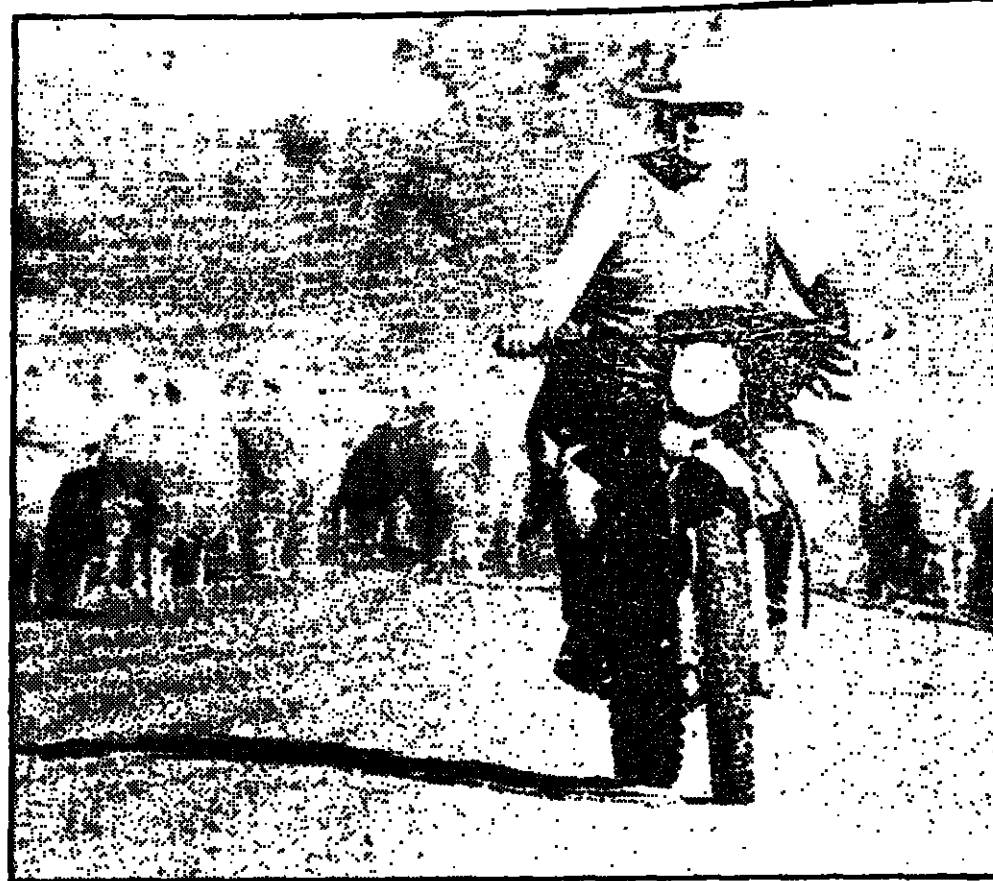
"You must remember we export well over 80 per cent of everything we produce. With the exception of raw wool, where we are the leading producer and can set the price, we are price-takers," he says.

"The fact that the US and the EEC subsidise their farmers means we face shrinking markets and a declining price for our goods particularly wheat and cereals. There is very little subsidy of farmers here—in fact, virtually none."

The terms of trade for Australia's farmers, defined as the ratio of prices received to prices paid, have declined steadily in the 1980s. With 1980-81 as the base year of 100, the index fell to 89 in 1981-82 and moved down to 73 in 1986-87.

The index of rural production in terms of real net value declined from 100 in 1980-81 to 56 in 1986-87 (the year being end of June to end June).

Although incomes have picked up a little in 1986-87, by 5 per cent to \$416.4bn compared with \$415.6bn in 1985-86, the projection of the BAE until 1991-92 is that gross rural income will decline steadily to \$413.8bn in that year in 1986-87 prices. Costs should be trimmed somewhat from \$412.7bn in 1986-87 to \$411.5bn, but this will still leave the net value of rural production at \$42.3bn compared with \$43.6bn in 1986-87. What this price-led shake-out on the demand side has meant



One of many motorcycle cowboys, sheep farmer Laddie Richardson, of New South Wales, drives his flock along an old stock route. Drought hit many farm areas last year. Now the sector is struggling with rising costs, high interest rates and falling commodity prices.

when combined with higher costs on the supply side is a gloomy picture of squeezed margins, rising indebtedness, falling numbers of farms and an increasing number of bankruptcies.

Mr. John Kerin, the Minister for Primary Industry, reckons that farm property values have dropped by 40 per cent in the past four years and incomes possibly by as much as 50 per cent.

Dr. Bain at the BAE, says that farm properties are closing down at the rate of 1 to 2 per cent a year. In 1986-87 there were 171,000 farm properties, compared with 178,000 in 1983.

He estimates that 25 per cent of these farms have no debt at all. Some 50 per cent have debts of around \$340,000 on average while the bottom 25 per cent have debts of \$410,000 ranging up to \$800,000.

"With interest rates nudging 20 per cent some of these guys have to find \$240,000 in interest each year before they can think about working capital," says Dr. Bain.

The total institutional debt of farmers is put at \$58bn. Worst-hit of all were those farmers who, at their local banks

advice, borrowed Swiss Francs at 4 per cent. Then came the devaluation of the dollar and the cost of servicing these debts more than doubled.

The BAE reckons that at least 25 per cent of farmers are experiencing negative incomes and the figure could be a lot higher. Some 10 to 20 per cent of farms could be a risk.

The problems among farmers are not evenly spread. They depend upon product mix, managerial competence—and luck. A lot of the indebtedness stems from the drought years of 1982-83. Many farmers borrowed then and have not since been able to climb out of debt.

Grain generally and wheat, in particular, is the main current troubled area. It is here that the US and EEC are forcing down prices with sales of subsidised surpluses. There are also fears however, that in the future, subsidised sales of US grain fed beef and dispersals from the EEC beef mountain could cut into Australian markets, particularly in the Far East.

Australia's main exports broke down roughly as follows in 1986-87 wool \$53.4bn, wheat \$42.2bn, meat and live animals (mostly beef) \$41.9bn and other (rice, sugar, dairy etc \$43.6bn). Whereas wool and meat and live animals both increased in value terms by 12 per cent in 1986-87, wheat fell by 25 per cent.

Many farmers are moving out of producing wheat exclusively and are going into mixed farming, that is producing some wheat and other cereals and livestock. Other cereals of which the main ones were barley oats and sorghum accounted for \$578m in exports in 1986-87. The BAE estimates that only 18 per cent of all farmers are now solely wheat and crop specialists.

The National Farmers Federation feels there are moves that the Government could make to help alleviate the distress.

Mr. Garry Goucher, the Chief Economist at the NFF reckons that the protection of secondary industry imposes an annual off-farm cost of \$1.5bn on the sector. The NFF has called for tariff cuts which would allow cheaper machinery purchases as well as cheaper spare parts and chemicals.

The Farmers Federation also argues the Government should bring down the level of inflation which at 9 per cent is several times the level of OECD partners by reducing the budget deficit.

This would help bring interest rates down.

The Federation has also called for action against trade unions. It says that Australia's centralised and inflexible wage fixing arrangements should be

replaced by a system based on common law contracts between employer and employee, and there should be penalties for breaches of such contracts.

The NFF in the end, though, along with almost everyone else, agrees that many of Australia's agricultural problems are outside its control.

This means that the consumer will spend eight times the market price for his rice. Dr. Bain says his most immediate worry is the US Food Security Act, the so-called Farm Act. Under it the US government is spending \$2bn on its Export Enhancement Programme. This means in the short-term the US will subsidise wheat and beef exports to third world countries by undercutting the Australia prices by something between \$10 and \$20 a tonne.

To counter these subsidised prices, the Australian Prime Minister, Mr. Robert Hawke at the recent conference of world leaders at Davos, in Switzerland, proposed a seven point programme to stabilise world commodity prices. It included:

1. A commitment to halt subsidy escalation and to freeze and progressively reduce the gap between administered internal prices and international market prices for farm goods.
2. An early reduction in administered prices for farm products for 1987-88.
3. The narrowing of the price gap to be expedited by interim measures aimed at containing supplies and quarantining stockpiles where prices remain high.

4. Farm income support to be separated wherever possible from producer prices for farm output.
5. The development of principles for national governments to liberalise world trade.
6. An accord on international agricultural reform to be agreed at the economic summit in Venice in June.
7. Negotiations on agriculture, within the Uruguay Round, of effective disciplines on the operation of direct and indirect agricultural subsidies and support programmes.

All these measures if they are adopted at all will take time. As far as reform within the Gatt Uruguay round is concerned, as Mr. Goucher says, "there is no point holding your breath". Wool, wheat and beef will continue to be produced in Australia but almost certainly in a slumped-down way. It will be the middle-1990s before prices begin to rise, if then. Meanwhile, the country faces a painful period of adjustment for industries which were once automatic money-spinners.

Stewart Dalby

### Mining industry

## Profits rising at last

AUSTRALIA'S MINING companies are getting to grips with the difficulties of living with depression in most mineral markets. Production costs are falling, new investment is steady, and profits are at last picking up.

It has not been an easy struggle. Miners and mine managers have often opposed the drastic changes in working practices which have been necessary. Senior executives have sometimes been lulled into a false sense of security by the decline in the Australian dollar which offset the worst effects of the decline in US dollar commodity prices.

But in the end the recession, particularly in non-ferrous metals, has been so prolonged that managers and trade union leaders alike are agreed that the industry has to be more productive, particularly if the depreciation of the Australian currency is halted or reversed.

There are many examples of how individual companies are cutting manpower while maintaining or even increasing output. Earlier this year CRA secured the reluctant agreement of workers at Broken Hill, New South Wales, for reorganising the lead and zinc mine. Faced with the threat of closure at the ageing complex, trade union leaders agreed to see the workforce fall to 1,450, compared with 2,800 in 1985.

At MIM Holdings' mines at Mount Isa, Queensland, 4,600 workers shift 10m tonnes ore when 5,700 were once needed to move 4m tonnes.

In the iron ore mines in the Pilbara, in northern Western Australia, operators have forced through changes in working practices to improve productivity in ways which would have been unthinkable in the 1970s. Mr. John Ralph, chief executive of CRA, says: "There's been a sea-change in relations between managers and workers."

There is certainly a long way to go in improving conditions at some mines, as a bitter dispute at Peko-Wallend's iron ore mine at Robe River showed earlier this year.

Productivity in Australian coal mines is notoriously poor. The number of days lost per 1,000 employees in 1985-86 was more than three times higher in coal than in the rest of the mining industry. Mr. Chris Trumbull, a partner of Sydney stockbroker Potts West Trumbull, says: "It's only the spectacular quality of the resources which has kept the coal mines at break even."

National trade union leaders recognise the need for change. Mr. Paul Mackay, industrial officer with responsibility for mining at the Australian Council for Trade Unions, says mining levels were in some cases inappropriate and demarcation lines had brought inefficiency into the industry. The difficulties inevitably lie in winning over miners who often work in harsh conditions in isolated communities which have developed fiercely independent cultures of their own.

Continued on Page 9

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## Bond Corporation Holdings Limited Half-Year Record

Bond Corporation Holdings Limited achieved record results for the first half of the 1986-87 financial year, to 31 December 1986.

- Sales revenue exceeded \$A1000 million in a half-year for the first time, reaching \$A1085 million - 47.6% above sales in the first half of 1985-86.

- Operating profit excluding extraordinary items and after taxation was \$A52.944 million, 26.8% more than in the corresponding period of 1985-86.

- Assets continued to grow strongly, to a value of \$A3373 million at the half-year, 19% above the value at 30 June 1986.

The sustained growth demonstrates the soundness of the corporation's structure: A foundation of powerful cash flows from strategic activities selected for their capacity to perform in all economic conditions, balancing an appropriate and ongoing degree of entrepreneurial activity, resulting in consistent corporate profits.

Bond is Australia's largest brewer, supplying nearly half the country's beer. Results for the first half year show a larger market share and growing profits for Bond brewing products, with increased sales internationally.

The national brand, Swan Premium Export Lager, has now secured almost 6%

of Australia's highly-competitive packaged beer market just 17 months since being launched. Swan Premium is now available internationally with Bond Brewing's other major brands, XXXX and Swan Special Light.

The Bond media interests have been expanded dramatically with the acquisition of the electronic media interests of Consolidated Press Holdings Limited. The incorporation of these with the existing Bond interests will bring together Australia's first national commercial television network, with major stations in the Sydney, Melbourne, Brisbane and Perth markets.

Bond Media Limited will soon be floated as a separately listed company (with Bond holding 50%) with conservative gearing and capitalised at \$A210 million.

Bond Media will also have television interests in Britain, USA, Fiji and Papua New Guinea. These will complement the significant Bond stake in Hong Kong's largest television station, HK-TVB.

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مكزامن الناصح



Government plans to attract more business settlers

## Immigration levels are set to rise

"POPULATE or perish" was the famous dictum of the father of Australia's post-war immigration programme, Arthur Calwell. Faint echoes of his words are now filtering through the corridors of Prime Minister Bob Hawke's Government, though the justification for increased immigration has changed from a supposed threat from its populous Asian neighbours to the threat of economic stagnation.

The Hawke Government has broken from the traditional Labor Party response of cutting back immigration in times of high unemployment. The break was initiated by former Minister for Immigration and Ethnic Affairs, Mr Chris Hurford, who had gained widespread support for a long-run, migrant-led economic recovery. Mr Hurford managed to raise migrant arrivals when the Australian economy was sluggish and unemployment rates were rising.

Labor Party president Mr Mick Young, who was recently appointed minister following a minor Cabinet reshuffle, is expected to carry on the torch. He said it had been a mistake to let the immigrant numbers drop in the past.

"This government believes in stabilising the migration programme by allowing steady increases in immigration in the foreseeable future, both on economic and humanitarian grounds," he says.

Underpinning the Government's support for increased immigration is an official study which found that a larger flow of immigrants would boost economic growth in the long term. The three-year study, jointly sponsored by the Immigration Department and the Independent Committee for Economic Development of Australia (CEDA), concluded that higher immigration would lead to higher per capita investment, higher labour productivity through economies of scale, and a short-term worsening of the external account which would be partly offset by greater capital inflows.

The study also gave the Labor Party ammunition against the argument that immigrants take jobs from Australians. It found that immigrants generally

created new jobs by increasing the demand for goods and services, although they may displace some Australian jobs in specific areas.

But value Mr Calwell, who successfully sped up immigration unopposed, the current Government is treading on the issue very cautiously. There is some opposition to opening Australia's floodgates to foreigners and the Hawke Government, which excels in computing the political costs of every move and policy, is moving very carefully.

Trade unions, the backbone of Labor Party support, are generally averse to immigrants whom they see as rivals for jobs. Most unions stress they do not object to immigrants themselves but complain that the Government does not have enough apprenticeship programmes to absorb new arrivals in the work force.

Many Australians, subconsciously feeling guilty about the whites' dominance over the original Aboriginal residents, may publicly support increased immigration. But privately they fear, at times even, the hard working foreigners who often prosper after settling in Australia.

An influential group of academics is also warning the government against more immigrants. In the editorial and feature pages of some major newspapers, academic writers quite frequently question the need to boost immigration. Mr Glen Withers, professor of economics at Melbourne's Latrobe University and who closely follows immigration issues, says the core of these academics are radical economists, especially from Sydney University. He says the group's stance rests on the argument that immigrants in Australia, somewhat like the guest workers in Europe, are exploited and relegated to low-paying unskilled jobs.

Prof Withers says such an argument is flawed because most studies have shown that later-generation immigrants have assimilated well in Australian society, often holding responsible and lucrative jobs and mixing well with neighbours and the community.

The Government's concern for

Australia's migrant intake									
Total settler arrivals	1977-78	1978-79	1979-80	1980-81	1981-82	1982-83	1983-84	1984-85	1985-86
Family	20,372	17,225	18,359	19,570	21,789	26,952	33,957	41,118	49,774
Refugees & SHP*	9,597	13,450	19,954	21,847	21,917	17,054	14,769	14,850	11,840
Other†	43,965	38,074	42,958	69,773	75,014	49,171	21,079	22,121	30,796
Total	73,934	68,749	81,271	111,190	118,700	93,177	69,805	78,087	92,410
Proportion of total intake									
Family	27.6	25.0	22.6	17.6	18.3	28.9	48.6	52.7	53.9
Refugees & SHP*	13.0	20.0	24.6	19.6	18.5	18.3	21.2	19.0	12.8
Other†	59.4	55.0	52.8	62.8	63.2	52.8	30.2	28.3	33.3
Total	100	100	100	100	100	100	100	100	100

\* Special Humanitarian Program

† Includes business immigrants and immigrants under occupational share system

Source: Government statistics

the political cost of a liberal immigration policy is demonstrated by the extreme caution it exercises in drawing up the numbers. Last year, the former minister Mr Hurford's proposal to raise immigrant intake to 95,000 was readily accepted by the Cabinet.

But he failed to get backing for specific increases for the subsequent years. He proposed an intake of 110,000 in 1987-88 and 125,000 in 1988-89, and in the long-term to more than 100,000 a year or 1 per cent of the total population.

Cabinet decided that specific numbers would be drawn after community response had been assessed. The newly-appointed Mr Young is not yet prepared to state the figure he would propose for 1987-88 but he said Cabinet had agreed on a slight increase.

In order to make increased immigration more palatable to Australians, the Government has modified immigrant assessment procedures which now favour the young, skilled, educated and employable English-speakers. And in order to soften opposition from unions, the Government introduced an occupational sharing system under which foreigners applying outside the family reunion programme must possess skills not adequately filled by Australians.

Mr Young's appointment itself seems designed to maximise Labor's political advantage from what is called the ethnic vote. When he was shadow minister for immigration, Mr Young had argued strongly for greater post-arrival services for immigrants.

Now he is minister, he could be expected to set the same argument in motion again. He can be expected to stroke more time and resources devoted to the backs of settled immigrants and keeping them happy.

Mr Young himself said: "It is not good to bring people into the country if the services are not adequate to get them settled down and if they become disadvantaged."

Some Labor Party members

have been concerned that the Hawke Government's standing with the ethnic communities may have been damaged by recent budget decisions such as the cutback in funding for English-as-second-language courses and the absorption by the Australian Broadcasting Commission of the Special Broadcasting Service, a television station which broadcasts foreign shows.

It was under a Labour Government that the importance of the ethnic vote was first recognised. In 1972, Prime Minister Gough Whitlam appointed Mr Al Grassby as immigration minister whose policy centred on welfare for the increasing number of immigrants.

In the late 1960s, migrant arrivals rose to about 180,000 a year and social services collapsed under the weight of numbers. Mr Grassby seized the opportunity and chased the ethnic vote with the slogan, "The Family of the Nation."

Under Mr Hawke, an Office of Multicultural Affairs was set up and attached to the prime minister's own department. A strategy is being drawn for 1987 with Mr Hawke himself taking a prominent role in activities aimed at chasing the ethnic vote.

Apart from social services for immigrants, another area where the new minister could be expected to keep a high profile is in business immigration. This category of immigration had yielded the greatest benefit to

Australia yet successive governments have failed to cash in on it.

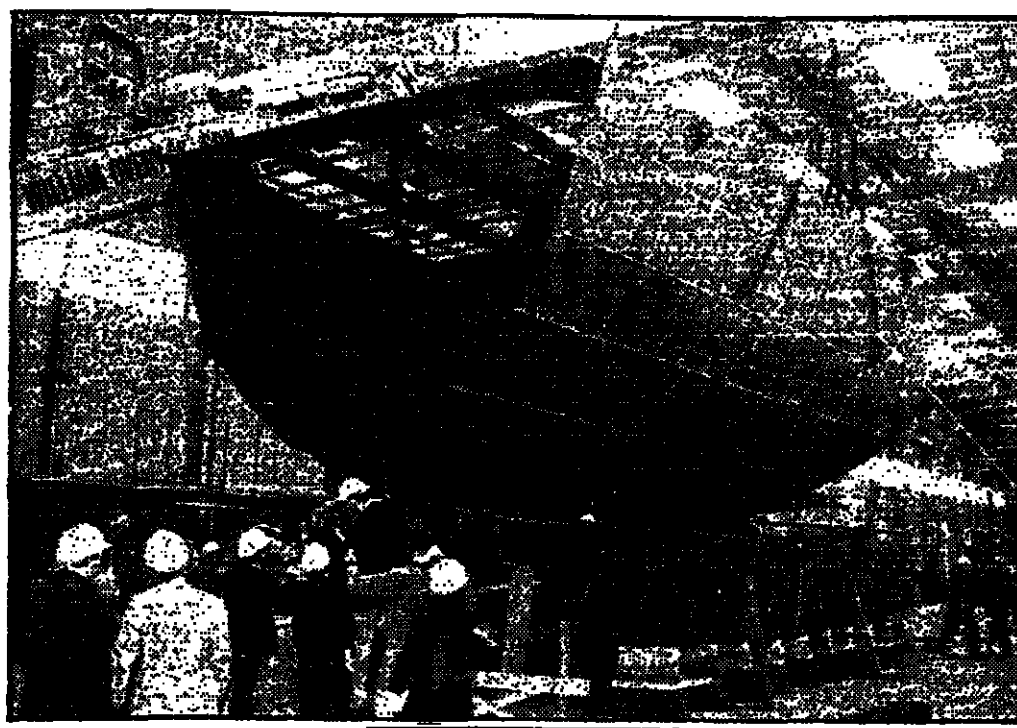
There had been unsatisfactory rises in the rate of arrivals of business immigrants. After a surge by 36.4 per cent in 1983-84, the rate of increase dropped dramatically to 6 per cent in 1984-85. Last fiscal year, the rate only slightly improved to 15 per cent.

The benefit that could be derived has not been lost to the Government. A 1984 survey by the Immigration Department showed that 90 business immigrants transferred A\$88.2m (US\$57.3m) to Australia and that 48 of the businesses generated exports worth about A\$200m (US\$130m) between them.

Mr Young said he was considering proposals to relax existing rules in order to attract more business immigrants. Under current procedures, applicants need A\$500,000 (US\$323,000) to invest in a new venture in Australia or to take over approved enterprises. An entrepreneur possessing "exceptional" skills or new technologies could come in with only A\$150,000.

The proposals under consideration include a transition period under which an applicant would merely lodge the required money, come into Australia to explore business opportunities and later decide whether or not to tie up his money and settle in Australia.

Emilia Tagaza



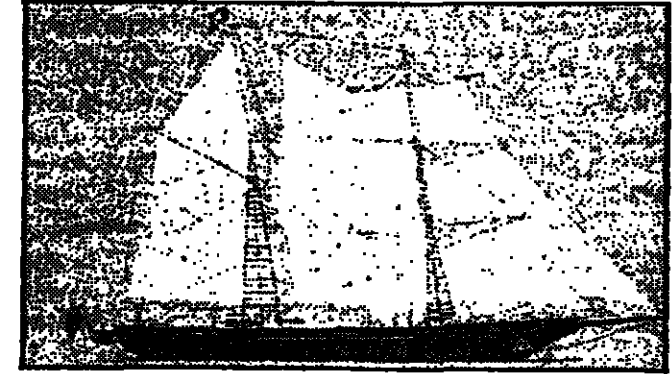
## Bicentennial schooner takes shapes

THE HULL of a 35-metre schooner—Britain's gift to the youth of Australia to mark the country's bicentenary—nears completion (above) at Brooke Marine, Lowestoft, one of Britain's oldest shipyards.

The steel-hulled vessel, featuring the best of British maritime design traditions, will set sail with her Australian-British crew in late July and take part in the Tall Ships Race from Hobart and arrive in Sydney for the bicentennial celebrations, when Australia will commemorate the founding of the first British Settlement in 1788.

The schooner is suitable for use in Australia for both sail training and maritime scientific exploration. Whereas she is technically a brigantine, the term schooner has been used to describe her. She will be a fast, modern, safe vessel, with the roots of her design in UK maritime traditions.

She will normally be used around



the coasts of Australia and adjacent waters for sail training purposes for periods of between three and 14 days' duration and will be operated by a Royal Australian Navy crew, together with voyage crews of up to 24 young people chosen from all walks of life.

Construction will be completed by May this year when 12 young Australians will arrive in Britain, and will be joined by an equal number of young people from the UK, together with a British captain and British and

Australian officers. She will "work up" in the months of June and July 1987 on the British home coast, before sailing in August for Australia. She will visit state capitals and then take part in the Tall Ships Race from Hobart to Sydney, prior to the Bicentennial Day celebrations on January 26 1988.

The vessel is being funded by a donation from the UK Government, together with financial help from a wide spectrum of British commerce and industry as well as individual donations.

## Mining outlook

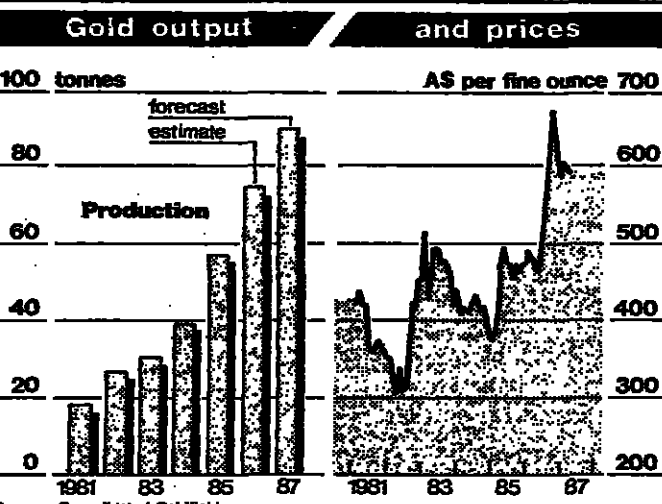
Continued from page 8

Mr Brian Loton, managing director of BHP, the steel, energy and minerals group, says the productivity improvements in Australian industry reflect similar improvements in heavy industry in the UK, the US and elsewhere. He adds: "I am totally convinced we can do a great deal better."

The mining companies will have to do just that if they are to bring their financial performance back to respectable levels. In 1985-86, the average net return on equity funds in the industry was under 6 per cent for the fifth year running, according to survey published by the Australian Mining Industry Council.

The shortage of equity funds flowing into the industry, except for gold mining, has forced groups to raise borrowings to record levels where they total 127 per cent of shareholders' funds.

Nevertheless, says the survey, there is room for hope. This is borne out by stockbroking analysts who forecast a sharp improvement in profits this year for a number of reasons. First, the benefits of productivity improvements should continue to flow through; then there have been modest increases in the prices of some products, such as zinc and mineral sands. The rising gold production should put a shine on the results of a number of major groups, notably Western Mining, as well as fuelling the rise of a new generation of companies, such as Barrick House and Australian Consolidated Minerals. Finally, a number of



groups wrote off several years' worth of accumulated foreign exchange losses in 1985-86 and are unlikely to have to do the same again.

To prove the point some strong results are already coming through. Renison Goldfields Consolidated recently reported a 115 per cent rise in interim profits, due largely to its mineral sands interests.

In the US the quest for prosperity, and even survival, in minerals in the 1980s has led to sharp overall cuts in capacity. In Australia, where orebodies are generally larger and often more recently developed, companies have tried to maximise output as one way of reducing unit cost. As a result, although there have been some closures, overall output of most base metals has been maintained. In coal and iron ore output has risen thanks to investment in new mines and in expanding existing ones.

In 1986 coal was 20 per cent higher than in the previous year at 155m tonnes; iron ore production rose 7 per cent to 98m tonnes. However, this year iron ore

producers will be hit by sharp cuts in orders from the depressed Japanese steel industry, the biggest customer.

The Australian gold industry has already become a stock market legend in the 1980s, with fortunes made and lost following junior companies mainly in Western Australia. The major groups were left standing in the rush to develop new mines, although several have since caught up, notably Western Mining.

Overall output, which was under 20 tonnes in 1980, could reach 100 tonnes in 1988—Australia's centenary year. The stock market ratings given to some of the gold producers can exaggerate their economic importance. In 1985-86, gold accounted for just 2.3 per cent of Australia's export earnings, compared with 6 per cent for iron ore and 16 per cent for coal. However, with returns on capital of 100 per cent not uncommon, it is no wonder that investors have little time for anything else.

Stefan Wagstyl



Mining companies and trade union leaders are agreed that the industry has to become more productive. Meanwhile, some modest price increases in some products, such as zinc and mineral sands, are evident.

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## AUSTRALIA 10

## Tourism earnings

## From strength to strength

AT A time when Australia's traditional primary and resources industries are in the doldrums, one of the newer foreign exchange earners, tourism, is going from strength to strength.

While the country's ranking as a world exporter fell from 12th to 23rd in the decade 1973 to 1983, tourism increased its foreign earnings on average by 15 per cent each year from 1980 onwards and stands among the top three export industries.

Australia in 1986 had 1.4m foreign tourists and is hoping for 2m by 1988, when the country celebrates the 200th anniversary of the first European settlement. This compares with 500,000 arrivals in 1975.

At the same time the number of domestic travellers is growing, helped by the depreciation of the Australian dollar. Directly or indirectly, total travel spending is estimated to support 400,000 jobs.

From international tourists the country earned A\$1.5bn in 1986, over A\$1,000 a head. If the A\$1.2bn paid for Qantas tickets in Australia is added in, then total earnings were A\$2.7bn, making tourism the second or third largest foreign exchange earner.

Why has tourism in Australia suddenly come alive? Part of the reason is that until recent years Australia-like New Zealand, enjoyed great prosperity from high world prices for its commodity exports. It did not need to think about alternative means of earning a livelihood.

In both countries there was a take-it-or-leave-it attitude to being discovered by the rest of the world.

With the terms of trade for their main exports turning aggressively against them, Australians have had to drop their insularity, becoming more aware of the wider world and go

out and "sell themselves." To the overseas tourist there is quite a lot to sell.

In the US, the Tourist Commission has, since 1984, been running a series of phenomenally successful advertisements featuring Mr Paul Hogan, or "Hogies" as he is known. He is the lean bronzed Aussie who appears in the Foster's beer advertisements in Britain talking "strine" (or Australian slang) one liners. More recently, he starred in the hit film "Crocodile Dundee."

The advertisements (which he did free because he is apparently a great patriot and genuinely believes Australia is "Godzone" or God's own country) made him a cult figure in the US. The early advertisement had him saying "You look like you need a holiday," and wound up with the words "C'mon over. I'll throw another shrimp on the barbie" (barbecue).

The Americans took up the invitation in their thousands. Last year 255,000 visited compared with 200,000 in 1984. This year 300,000 are expected and although Americans still rank second after New Zealanders (340,000 visitors last year) they should achieve the top slot soon.

Figures from the office of Mr John Brown, the Minister for Sport, Recreation and Tourism show visas granted in December 1986 were up by 55 per cent.

Mr Brown says that "the Hogan adverts represented a revolution in travel advertising. They've won lots of awards, incidentally. What they did was to emphasise the friendliness and character of the people. Most advertising in the past has been a question of pretty views and picture postcards."

The America's Cup sailing race which was run in Fremantle on the west coast earlier this year and late last, also gave



Yachting in Sydney harbour Australia hopes for 2m tourists by 1988

Australia a boost. Denis Conner, the victorious skipper of Stars and Stripes has become a salesman for West Australia. Back in the US he has extolled the country as a safe, friendly, politically stable country. At time of terrorist activities in Europe and the Middle East this has an impact on Americans.

The ATC spends some A\$17.8m of its A\$29.8m budget on promotion. A large proportion of this goes on the Hogan advertisements.

No less successful, however, has been the promotion drive in Japan. This campaign known as the "I'm Aussie" programme stressed the wide open spaces of Australia and the adventurous holidays that are available.

One of the advertisements was a very beautiful young Japanese girl standing in the sunset in front of a glowing Ayers Rock. This monolith is found in the middle of the country in the middle of a desert. For the Japanese coming from their crowded cities it is almost a relief to climb the rock if on a trip to Australia. It is a steep 1.6 km climb and just over 1,000 ft.

The climb can also be dangerous. When why they were doing this, two young Japanese replied, it was their "life's dream."

Japanese arrivals have increased dramatically. Last year there were 155,000 tourists, compared with 119,000 in 1985 and 80,000 five years ago. In the visitors' league table, Japan still lies behind the rest of Asia (198,000 last year), the UK and Ireland (173,000) and the rest of Europe (158,000), but Japan is clearly closing fast. The number

of visas granted during December 1986 rose by nearly 70 per cent.

Mr Bill Gray, the Media Director of the Australian Tourism Commission, says the promotion is targeted at Japanese agencies. There is a huge market, he says, in young single women workers—they often earn salaries as secretaries of A\$30,000, yet live at home. They have money to spend. Once these young Japanese women are involved, they often come back to Australia on honeymoon.

It is said that Cairns, on the tropical northwest of the continent, opposite the Great Barrier Reef, is the second most popular foreign honeymoon spot for Japanese after Hawaii.

Australia has been sold as an unexplored continent, almost the last wilderness whose people are friendly and welcoming. But it also has the right facilities for tourist comfort. In Mr Brown's phrase you can take the choice between "the beach or the bush."

The Gold Coast, stretching south of Brisbane, is a ribbon development rather like Miami. There are large and small hotels, holiday homes, beach restaurants, bars and other leisure venues. The North east is tropical and good for diving and big-game fishing.

More than 75 per cent of tourists enter through Sydney, however—and many are content not to move on.

The famous Sydney Opera House, the harbour bridge and the old restored Rocks area (where the first convicts arrived) are almost obligatory

features. Further South there is skiing in the Snowy Mountains for three months of the year. Close to Sydney are the Hunter Valley vineyards where a very pleasant day out can be had.

Welcome though the increased tourist arrivals have been, however, they have aggravated and highlighted problems.

Although space and distance are one of the attractions of Australia, the travelling involved can bite twice at the pocket and the nerves. Australia is a long way from anywhere—and everywhere in Australia is a long way once you get there. As Mr Paul Ruby of the New South Wales Tourist Commission comments: "People come here on a business visit, thinking they will quickly zip up to Darwin or Ayers Rock. This is like going to London for a week and hoping to take in Stockholm, Budapest, and Morocco."

Australia operates what is known as a "two-airlines policy." Qantas, the national airline, owned by the Government, is allowed to carry only its own passengers, not those from other international carriers.

Passengers have to take either the state-owned Australian Airlines, or the privately-owned Ansett Airlines. Although both would deny that their prices are out of line with other countries, it does seem to many travellers that they have a restricted choice in terms of scheduling and have to pay quite a high price for domestic flights.

Another problem is the lack of facilities at the main gateway airports and Sydney, in particular, which has become grossly overcrowded and lacks adequate reception and information services for the volume of tourists.

There are ten hotels of international standard in Sydney with 4,000 units. This is clearly not enough, since year-round occupancy rates are effectively 100 per cent. There is a programme of more hotel building, but there is very evidently immediate pressure on space.

Australia, like New Zealand, has never before had a mass tourism market, so there is no long tradition of service. The standard is often below what international travellers have come to expect, but the situation is improving as training schemes go into effect. Furthermore, rising unemployment is releasing workers into this practical sector.

But it is not just the attitude of management and staff that affects tourism potential—there are also a number of other difficulties. Penalty rates for weekend work, negotiated by the unions, can often mean that prices go up at weekends. In the big cities there are also archaic licensing laws and restricted shopping hours in force.

It has been estimated that Australia currently only has 2 per cent of international tourist arrivals. A recent Economist Intelligence Unit survey said that world tourism should increase by 3.5 per cent up to 1985. Clearly Australia has great potential, but as the Australian Tourist Commission has warned, immediate and effective action must be taken concerning the infrastructural problems if this international tourism potential is to be realised.

Stewart Dalby

## Hawke hoists the storm sail

Continued from page 1

feel is far too high even though the average rates of tax are not out of line with most of their trading partners; decentralisation; smaller government in a country over-burdened with federal, state and local bureaucracies.

In a sense one of Mr Hawke's current major political difficulties is also one of the most encouraging signs that his Government's measures are starting to bite and set the country on the path to recovery. The emergence of the ageing maverick, Sir Johannes Bjelke-Petersen, Prime Minister of the right-wing and sparsely populated state of Queensland, onto the federal political scene indicates something is up.

"Sir Joh" who is 76, has stirred up the political scene by opting to make his National Party a federal party with himself as candidate for Prime

Minister and, failing that, the kingmaker with a policy veto behind the scenes of the present opposition coalition parties which find themselves in extraordinary disarray.

His promises are sweeping, including a flat rate 25 per cent income tax, cuts in welfare spending and the restoration of Australia to a place near the top of the world's economic order. He has hardly any policy details and those that do exist change in tone and degree almost daily. When asked how he will tackle some of the country's intractable difficulties he responds with some variant of "Don't you worry about that."

His presidential-style campaign, which is a mixture of bluff and rhetoric, appears to have no chance of success. But it provides the sort of temporary colour and escapism often sought in countries

when the going gets really tough.

In the end the political and demographic composition of Australia means the election result hinges on the volatile voters in the fifth of the population which roughly comprises the "families under 35" group. Whatever else they do, they are not likely to bring Sir Joh to power, even though they have borne the brunt of the harsh recovery measures.

On present trends they seem more disposed towards the opposition, led by Mr John Howard. He is ahead in the polls and needs to gain just eight more rural seats to win—at a time when farming communities are seething about US and EEC agricultural policies.

Mr Howard's problem, apart from an unimpressive media persona, is that the Labor Party—to all intents and purposes now a Euro-Scandinavian

social democratic party—has pinched his policies, leaving him little option but to trail along behind offering the same dinner with a different sauce. This not necessarily against Australia's interests although it may be politically unappealing. What Australia needs more than anything is stability including a degree of political and strategic continuity.

What Australia does not need now is some favourable and unexpected wind, such as suddenly soaring commodity prices, to fill its sails and sweep it out of trouble before all the necessary structural adjustments have been completed. History has repeatedly shown, since the arrival of the first wretched convicts, that Australians are hopeless managers of adversity. They are starting to prove it again which is as good a cause as any for guarded optimism.

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## Wine exports

## Ever-improving sales

AMONG THE diligent export teams working for Australia's major wine producers there is a justifiable sense of excitement over the ever-improving sales abroad of the country's highly palatable wines.

But for the vineyards at home—in the valleys of New South Wales, Victoria, South Australia and Western Australia—the swelling foreign demand is merely a welcome silver lining on a darkened cloud.

For them, the high domestic sales growth of the 1970s has slowed in the 1980s, over-production has persisted, costs are rising and taxes have increased. Like most Australian farmers, many wine-growers and producers are now confronting enormous financial pressures.

On top of this, the industry, largely through its own errors, faces new regulations affecting the market for "coolers"—the highly-successful mixtures of wine and fruit juice which latterly have sustained what buoyancy there has been in wine sales.

The recent export performance of Australian wines is nevertheless astonishing by any standards. Figures for calendar year 1986 from the Australian wine and brandy corporation, which promotes exports, show a 74.7 per cent increase in shipments over 1985, to 16.3m litres.

One fifth of these shipments went to North America, with sales to the US rising 107 per cent. In Europe demand was centred principally on Britain, which took 86 per cent of the regional total, and Sweden, where the exporter's task is simpler because local sales are handled by state agencies.

The other principal markets are in Japan, where the confusion between Australian and contaminated Austrian wines is wearing off, and in neighbouring New Zealand, long a mainstay of foreign sales.

Though the volumes are small, the increases are a tribute to a successful Australian export effort. But they have been helped by rising consumer interest abroad in things Australian, a factor which has also helped the country's tourist industry.

Even more importantly, the increases reflect the strong price competitiveness created by the depreciation of the Australian dollar, which was floated in 1983 and then weakened substantially between the beginning of 1985 and the middle of last year.

The currency has since rallied—on a trade-weighted basis against a basket of other currencies it now stands at 55 (1970=100) compared to a low point of under 50 last July. But this is still well below the level of 81 seen at the end of 1984.

Yet the fact remains that, despite the improvement,

exports are only a tiny fraction of overall Australian wine sales. In the year 1985-86 (ending in June), they amounted to only one-third of 1 per cent of overall sales.

In the same year the grape harvest was a record 906,600 tonnes, a 1.9 per cent increase on the previous year, which was itself a record. Of this total, almost 510,000 tonnes was used for winemaking, a decline of 8.8 per cent on 1984-85.

Such is the structure of the Australian industry, close to 60 per cent of this was crushed by a dozen large wineries. So small are the rest that 280 "boutique" wineries crush around 2 1/4 per cent of the total.

Unsurprisingly, it is the large wineries which are the chief exporters—notably Penfolds, which is part of Lindemans, the Adelaide Steamship conglomerate, which is owned by Philip Morris of the US, and Orlando Wines, owned by Reckitt and Colman of the UK.

Of the wine produced, less than one-quarter is sold in bottles as premium and beverage wines or as vin ordinaire. The remainder goes into bulk wines, soft-packs (also known as casks) and flagons. All compete on an equal footing with imported foreign wines.

The soft-packs have been a major growth area. Sales have risen from 32m litres in 1977-78 to 163m litres in 1985-86. But the high growth rates of the 1970s, when the country really succumbed to the wine-drinking "bug," have since tapered off as the market has reached "saturation."

Australians now consume almost 22 litres of wine per head per year. This puts them into the top 20 wine-consuming countries in the world, ahead of Britain's 10 litres per head, but they still fall well behind Italy, Portugal and France, where consumption is above 80 litres per head.

Over the past year sales have been helped by the new "cooler" market. Following a fashion begun in California, Australian wine producers have made and marketed a range of wine-and-fruit-juice mixes which have proved remarkably popular.

As a result sales of bulk wine increased from 5.8m litres in 1984-85 to 17.5m litres last year, or around five per cent of the total.

Of this increase, the Australian Wine and Brandy Producers' Association, which represents growers, estimates that 11.5m litres went into the new cooler market.

Until January it was certain that this figure would rise again this year. But a major controversy erupted over the product after a Canberra wine merchant refused to stock a newly-marketed line of coolers.

The wine merchant's com-

plaint focused on the product's packaging, for the cooler was in a 250ml single-serve tetrapak complete with a straw. Even more than existing coolers, which were packaged in casks and bottles, the cooler was aimed at the youth and female markets, this appeared to be aimed at the young.

Sure enough, it attracted the wrath of legislators and the anti-alcohol lobby, and stimulated a raging controversy which saw several state governments ban the sale of coolers and probably some longer-term damage to the market.

Lindemans, the manufacturer, initially resisted the pressure from the state governments and from its counterparts in the industry, but finally withdrew the product.

To pre-empt further pressure and keep the market alive, the cooler producers were forced to agree to new regulations which reduced the alcohol content of coolers, renamed them "wine coolers" and confined their sale to licensed outlets. The market is now very much at a crossroads.

All this has come on top of last year's budget decision by the Government to double the sales tax on wines from ten per cent to the standard rate of 20 per cent.

The tax was first imposed on the industry in 1984, and was largely absorbed by producers because of the oversupply of wine and the competitiveness of the market.

The effect of last year's increase, however, is likely to be a rise in prices and a consequent downturn in sales. Initial projections by growers suggested a decline of more than three per cent.

So far this forecast has proved pessimistic, and the market has again been expanding thanks to continuing cooler sales. But an open question whether the trend can continue.

Growers feel irritated by the tax because wine's export potential has become so obvious at a time when the country is struggling with its balance of payments deficit.

Their irritation was compounded when the Government decided, against recommendations and inconsistently, to continue exempting the gold mining industry from corporate taxes.

Down the years, however, wine producers have managed well, despite the Government, and may be hardy enough to carry on. Their product has shown such a market improvement, rivals and connoisseurs around the world cannot avoid taking note. In the highly specialised world of wine, that is a real tribute.

Chris Sherwell